The Pennsylvania State University Right-to-Know Law Report May 26, 2017

This Report is filed in accordance with the provisions of Chapter 15 of the Right-to-Know Law for the Fiscal Year commencing July 1, 2015 and ending June 30, 2016. This Report includes the following information as required by the Right-to-Know Law:

- 1. Section 1 -- Information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.
- 2. Section 2 -- The salaries of all officers and directors of the State-related institution.
- 3. Section 3 -- The highest 25 salaries paid to employees of the institution that are not included under Section 2.

Section 1:

All information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

Note:

The IRS form 990 is used by the University as a convenient instrument to report select information required by the Commonwealth. However, please note that the University is not required to, and does not file, a form 990.

Form **990**

Return of Organization Exempt From Income Tax

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

| Α | For the | e 2015 cale | ndar year, or tax year beginning | g July 1 | , 2015 , a | nd ending | Jun | e 30 | , 20 16 | | | | | |
|--------------------------------|---|--|---|---------------------------------------|--------------------|------------------|----------------|--|--------------------------|----------------|--|--|--|--|
| В | Check is | f applicable: | C Name of organization The Penns | sylvania State Unive | ersity | | | D Employ | er identification nu | mber | | | | |
| | Address | s change | Doing business as | | _ | | | | 246000376 | | | | | |
| | Name c | hange | Number and street (or P.O. box if n | nail is not delivered to s | street address) | Room/suite | | E Telepho | one number | | | | | |
| П | Initial re | · · | 408 Old Main | | | | | | 814-865-1355 | | | | | |
| П | | urn/terminated | City or town, state or province, cou | ıntry, and ZIP or foreigr | n postal code | | | | | | | | | |
| П | | | University Park, PA 16802 | | | | | G Gross receipts \$ 5764809000 | | | | | | |
| \Box | | | F Name and address of principal office | | | No | | | | | | | | |
| | пррпоа | | Eric Barron, Old Main, Univ. Pa | | | | 1 | a group return for subordinates? Yes No all subordinates included? Yes No | | | | | | |
| _ | Toy ove | empt status: | 501(c)(3) 501(c) | | 4947(a)(1) or | <u></u> | ⊣ ` ′ | | a list. (see instruction | | | | | |
| j | Website | | <u> </u> | () (Insert no. | 1 <u> </u> | 327 | H(c) Group | | | -, | | | | |
| - | _ | organization: | Corporation Trust Associ | ation Other ► | I Vos | ar of formation | | | e of legal domicile: | | | | | |
| _ | art I | Summ | | ation Other > | Litea | ar or iorriation | n: 1855 | IVI State | e or legal dorniche. | PA | | | | |
| Г | | | | olon or most signi | ficant activities. | 0 - D01 - I | land amand | | Dawn Chata in | | | | | |
| a) | ' | 1 Briefly describe the organization's mission or most significant activities: As PA's land grant university, Penn State is | | | | | | | | | | | | |
| Governance | committed to improving the lives of the people of Pennsylvania, the nation and the world through its integrated, tri-part n | | | | | | | | | | | | | |
| rna | | of high-quality teaching, research and outreach. The University is an instrumentality of the Commonwealth of Pennsylvania. Check this box ▶ ☐ if the organization discontinued its operations or disposed of more than 25% of its net assets. | | | | | | | | | | | | |
| Ne. | 2 | | _ | | - | - | | 1 | its net assets. | | | | | |
| Ö | 3 | | of voting members of the gov | • • • | | | | 3 | | 35 | | | | |
| დ დ | 4 | | of independent voting membe | _ | | | | 4 | | 35 | | | | |
| iţi | 5 | | nber of individuals employed | • | • | • | | 5 | | 53895 | | | | |
| Activities & | 6 | | nber of volunteers (estimate if | • • | | | | 6 | The | <u>ousands</u> | | | | |
| Ă | 7a | | elated business revenue from | | · // | | | 7a | 1 | 9172335 | | | | |
| | b | Net unrel | ated business taxable income | e from Form 990-1 | , line 34 | | | 7b | (7 | 7870048) | | | | |
| | | | | | Prior Ye | ar | Current Ye | ar | | | | | | |
| Ф | 8 | Contribut | tions and grants (Part VIII, line | 36 | 4106000 | 37 | 3280000 | | | | | | | |
| ņ | 9 | Program | service revenue (Part VIII, line | e 2g) | 468 | 7750320 | 516 | 1046600 | | | | | | |
| Revenue | 10 | Investme | nt income (Part VIII, column (A | A), lines 3, 4, and | 7d) | | | 9349000 | | 7735000 | | | | |
| ď | 11 | Other rev | venue (Part VIII, column (A), lin | nes 5, 6d, 8c, 9c, 1 | 0c, and 11e) . | | | 1762680 | | 7770400 | | | | |
| | 12 | | enue—add lines 8 through 11 (| | | | | 2968000 | İ | 9832000 | | | | |
| | 13 | - | nd similar amounts paid (Part | · · · · · · · · · · · · · · · · · · · | | | | 6168010 | | 0869530 | | | | |
| | 14 | | paid to or for members (Part I | | | | | | | | | | | |
| w | 15 | | other compensation, employee | | | | 302 | 5367449 | 328 | 6919130 | | | | |
| Expenses | 16a | | onal fundraising fees (Part IX, | • | | · · | 002 | 0007440 | 020 | 0010100 | | | | |
| ben | b | | draising expenses (Part IX, co | | | | | | | | | | | |
| X | 17 | | penses (Part IX, column (A), lir | | | | 102 | 2196540 | 104 | 3972340 | | | | |
| | 18 | - | penses. Add lines 13–17 (must | | | " | | 3732000 | | 1761000 | | | | |
| | 19 | | less expenses. Subtract line | • | | | | | | | | | | |
| | | rievenue | less expenses. Oubtract line | TO HOTH IIITE 12 . | | | ginning of Cu | 9236000 rrent Year | | 8071000 ar | | | | |
| Net Assets or Fund Balances | 20 | Total acc | ets (Part X, line 16) | | | - | | | | | | | | |
| Asse Bala | 21 | | vilities (Part X, line 26) | | | | | 9913000 | | 0981000 | | | | |
| und und | 22 | | ts or fund balances. Subtract | line O1 from line O | | – | | 6415000 | i e | 4037000 | | | | |
| | art II | | ture Block | illie 21 Holli illie 2 | 0 | | 797 | 3498000 | 820 | 6944000 | | | | |
| | | | | | | | | | | | | | | |
| | | | ry, I declare that I have examined this etc. Declaration of preparer (other tha | | | | | | my knowledge and | belief, it is | | | | |
| | | | | | | | | | | | | | | |
| 0:4 | | 0: | | | | | D | | | | | | | |
| Sig | - | Signa | ature of officer | | | | Da | te | | | | | | |
| He | ere | - | | | | | | | | | | | | |
| _ | | 1, 2, | e or print name and title | In | | 15. | | | DTIN | | | | | |
| Pa | iid | Print/Ty | pe preparer's name | Preparer's signature | | Date | | Check | | | | | | |
| | epare | er 📖 | | | | | | self-em | ployed | | | | | |
| | se On | | ame ► | | | | Firm | ı's EIN ▶ | | | | | | |
| | | Firm's a | ddress ► | | | | Pho | ne no. | | | | | | |
| Ma | y the II | RS discuss | s this return with the preparer | shown above? (se | ee instructions) | | | | 🗌 Yes | No | | | | |

| As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the Pennsylvania, the nation, and the world through its integrated, tri-part mission of high-quality teaching, research and The University is an instrumentality of the Commonwealth of Pennsylvania. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E2? If "Yes," describe these new services on Schedule O. 3 Did the organization cases conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allot the total expenses, and revenue, if any, for each program service reported sexpenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allot the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ | Part | |
|---|------------|---|
| As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the Pennsylvania, the nation, and the world through its integrated, tri-part mission of high-quality teaching, research am The University is an instrumentality of the Commonwealth of Pennsylvania. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-E27 If "Yes," describe these new services on Schedule 0. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule 0. 4 Describe the organization's program service accomplishments for each of its three largest program services expenses. Section 501(e)(3) and 501(e)(4) organizations are required to report the amount of grants and allot the total expenses, and revenue, if any, for each program service reported. 4a (Code: | 4 | Check if Schedule O contains a response or note to any line in this Part III |
| prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services sexpenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allow the total expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allow the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 1554260801 including grants of \$ 279898605) (Revenue \$ 1 instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education. 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ 1 instruction - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 45667232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule O.) (Expenses \$ 40612607 including grants of \$) (Revenue \$ 600321600) | 1 | As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the people of Pennsylvania, the nation, and the world through its integrated, tri-part mission of high-quality teaching, research and outreach. |
| Joint the organization cease conducting, or make significant changes in how it conducts, any program services? If "Yes," describe these changes on Schedule O. Describe the organization's program service accomplishments for each of its three largest program services expenses. Section 501(c)(a) and 501(c)(4) organizations are required to report the amount of grants and allow the total expenses, and revenue, if any, for each program service reported. 4a (Code:) (Expenses \$ 1554260801 including grants of \$ 279898605) (Revenue \$ 18154160801 includes undergraduate, graduate, professional, and continuing and distance education. 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$) Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ | 2 | |
| 4a (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ | 3 | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education. 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ 1 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule Q.) (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others. |
| Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education. 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ 1 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule Q.) (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | 4 a | (Code: \() (Expenses \\$ 1554260801 including grants of \\$ 279898605.) (Revenue \\$ 1727826000.) |
| 4b (Code:) (Expenses \$ | -Tu | Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education. |
| 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ 1 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule O.) (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| 4b (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ | | |
| 4c (Code:) (Expenses \$ 1487650523 including grants of \$) (Revenue \$ 1 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule O.) (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. 4c (Code:) (Expenses \$ 645067232 including grants of \$) (Revenue \$ Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. 4d Other program services (Describe in Schedule O.) (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. | 4b | preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit |
| Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | 4c | Research - Penn State's research mission is to create new knowledge that improves individual lives. University |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| (Expenses \$ 406812607 including grants of \$) (Revenue \$ 600321600) | | |
| | 4d | |
| | 4e | , |

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| | 30 (2013) | | | raye |
|------------|--|-----------|----------|----------|
| Part | IV Checklist of Required Schedules | | Vaa | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A | 1 | Yes | No |
| 2 3 | Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> (see instructions)? Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 2 | | √ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II | 4 | | • |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | ✓ |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | 1 |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | 1 |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," complete Schedule D, Part III | 8 | √ | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV </i> | 9 | | √ |
| 10 | Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V | 10 | ✓ | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI | 11a | ✓ | |
| b | Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | ✓ | |
| С | Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | 1 |
| d | Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> | 11d | | 1 |
| e f | Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> . | 11e | √ | |
| 12 a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII | 12a | ✓ | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | 1 | |
| 13 14 a | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States? | 13 14a | √ | |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV | 14b | √ | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV </i> | 15 | | 1 |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV. | 16 | 1 | |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions) | 17 | | 1 |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | ✓ | |

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| Part | V Checklist of Required Schedules (continued) | | | |
|------|---|-----|----------|----------|
| | | | Yes | No |
| 20 a | Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> | 20a | ✓ | |
| b | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? . | 20b | | ✓ |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | | 1 |
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | √ | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the | | , | |
| | organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J | 23 | √ | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | 20 | <u> </u> | |
| | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a | 24a | ✓ | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | 1 |
| С | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | 1 |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | √ |
| 25a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> | 25a | | |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? | | | |
| | If "Yes," complete Schedule L, Part I | 25b | | |
| 26 | Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II | 26 | | 1 |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, | | | |
| | substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | 1 |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28a | | ✓ |
| b | A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV | 28b | 1 | |
| С | An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) | | | |
| | was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV | 28c | ✓ | |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> | 29 | ✓ | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | 1 | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, | | | |
| 32 | Part I | 31 | | ✓ |
| | complete Schedule N, Part II | 32 | | 1 |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If</i> "Yes," <i>complete Schedule R, Part I</i> | 33 | 1 | |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 | 34 | 1 | |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | 1 | |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | 1 | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2 </i> | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | 30 | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, | 37 | | 1 |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and | | | |

19? Note. All Form 990 filers are required to complete Schedule O.

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| Form 00 | 0./2015\ | | | D |
|--------------|--|-----|----------|----------|
| Form 99 Part | | | | Page |
| - are | Check if Schedule O contains a response or note to any line in this Part V | | | . Г |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and | | | |
| _ | reportable gaming (gambling) winnings to prize winners? | 1c | ✓ | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 53895 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? . | 2b | ✓ | |
| 20 | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions) | 0- | , | |
| | Did the organization have unrelated business gross income of \$1,000 or more during the year? | 3a | √ | |
| _ | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O | 3b | V | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial | | | |
| | account)? | 4a | 1 | |
| b | If "Yes," enter the name of the foreign country: South Africa | 40 | • | |
| D | | | | |
| | See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | ✓ |
| b | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? | 5b | | \ |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | 5c | | Ť |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did the | | | |
| | organization solicit any contributions that were not tax deductible as charitable contributions? | 6a | | ✓ |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible? | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods | | | |
| | and services provided to the payor? | 7a | ✓ | |
| | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | ✓ | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | | | |
| | required to file Form 8282? | 7c | ✓ | |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? | 7e | | √ |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? . | 7f | | ✓ |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? | 7g | √ | |
| h o | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the | 7h | V | |
| 8 | | 0 | | |
| 9 | sponsoring organization have excess business holdings at any time during the year? | 8 | | |
| a | Did the sponsoring organization make any taxable distributions under section 4966? | 9a | | |
| a b | Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | 0.0 | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . 10b | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources | | | |
| | against amounts due or received from them.) | | | |
| 12a | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? | 12a | | |
| b | If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b | | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? | 13a | | |
| | Note. See the instructions for additional information the organization must report on Schedule O. | | | |

b Enter the amount of reserves the organization is required to maintain by the states in which

14a Did the organization receive any payments for indoor tanning services during the tax year? b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O

the organization is licensed to issue qualified health plans

14a

14b

13b

13c

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a Part VI response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Section A. Governing Body and Management Nο Yes 1a Enter the number of voting members of the governing body at the end of the tax year . . . 35 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent 1b 35 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with 2 3 Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? . 5 5 6 6 Did the organization have members, stockholders, or other persons who had the power to elect or appoint ✓ 7a Are any governance decisions of the organization reserved to (or subject to approval by) members, 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: 8a ✓ √ 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο **10a** Did the organization have local chapters, branches, or affiliates? 10a ✓ If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. **12a** Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? ✓ 12b Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," 12c 13 13 / ✓ 14 Did the organization have a written document retention and destruction policy? 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official 15a ✓ 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement 16a ✓ b If "Yes." did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ 17 Pennsylvania Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) 18 available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website ✓ Upon request Other (explain in Schedule O) Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and 19 financial statements available to the public during the tax year. 20 State the name, address, and telephone number of the person who possesses the organization's books and records: ▶

Joseph J. Doncsecz, Assoc. VP for Finance & Corp. Controller, 408 Old Main, Univ. Park, PA 16802 814-865-1355

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| Check this box if neither the organization no | or any relate | d orga | aniz | atic | n c | ompe | ensa | ted any currer | t officer, director | r, or trustee. |
|---|---------------------------------|---|---------------------------------|---------|--------------|------------------------------|--------|----------------------------------|----------------------------------|--|
| | | | | (0 | C) | | | | | |
| (A) | (B) | /-! | 4 1 | | ition | | | (D) | (E) | (F) |
| Name and Title | Average | (do not check more than one box, unless person is both ar | | | | | | Reportable | Reportable | Estimated |
| | hours per week (list any | | officer and a director/trustee) | | | | | compensation from | compensation from related | amount of other |
| | hours for related organizations | Individual trustee or director | Institutio | Officer | Key employee | Highest of employe | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization |
| | below dotted line) | al trustee or | Institutional trustee | | oloyee | Highest compensated employee | | | | and related organizations |
| (1) Cynthia Dunn | 5* | | | | | 4 - | | | | |
| Trustee | | ✓ | | | | | | | | |
| (2) Pedro Rivera | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (3) Russell Redding | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (4) Clifford Benson | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (5) Robert Capretto | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (6) Mark Dambly | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (7) Allison Goldstein | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (8) Todd Rucci | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (9) Paul Silvis | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (10) Elliott Weinstein | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (11) Edward Brown, III | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (12) Barbara Doran | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (13) Robert Jubelirer | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (14) Albert Lord | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |

| Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued) | | | | | | | | | | | | | |
|---|-----------------------------|--------------------------------|-----------------------|----------|--------------|------------------------------|----------|-------------------|------------------------|---------|-----------|----------|----------|
| | | | | • | C) | | | | | | | | |
| (A) | (B) | (do n | ot ob | | ition | e than o | 200 | (D) | (E) | | | (F) | |
| Name and title | Average | ١, | | | | is both | | Reportable | Reportab | le | Esti | mated | I |
| | hours per | | | | | or/trust | | compensation | compensation | n from | | unt of | f |
| | week (list any hours for | 오코 | 5 | Q | <u>~</u> | 욕 표 | F | from the | related organizatio | nne | compe | ther | on |
| | related | 함 | stit | Officer | Key employee | ghe | Former | organization | (W-2/1099-N | | | n the | OH |
| | organizations | dua | tior | <u> </u> | mp | st c | P P | (W-2/1099-MISC) | , | ´ | | nizatio | |
| | below dotted line) | 7 7 | <u>a</u> | | oye | <u></u> | | | | | | related | |
| | iiile) | Individual trustee or director | Institutional trustee | | ď | Dens | | | | | organ | izalioi | 15 |
| | | U | ee | | | Highest compensated employee | | | | | | | |
| (45) | | | | | | ۵ | | | | | | | |
| (15) Anthony Lubrano | 5* | , | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (16) Ryan McCombie | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (17) William Oldsey | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (18) Alice Pope | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (19) Robert Tribeck | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (20) Donald Cotner | 5* | | | | | | | | | | | | |
| Trustee | | 1 | | | | | | | | | | | |
| (21) Voith Fokol | 5* | | | | | | | | | | | | |
| Trustee | | 1 | | | | | | | | | | | |
| (22) M. Abraham Harpster | 5* | • | | | | | | | | | | | |
| | | 1 | | | | | | | | | | | |
| Trustee (22) Chris Haffman | F* | • | | | | | | | | | | | |
| (23) Chris Hoffman | <u>5*</u> | , | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (24) Betsy Huber | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| (25) Keith Masser | 5* | | | | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | | | | |
| 1b Sub-total | | | | | | | | | | | | | |
| c Total from continuation sheets to Pa | | | | | | | | 14099756 | | | | (| <u> </u> |
| d Total (add lines 1b and 1c) | | | | | | | <u> </u> | 14099756 | | | | (| 636547 |
| 2 Total number of individuals (including | but not limited | to th | nose | e list | ted a | above | e) w | ho received mo | ore than \$1 | 00,000 |) of | | |
| reportable compensation from the org | anization 🕨 31 | 188 | | | | | | | | | | | |
| | | | | | | | | | | | | Yes | No |
| 3 Did the organization list any former | | | | | | | emp | oloyee, or high | est compe | nsated | t l | | |
| employee on line 1a? If "Yes," comple | te Schedule J | for s | uch | indi | ividu | ıal | | | | | 3 | ✓ | |
| 4 For any individual listed on line 1a, is | the sum of re | portal | ble (| con | nper | nsatio | n a | nd other comp | ensation fr | om the | e 🗌 | | |
| organization and related organizatio | | | | | | | | | | | | | |
| individual | | | | | | | | | | | 4 | √ | |
| 5 Did any person listed on line 1a receiv | e or accrue co | ompe | nsat | tion | froi | m anv | , un | related organiz | ation or inc | dividua | | Ť | |
| for services rendered to the organizati | | | | | | | | | | | 5 | | 1 |
| Section B. Independent Contractors | | | | | | | | | | | 3 | | V |
| | ot component | ad in | don | and | ont | oontr | 001 | ore that receive | d mara tha | n ¢100 | 2 000 of | | |
| Complete this table for your five higher compensation from the organization. I | | | | | | | | | | | | | łov |
| | report compe | nsauc | או ווכ | טו נו | ie c | aleno | ar y | ear ending with | II OF WILLIII | rue ord | yanızanıc |)II S I | lax |
| year. | | | | | | | | | | | | | |
| (A) (B) (C) Name and business address Description of services Compensation | | | | | | | | | | | | | |
| Name and business | auuress | | | | | | | Description of si | ervices | | Compens | alion | |
| Holder Construction Group LLC, Atlanta, GA 30 | 339 | | | | | | Со | nstruction | | | | 701 | 160230 |
| Mascaro Construction Company LP, Pittsburgh | PA 15233 | | | | | | Со | nstruction | | | | 268 | 342626 |
| Alexander Building Construction Co., State Coll | ege, PA 16803 | | | | | | Со | nstruction | | | | 237 | 707902 |
| Barton Malow Company, Southfield, MI 48034 | | | | | | | Со | nstruction | | | | 227 | 737243 |
| P.J. Dick, Inc., Pittsburgh, PA 15212 | | | | | | | Со | nstruction | | | | 204 | 406407 |
| 2 Total number of independent contra | ctors (includir | ng bu | ıt n | ot l | limit | ed to | th | ose listed abo | ove) who | | | | |
| received more than \$100,000 of compe | ensation from t | the or | aan | izat | ion l | | | 1277 | | | | | |

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

| ☐ Check this box if neither the organization no | or any relate | d org | aniz | atic | n c | ompe | ensa | ated any curren | t officer, director | , or trustee. |
|---|-----------------------------|--------------------------------|-----------------------|----------|--------------|------------------------------|--------|---------------------------------|---------------------------|-----------------------|
| | | | | ((| C) | | | | | |
| (A) | (B) | (do n | ot oh | | ition | e than | ono | (D) | (E) | (F) |
| Name and Title | Average | box, | unles | s pe | rson | is both | n an | Reportable | Reportable | Estimated |
| | hours per week (list any | | _ | _ | _ | or/trus | · · | compensation from | compensation from related | amount of other |
| | hours for | Individual trustee or director | Institutional trustee | Officer | Key employee | High emp | Former | the | organizations | compensation |
| | related organizations | rect | tutio | èr | emp | est o | ner | organization (W-2/1099-MISC) | (W-2/1099-MISC) | from the organization |
| | below dotted | or fz | nal t | | loye | om | | | | and related |
| | line) | Istee | rust | | ď | oens | | | | organizations |
| | | | ee | | | Highest compensated employee | | | | |
| (1) (26) Richard Dandrea | 5* | | | | | | | | | |
| Trustee | 3 | 1 | | | | | | | | |
| (2) (27) Robert Fenza | 5* | <u> </u> | | | | | | | | |
| Trustee | - | 1 | | | | | | | | |
| (3) (28) Ira Lubert | 5* | | | | | | | | | |
| Trustee | | 1 | | | | | | | | |
| (4) (29) Daniel Mead | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (5) (30) Walter Rakowich | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (6) (31) Mary Lee Schneider | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (7) (32) Kathleen Casey | 5* | | | | | | | | | |
| Trustee | | √ | | | | | | | | |
| (8) (33) Julie Anna Potts | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (9) (34) Matthew Schuyler | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (10) (35) Luke Metaxas | 5* | | | | | | | | | |
| Trustee | | ✓ | | | | | | | | |
| (11) (36) David Han | 5* | , | | | | | | | | |
| Trustee | | ✓ | | | | | | 369151 | | 48895 |
| (12) (37) Kay Salvino | 5* | , | | | | | | | | |
| Trustee | FO* | √ | | | | | | | | |
| (13) (38) Eric Barron | 50* | - | | 1 | | | | 0.4050.4 | | 40005 |
| President (14) (20) Stanbar Dunbar | FO* | | | • | | | | 842504 | | 40335 |
| (14) (39) Stephen Dunham | 50* | - | | 1 | | | | E 40074 | | 40.454 |
| Vice President & General Counsel | | | | V | | | | 540871 | | 40451 |

| Part | VII Section A. Officers, Directors, Trust | tees, Key E | mploy | yees | | | lighes | st C | ompensated E | mployees (cor | tinued) | | _ |
|---------|--|---|-------------------------|-----------------------|-------------|--------------|------------------------------|-------------|--|--|---|--|----|
| | (A) Name and title | (B) Average | | | Pos neck | | e than o | | (D) Reportable | (E) Reportable | | (F) | |
| | | hours per week (list any hours for related organizations below dotted line) | Individua or directo | Institutional trustee | d Officer | Key employee | Highest compensated employee | e) Former | compensation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC | comp (| ount of other oensation om the anization I related nizations | |
| (15) (4 | D) David Gray | 50* | | | | | | | | | | | |
| | - Finance/Treasurer | | | | ✓ | | | | 509151 | | | 1129 | 20 |
| | 1) A. Craig Hillemeier | 50* | | | , | | | | | | | | |
| | ershey Medical Center | | | | ✓ | | | | 1057298 | | | 330 | 92 |
| | 2) Nicholas Jones | 50* | | | , | | | | | | | | |
| | tive VP & Provost | | | | ✓ | | | | 537340 | | | 397 | 85 |
| | 3) Rodney Kirsch | 50* | | | , | | | | 50000 | | | 0.47 | |
| | - Development | F0* | | | ✓ | | | | 528203 | | | 247 | 03 |
| | 4) Robert Pangborn | 50* | | | | | | 1 | 205612 | | | 407 | 71 |
| | r Exec. VP & Provost 5) Graham Spanier | 0 | | | | | | • | 385613 | | | 487 | |
| | b) Granam Spanier r President | ļ | | | | | | 1 | 595976 | | | 334 | ns |
| | 6) James Franklin | 50* | | | | | | Ť | 333370 | | | | - |
| | ootball Coach | | 1 | | | 1 | | | 4324248 | | | 444 | 34 |
| | 7) Robert Harbaugh | 50* | | | | | | | | | | | |
| | Dept. of Neurosurgery | | | | | ✓ | | | 1218778 | | | 475 | 15 |
| | B) Peter Dillon | 50* | | | | | | | | | | | |
| Chair I | Department of Surgery | | | | | ✓ | | | 1109363 | | | 353 | 16 |
| (24) 49 |) Kevin Black | 50* | | | | | | | | | | | |
| Chair (| Orthopaedics/Rehabilitation | | | | | ✓ | | | 1052952 | | | 439 | 70 |
| (25) (5 | D) Robert Shoop | 50* | | | | | | | | | | | |
| Footba | III Coach | | | | | ✓ | | | 1028308 | | | 429 | 53 |
| 1b | Sub-total | | | | | | | | | | | | _ |
| c d | Total from continuation sheets to Part Total (add lines 1b and 1c) | VII, Sectio | | : | : | · · | | > | | | | | |
| 2 | Total number of individuals (including burreportable compensation from the organi | | to th | ose | e list | ed | above | e) w | ho received m | ore than \$100, | 000 of | | |
| 3 | Did the organization list any former of employee on line 1a? If "Yes," complete | | | | | | | - | oloyee, or high | - | | Yes No | D |
| 4 | For any individual listed on line 1a, is the organization and related organizations individual | | | | | | | | | | the uch | | |
| 5 | Did any person listed on line 1a receive of | | | | | | | | | zation or indivi | . 4 dual | | |
| | for services rendered to the organization | ? IT "Yes," C | compi | ете | Scr | neau | ile J ī | or s | sucn person | | . 5 | | |
| | on B. Independent Contractors | | - al !:- a | d = | | | | | | l | 100 000 - | | _ |
| 1 | Complete this table for your five highest compensation from the organization. Repyear. | | | | | | | | | | | | |
| | (A) Name and business add | Iress | | | | | | | (B) Description of s | ervices | (C) Compen | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | | | | | | | | | | | | | |
| | Total number of independent contractor | vo (in al el. | 20 50 | .+ | ۰ ۱ | ipa !4 | d | | ooo listad al- | ovo) who | | | |
| 2 | TOTAL HUMBER OF INDEPENDENT CONTRACTO | us uncludir | iu DU | ıı n | OT 1 | ur T11Ť | ea TC | ıπ | iose listed abi | over who | | | |

received more than \$100,000 of compensation from the organization ▶

Part VIII Statement of Revenue

| | | Check if Schedule O | contains a res | ponse or note to | any line in this | Part VIII | | |
|--|--------|--|------------------------|------------------|----------------------|--|---|--|
| | | | | | (A) Total revenue | (B) Related or exempt function revenue | (C) Unrelated business revenue | (D) Revenue excluded from tax under sections 512-514 |
| ıts its | 1a | Federated campaigns | s 1a | | | | | |
| irar | b | Membership dues . | | | | | | |
| s, G | С | Fundraising events . | | 10559829 | | | | |
| Sift. | d | Related organizations | 1d | | | | | |
| imil | е | Government grants (con | tributions) 1e | 294949000 | | | | |
| tion | f | All other contributions, gi | | | | | | |
| ibu | | and similar amounts not inc | luded above 1f | 67743746 | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | g | Noncash contributions include | | | | | | |
| | h | Total. Add lines 1a-1 | f | ▶ | 373280000 | | | |
| Program Service Revenue | _ | | | Business Code | | | | |
| eve | 2a | Tuition and fees | | 900099 | 1727826000 | 1727826000 | | |
| ë | b | Grants & contracts | | 541700 | 766088000 | | | 766088000 |
| Ş | C | Medical Center revenue | e | 900099 | 1996546000 | 1996546000 | | |
| န | d | Sales - auxiliary, etc. | | 611710 | 594535600 | | 13585119 | 580950481 |
| Lau | e | Sales - educational | | 611710 | 76051000 | 76051000 | | |
| ĵo. | f g | All other program services Total. Add lines 2a–2 | | • | F1C104CC00 | | | |
| - | 3 | Investment income | | | 5161046600 | | | |
| | | and other similar amo | | | 193411000 | | 5587216 | 187823784 |
| | 4 | Income from investment | | | 193411000 | | 3367210 | 10/023/04 |
| | 5 | | | | 2542000 | | | 2542000 |
| | | | (i) Real | (ii) Personal | 2042000 | | | 2042000 |
| | 6a | Gross rents | 5345159 | | | | | |
| | b | Less: rental expenses | 4015516 | | | | | |
| | С | Rental income or (loss) | 1329643 | | | | | |
| | d | Net rental income or (| (loss) | ▶ | 1329643 | | | 1329643 |
| | 7a | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory | 4789221000 | | | | | |
| | b | Less: cost or other basis and sales expenses . | 4744897000 | | | | | |
| | С | Gain or (loss) | 44324000 | | | | | |
| | d | Net gain or (loss) . | | ▶ | 44324000 | | | 44324000 |
| Other Revenue | 8a | Gross income from fuevents (not including \$ | ındraising 10587254 | | | | | |
| Be | | of contributions reporte | | | | | | |
| ē | | See Part IV, line 18 . | a | 639287 | | | | |
| 둗 | b | Less: direct expenses | s b | (718754) | | | | |
| | | Net income or (loss) f | | events . ► | (79467) | | | (79467) |
| | 9a | Gross income from gase See Part IV, line 19 . | | | | | | |
| | | Less: direct expenses | | | | | | |
| | | Net income or (loss) f | | vities ▶ | | | | |
| | 10a | Gross sales of in returns and allowance | | 20073475 | | | | |
| | b | Less: cost of goods s | | | | | | |
| | С | Net income or (loss) f | | | 10456757 | | | 10456757 |
| | | Miscellaneous R | <u> </u> | Business Code | | | | |
| | 11a | Miscellaneous income | | 900099 | 33521467 | | | 33521467 |
| | b | | | | | | | |
| | C C | All other revenue . | | | | | | |
| | d e | Total. Add lines 11a- | | | 33521467 | | | |
| | 12 | Total revenue. See in | | | 5819832000 | 4173703000 | 19172335 | 1626956665 |
| | | | | | JO 1303ZUUU | 71/3/03000 | 171/2000 | 1020330003 |

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX Do not include amounts reported on lines 6b, 7b, (A) Total expenses (B) Program service **(D)** Fundraising Management and general expenses 8b, 9b, and 10b of Part VIII. expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV. line 21 . . . Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 . . . Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) . . Other salaries and wages Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits Payroll taxes Fees for services (non-employees): Management d Lobbying Professional fundraising services. See Part IV, line 17 Investment management fees f Other. (If line 11g amount exceeds 10% of line 25, column g (A) amount, list line 11g expenses on Schedule O.) . . Advertising and promotion Office expenses Information technology Occupancy Payments of travel or entertainment expenses for any federal, state, or local public officials Conferences, conventions, and meetings Payments to affiliates Depreciation, depletion, and amortization . Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) Hospital Expenses а Maintenance Resale supplies and material С **Food supplies** All other expenses **Total functional expenses.** Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here | if following SOP 98-2 (ASC 958-720)

Part X Balance Sheet

| /A\ | | |
|--|-------------|--------------------|
| (A) Beginning of year | | (B) End of year |
| 1 Cash—non-interest-bearing | 1 | |
| 2 Savings and temporary cash investments | 00 2 | 1536841000 |
| 3 Pledges and grants receivable, net | 00 3 | 179553000 |
| 4 Accounts receivable, net | 0 4 | 496100000 |
| 5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L | 5 | |
| 6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary | 6 | |
| organizations (see instructions). Complete Part II of Schedule L | 0 7 | 60906000 |
| 8 Inventories for sale or use | 00 8 | 42472000 |
| 9 Prepaid expenses and deferred charges | 0 9 | 110995000 |
| 10a Land, buildings, and equipment: cost or | | |
| other basis. Complete Part VI of Schedule D 10a 8439605000 | | |
| b Less: accumulated depreciation 10b 3849605000 41883120 | | |
| 11 Investments—publicly traded securities | | |
| 12 Investments—other securities. See Part IV, line 11 | _ | 1.000000 |
| 13 Investments—program-related. See Part IV, line 11 | 13 | |
| 14 Intangible assets | 14 | + |
| 15 Other assets. See Part IV, line 11 | | 112100000 |
| 16 Total assets. Add lines 1 through 15 (must equal line 34) | | |
| 17 Accounts payable and accrued expenses | 00 17 18 | |
| 18 Grants payable | _ | + |
| | - | 0.0.0000 |
| 20 Tax-exempt bond liabilities | 21 | 1111210000 |
| | - 21 | |
| Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L | 00 | |
| disqualified persons. Complete Fart II of Schedule E | 22 | |
| 20 Cooled Mortgages and Notes payable to amounted third parties | 23 | |
| Unsecured notes and loans payable to unrelated third parties Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X | 24 | |
| of Schedule D | 0 25 | 2490575000 |
| 26 Total liabilities. Add lines 17 through 25 | | |
| Organizations that follow SFAS 117 (ASC 958), check here ► □ and | | |
| 27 Unrestricted net assets | 0 27 | 6137033000 |
| 28 Temporarily restricted net assets | | |
| 29 Permanently restricted net assets | | |
| complete lines 27 through 29, and lines 33 and 34. 27 Unrestricted net assets | | |
| 2 30 Capital stock or trust principal, or current funds | 30 | |
| 31 Paid-in or capital surplus, or land, building, or equipment fund | 31 | |
| 32 Retained earnings, endowment, accumulated income, or other funds . | 32 | |
| 33 Total net assets or fund balances | 00 33 | 8206944000 |
| 34 Total liabilities and net assets/fund balances | | |

Form 990 (2015) Page **12**

| Part | XI Reconciliation of Net Assets | | | - | |
|------|--|----------|------|---------------|--------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | | 58198 | 32000 |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | | 54017 | <u>61000</u> |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | | 4180 | <u>71000</u> |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) | 4 | | 79734 | 98000 |
| 5 | Net unrealized gains (losses) on investments | 5 | | (18462 | 25000) |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain in Schedule O) | 9 | | | |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line | | | | |
| | 33, column (B)) | 10 | | 82069 | 44000 |
| Part | Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | Accounting month and would be revenued the Forms 2000; Cook (Account) | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," ex | nlain i | _ | | |
| | Schedule O. | μαππ | '' | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | . 2a | | 1 |
| | If "Yes," check a box below to indicate whether the financial statements for the year were com | | | | · |
| | reviewed on a separate basis, consolidated basis, or both: | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | . 2b | / | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audit | ed on | a | | |
| | separate basis, consolidated basis, or both: | | | | |
| | ☐ Separate basis ☐ Consolidated basis ☐ Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for o | | | | |
| | of the audit, review, or compilation of its financial statements and selection of an independent account | ıntant? | 2c | ✓ | |
| | If the organization changed either its oversight process or selection process during the tax year, ex | kplain i | n | | |
| | Schedule O. | | | | |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set | forth i | n | | |
| | the Single Audit Act and OMB Circular A-133? | | · 3a | ✓ | |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits? | | | | |
| | required audit or audits, explain why in Schedule O and describe any steps taken to undergo such a | udits. | 3b | √ | |
| | | | Fo | rm 990 | (2015) |

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Department of the Treasury Internal Revenue Service Name of the organization ► Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection **Employer identification number**

| The P | ennsylvania State University | | | | | 24-60 | |
|----------|--|---------------------------------------|--|-------------------------|-------------------------------|---|---|
| Par | t I Reason for Public Cha | rity Status (All | organizations must | comple | te this p | art.) See instruction | ns. |
| The c | rganization is not a private founda | ation because it i | s: (For lines 1 through | 11, chec | k only or | ne box.) | |
| 1 | 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). | | | | | | |
| 2 | 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) | | | | | | |
| 3 | A hospital or a cooperative ho | spital service org | ganization described i | n section | 170(b)(1 | I)(A)(iii). | |
| 4 | A medical research organization | • | onjunction with a hosp | oital desc | ribed in s | section 170(b)(1)(A) | (iii). Enter the |
| | hospital's name, city, and stat | | | | | | |
| 5 | An organization operated for section 170(b)(1)(A)(iv). (Com | | college or university | owned o | r operate | ed by a government | al unit described in |
| 6 7 | ✓ A federal, state, or local gover ✓ An organization that normally described in section 170(b)(1) | receives a subs | tantial part of its sup | | | | n the general public |
| 8 | ☐ A community trust described i | n section 170(b) | (1)(A)(vi). (Complete | Part II.) | | | |
| 9 | An organization that normally receipts from activities related support from gross investme acquired by the organization a | d to its exempt ent income and | functions—subject to unrelated business | certain taxable ii | exception ncome (l | ns, and (2) no more ess section 511 ta | than 331/3% of its |
| 40 | | | | | - | • | |
| 10 11 | ☐ An organization organized and ☐ An organization organized and one or more publicly supported the box in lines 11a through 11 | operated exclusi d organizations d | vely for the benefit of, escribed in section 5 0 | to perfor 09(a)(1) o | m the fun r section | ctions of, or to carry 509(a)(2). See secti | i on 509(a)(3). Check |
| а | ☐ Type I. A supporting organize the supported organization organization. You must con | s) the power to re | egularly appoint or ele | | | | |
| b | ☐ Type II. A supporting organic control or management of the organization(s). You must control to the organization organization organization. ☐ Type II. A supporting organization organization organization organization. ☐ Type II. A supporting organic organization organization organization. ☐ Type II. A supporting organic organization organization organization. ☐ Type II. A supporting organic organization organization organization. ☐ Type II. A supporting organization organization organization. ☐ Type II. A supporting organization organization organization organization. ☐ Type II. A supporting organization organization organization. ☐ Type II. A supporting organization organization organization organization. ☐ Type II. A support organization organization organization organization. ☐ Type II. A support organization organization organization organization organization. ☐ Type II. A support organization | e supporting org | anization vested in th | | | | |
| С | Type III functionally integral its supported organization(s) | | | | | | y integrated with, |
| d | ☐ Type III non-functionally in that is not functionally integr requirement (see instructions | ated. The organi | zation generally must | satisfy a | distributi | on requirement and | |
| е | Check this box if the organiz functionally integrated, or Ty | ation received a | written determination | from the | IRS that | it is a Type I, Type I | I, Type III |
| f | Enter the number of supported | | | | gaa | | |
| g | Provide the following informatio | • | | | | | |
| | (i) Name of supported organization | | (iii) Type of organization (described on lines 1–9 above (see instructions)) | (iv) Is the o | ır governing | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
| | | | | Yes | No | | |
| | | | | | - 110 | | |
| (A) | | | | | | | |
| (B) | | | | | | | |
| (C) | | | | | | | |
| (D) | | | | | | | |
| (E) | | | | | | | |
| | | | | | | | |
| Total | | | | | | | |

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning in) ▶ (a) 2011 **(b)** 2012 (c) 2013 (d) 2014 **(e)** 2015 (f) Total Gifts, grants, contributions, 1 membership fees received. (Do not include any "unusual grants.") . . . revenues levied organization's benefit and either paid to or expended on its behalf . . . The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1 through 3. . . . 4 5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) **Public support.** Subtract line 5 from line 4. Section B. Total Support Calendar year (or fiscal year beginning in) ▶ (a) 2011 **(b)** 2012 (c) 2013 (d) 2014 (e) 2015 (f) Total 7 Amounts from line 4 8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources 9 Net income from unrelated business activities, whether or not the business is regularly carried on 10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) **Total support.** Add lines 7 through 10 11 Gross receipts from related activities, etc. (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) % Public support percentage from 2014 Schedule A, Part II, line 14 15 331/3% support test - 2015. If the organization did not check the box on line 13, and line 14 is 331/3% or more, check this 331/3% support test - 2014. If the organization did not check a box on line 13 or 16a, and line 15 is 331/3% or more, check this box and **stop here.** The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2015. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported b 10%-facts-and-circumstances test - 2014. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II.) If the organization fails to qualify under the tests listed below, please complete Part II.)

| C 1. | if the organization falls to quality | under the te | ists listed bel | ow, piease co | omplete Part | 11.) | |
|--------|--|--------------|------------------|---------------|--------------|-----------------|------------|
| | on A. Public Support | () 6644 | (1) 6040 | 1) 6010 | / N 6044 | () 6045 | (0 T : : |
| | dar year (or fiscal year beginning in) | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees | | | | | | |
| 2 | received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise | | | | | | |
| _ | sold or services performed, or facilities | | | | | | |
| | furnished in any activity that is related to the | | | | | | |
| • | organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| | | | | | | | |
| 4 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 7a | Amounts included on lines 1, 2, and 3 received from disqualified persons . | | | | | | |
| b | Amounts included on lines 2 and 3 | | | | | | |
| | received from other than disqualified | | | | | | |
| | persons that exceed the greater of \$5,000 | | | | | | |
| | or 1% of the amount on line 13 for the year | | | | | | |
| с 8 | Add lines 7a and 7b | | | | | | |
| 0 | line 6.) | | | | | | |
| Secti | on B. Total Support | | | | | | |
| | dar year (or fiscal year beginning in) ▶ | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
| 9 | Amounts from line 6 | (4) 2011 | (6) 2012 | (0) 2010 | (4) 2011 | (0) 2010 | (i) rotar |
| 10a | Gross income from interest, dividends, | | | | | | |
| | payments received on securities loans, rents, royalties and income from similar sources . | | | | | | |
| b | Unrelated business taxable income (less | | | | | | |
| | section 511 taxes) from businesses | | | | | | |
| | acquired after June 30, 1975 | | | | | | |
| С | Add lines 10a and 10b | | | | | | |
| 11 | Net income from unrelated business | | | | | | |
| | activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or | | | | | | |
| | loss from the sale of capital assets | | | | | | |
| | (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for the organization, check this box and stop her | • | n's first, secon | | | | . , . , |
| Secti | on C. Computation of Public Suppor | | <u>'</u> | | | | |
| 15 | Public support percentage for 2015 (line 8 | | - | | | 15 | % |
| 16 | Public support percentage from 2014 Sch | | | | | 16 | % |
| | on D. Computation of Investment In | | | | | | |
| 17 | Investment income percentage for 2015 (| | | | | 17 | % |
| 18 | Investment income percentage from 2014 | | | | | 18 221 a | % and line |
| 19a | 33 ¹ / ₃ % support tests—2015. If the organi 17 is not more than 33 ¹ / ₃ %, check this box | | | | | | |
| h | 33 ¹ /3% support tests—2014. If the organiz | | _ | | | - | _ |
| D | line 18 is not more than 331/3%, check this b | | | | | | |
| 20 | Private foundation. If the organization di | | = | | | | _ |

Part IV Supporting Organizations

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

| | on 7 in Cupporting Organizations | | | |
|----------|---|-----|-----|----|
| | | | Yes | No |
| 1 | Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain. | 1 | | |
| 2 | Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2). | 2 | | |
| 3a | Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below. | 3a | | |
| b | Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination. | 3b | | |
| С | Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use. | 3c | | |
| 4a | Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below. | 4a | | |
| b | Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations. | 4b | | |
| С | Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) | | | |
| | purposes. | 4c | | |
| 5a | Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document). | | | |
| b | | 5a | | |
| D | Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document? | 5b | | |
| С | Substitutions only. Was the substitution the result of an event beyond the organization's control? | 5c | | |
| 6 | Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI . | 6 | | |
| 7 | Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with | 0 | | |
| | regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 7 | | |
| 8 | Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ). | 8 | | |
| 9a | Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described | 3 | | |
| | in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI. | 9a | | |
| b | Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI. | 9b | | |
| С | Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI. | 9c | | |
| 0a | Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below. | 10a | | |
| b | Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to | iva | | |
| | data wasing subgathers the assessmention had assess business believes | 406 | | |

| Part | Supporting Organizations (continued) | | | |
|-------------|---|--------|--------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | 4.4 | | |
| L | below, the governing body of a supported organization? | 11a | | |
| | A family member of a person described in (a) above? A 35% controlled entitle of a person described in (a) ar (b) above? If "Yee" to a, b, or a provide detail in Part V | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. on B. Type I Supporting Organizations | 11c | | |
| Section | on b. Type i Supporting Organizations | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization. | 2 | | |
| Secti | on C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). | 1 | | |
| Secti | on D. All Type III Supporting Organizations | | | |
| | 7 | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? | | | |
| 2 | | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard. | 3 | | |
| Secti | on E. Type III Functionally-Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see i | instru | ctions | s): |
| a b c | ☐ The organization satisfied the Activities Test. Complete line 2 below. ☐ The organization is the parent of each of its supported organizations. Complete line 3 below. ☐ The organization supported a governmental entity. Describe in Part VI how you supported a government entity (s | | | , |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| | | | 162 | INO |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | Za | | |
| S | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> | 2.5 | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i> | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Org | jani | zations | |
|--|------|---------------------------|-----------------------------|
| 1 Check here if the organization satisfied the Integral Part Test as a qualifying other Type III non-functionally integrated supporting organizations must contain the containing of the containing organization or the containing or the containing organization organization or the containing organization or | | | |
| Section A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 Net short-term capital gain | 1 | | |
| 2 Recoveries of prior-year distributions | 2 | | |
| 3 Other gross income (see instructions) | 3 | | |
| 4 Add lines 1 through 3 | 4 | | |
| 5 Depreciation and depletion | 5 | | |
| 6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) 7 Other expenses (see instructions) | 6 | | |
| 8 Adjusted Net Income (subtract lines 5, 6 and 7 from line 4) | 8 | | |
| Section B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): | | | |
| a Average monthly value of securities | 1a | | |
| b Average monthly cash balances | 1b | | |
| c Fair market value of other non-exempt-use assets | 1c | | |
| d Total (add lines 1a, 1b, and 1c) | 1d | | |
| e Discount claimed for blockage or other factors (explain in detail in Part VI): | | | |
| 2 Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 Subtract line 2 from line 1d | 3 | | |
| 4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions). | 4 | | |
| 5 Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 Multiply line 5 by .035 | 6 | | |
| 7 Recoveries of prior-year distributions | 7 | | |
| 8 Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Section C - Distributable Amount | | | Current Year |
| 1 Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 Enter 85% of line 1 | 2 | | |
| 3 Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 Enter greater of line 2 or line 3 | 4 | | |
| 5 Income tax imposed in prior year | 5 | | |
| 6 Distributable Amount . Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions) | 6 | | |
| 7 Check here if the current year is the organization's first as a non-functionall instructions). | y-in | tegrated Type III support | ing organization (see |

| Part | V Type III Non-Functionally Integrated 509(a)(3 | S) Supporting Organi | zations (continued) | |
|------------|--|-----------------------------|--|---|
| Secti | on D - Distributions | | , | Current Year |
| 1 | Amounts paid to supported organizations to accomplish | exempt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exe | empt purposes of suppo | rted | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purp | oses of supported orga | nizations | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which | h the organization is res | ponsive | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2015 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by Line 9 amount | T | | |
| Se | ection E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2015 | (iii) Distributable Amount for 2015 |
| _1_ | Distributable amount for 2015 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2015 | | | |
| | (reasonable cause required-see instructions) | | | |
| 3 | Excess distributions carryover, if any, to 2015: | | | |
| a | | | | |
| b | | | | |
| | 5 0040 | | | |
| d | From 2013 | | | |
| e | From 2014 | | | |
| f_ | Total of lines 3a through e | | | |
| <u>g</u> | Applied to underdistributions of prior years Applied to 2015 distributable amount | | | |
| <u>h</u> i | Carryover from 2010 not applied (see instructions) | | | |
| - | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| | Distributions for 2015 from Section | | | |
| 4 | D, line 7: | | | |
| a | Applied to underdistributions of prior years | | | |
| b | Applied to 2015 distributable amount | | | |
| | Remainder, Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2015, if | | | |
| 3 | any. Subtract lines 3g and 4a from line 2 (if amount | | | |
| | greater than zero, see instructions). | | | |
| 6 | Remaining underdistributions for 2015. Subtract lines 3h | | | |
| | and 4b from line 1 (if amount greater than zero, see instructions). | | | |
| 7 | Excess distributions carryover to 2016. Add lines 3 | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| a | | | | |
| b | | | | |
| c | Excess from 2013 | | | |
| d | | | | |
| е | Excess from 2015 | | | |

| Part VI | Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.) |
|---------|---|
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SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ▶ Attach to Form 990.

Open to Public

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

▶ Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Name of the organization Employer identification number The Pennsylvania State University 246000376 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Part I Complete if the organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) . Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised 5 funds are the organization's property, subject to the organization's exclusive legal control? ☐ Yes ☐ No Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used 6 only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose Part II **Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (e.g., recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space 2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year. Held at the End of the Tax Year Total number of conservation easements . . . 2a 2b Number of conservation easements on a certified historic structure included in (a) . . . 2c Number of conservation easements included in (c) acquired after 8/17/06, and not on a 2d Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the 3 4 Number of states where property subject to conservation easement is located ▶ Does the organization have a written policy regarding the periodic monitoring, inspection, handling of 5 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 6 7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items. If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

| Schedul | e D (Form 990) 2015 | | | | | | | | | Page 2 |
|---------|--|---------------------------|--------------|--------------|-----------------------|---------|-------------------------|-------|--------------|--------------|
| Part | , | lections of A | Art Histo | rical T | reasures | or Ot | her Similar / | 1996 | ts (cont | |
| 3 | Using the organization's acquisition, acc collection items (check all that apply): | | | | | | | | | |
| а | ✓ Public exhibition | | d [| Loan | or exchang | ne nroa | rame | | | |
| | ✓ Scholarly research | | e [| Other | _ | | | | | |
| | ✓ Preservation for future generations | | c _ | J Othici | | | | | | |
| 4 | Provide a description of the organization XIII. | 's collections a | ınd explair | n how th | ney further | the org | ganization's ex | emp | t purpose | in Par |
| 5 | During the year, did the organization sol assets to be sold to raise funds rather that | | | | | | | nilar | □ Yes | ✓ No |
| Part | | | | | 3 | | | | | <u>. 110</u> |
| | Complete if the organization an | | on Form | 990. F | art IV. line | e 9. or | reported an a | amo | unt on F | orm |
| | 990, Part X, line 21. | 0110104 100 | 0111 | . 000, . | a.c. , | o o, o. | roportou arre | 21110 | G111 G11 1 | 01111 |
| 1a | Is the organization an agent, trustee, cu | stodian or othe | er interme | diary fo | r contribut | ions or | other assets | not | | |
| | included on Form 990, Part X? | | | | | | | | ☐ Yes | □No |
| b | If "Yes," explain the arrangement in Part 3 | | | | | | | | | |
| D | ii res, explain the arrangement iii r are z | and comple | to the folic | owning to | ibio. | | | Amo | ount | |
| С | Beginning balance | | | | | 10 | | | | |
| d | A 1 11:1 | | | | | 10 | _ | | | |
| | Distributions during the year | | | | | 1e | | | | |
| e | | | | | | 1f | | | | |
| f | Ending balance | | | | | | | :+0 | | |
| 2a | • | • | • | - | | | | • | | |
| | If "Yes," explain the arrangement in Part | KIII. Check here | e if the exp | nanation | nas been | provide | ed on Part XIII | | | |
| Part | | average (Vaa) | | . 000 - | المسلمان المسلم | - 10 | | | | |
| | Complete if the organization an | | | | | | (-I) Thurs a consum la | 1 - | (-) F | |
| | | a) Current year | (b) Prior | - | (c) Two yea | | (d) Three years ba | _ | (e) Four yea | |
| 1a | Beginning of year balance | 2368790000 | 2264 | 414000 | | 142519 | 1772920 | 805 | 1737 | 7842091 |
| b | Contributions | 94917841 | 130 | 264792 | 92 | 188061 | 73922 | 655 | 76 | 6169480 |
| С | Net investment earnings, gains, and | | | | | | | | | |
| | losses | (35910469) | 73 | 056607 | 336 | 458431 | 161320 | 493 | 42 | 2551700 |
| d | Grants or scholarships | (95438698) | (839 | 957971) | (753 | 82550) | (714591 | 20) | (70 | 842979) |
| е | Other expenditures for facilities and | | | | | | | | | |
| | programs | | | | | | | | | |
| f | Administrative expenses | (15774674) | (149 | 987429) | (129 | 92461) | (125623 | 14) | (12 | 2799486 |
| g | End of year balance | 2316584000 | 2368 | 790000 | 2264 | 414000 | 1924142 | 519 | 1772 | 2920805 |
| 2 | Provide the estimated percentage of the | current year en | d balance | (line 1g, | , column (a |)) held | as: | | | |
| а | Board designated or quasi-endowment | 25.3 | 3% | | | | | | | |
| b | Permanent endowment ► 74.5 | % | | | | | | | | |
| С | Temporarily restricted endowment ▶ | .2% | | | | | | | | |
| | The percentages on lines 2a, 2b, and 2c s | should equal 10 | 00%. | | | | | | | |
| 3a | Are there endowment funds not in the poorganization by: | ossession of the | e organiza | ation tha | t are held | and ad | ministered for | the | Ye | s No |
| | (i) unrelated organizations | | | | | | | | 3a(i) | <i>√</i> |
| | (ii) related organizations | | | | | | | • | 3a(ii) | - |
| b | If "Yes" on line 3a(ii), are the related organ | | | | | | | | 3b | |
| 4 | Describe in Part XIII the intended uses of | | | | | | | • | OD | |
| Part | | | ii 3 GIIGOW | ,,,,,GIIL IU | | | | | | |
| rart | Complete if the organization an | swered "Yes" | | 990, F | art IV, lin | e 11a. | See Form 99 | 0, P | art X, line | e 10. |
| | Description of property | (a) Cost or oth (investme | | • | r other basis her) | | Accumulated epreciation | | (d) Book va | alue |
| 1a | Land | | | | 133473000 | | | | 133 | 3473000 |
| h | Buildings | | | | 272004000 | | 2007030240 | | | 864751 |

 1a Land
 133473000
 133473000

 b Buildings
 6272904000
 2907039249
 3365864751

 c Leasehold improvements
 650696000
 301550735
 349145265

 d Equipment
 1382532000
 640704016
 741827984

Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) .

Schedule D (Form 990) 2015

4590311000

Schedule D (Form 990) 2015 Page 3

| Part VII | Investments - Other Securities | | | | |
|-------------------|--|--------------------------------|-------------------|------------------------|--|
| | Complete if the organization answer | wered "Yes" on Form 99 | 90, Part IV, lin | e 11b. See Form | 990, Part X, line 12. |
| | (a) Description of security or category (including name of security) | (| b) Book value | | hod of valuation: -of-year market value |
| (1) Financial | derivatives | | | | |
| (2) Closely-h | neld equity interests | | | | |
| (3) Other | | | | | |
| (A) Private | e capital | | 1480599000 | end-of-year marke | t value |
| (B) | | | | | |
| (C) | | | | | |
| (D) | | | | | |
| (E) | | | | | |
| (F) | | | | | |
| (G) (H) | | | | | |
| | a) asset asset Forms 000 Part V and (P) line 10 | | | | |
| Part VIII | b) must equal Form 990, Part X, col. (B) line 12.) ► Investments—Program Related | <u> </u> | | | |
| Part VIII | Complete if the organization ans | | ∩ Part IV lin | e 11c. See Form | 000 Part Y line 13 |
| | (a) Description of investment | | b) Book value | | thod of valuation: |
| | (a) Description of investment | , | b) book value | | of-year market value |
| (1) | | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | | | | | |
| Total. (Column (b | b) must equal Form 990, Part X, col. (B) line 13.) | | | | |
| Part IX | Other Assets. | | | | |
| | Complete if the organization ansi | | 90, Part IV, lin | e 11d. See Form | |
| | · | n) Description | | | (b) Book value |
| | al interest in perpetual trusts | | | | 14558000 |
| (2) Other as | ssets | | | | 97932000 |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |
| <u>(7)</u> (8) | | | | | |
| (9) | | | | | |
| | mn (b) must equal Form 990, Part X, co | ol. (B) line 15.) | | | 112490000 |
| Part X | Other Liabilities. | | | | |
| | Complete if the organization answ | wered "Yes" on Form 99 | 00, Part IV, lin | e 11e or 11f. See | e Form 990, Part X, |
| | line 25. | | | | |
| 1. | (a) Description of liability | (b) Book value | | | |
| (1) Federal in | come taxes | | | | |
| (2) Present | value of annuities payable | 53859000 | | | |
| (3) Accrued | postretirement benefits | 2148522000 | | | |
| | s held in custody of others | 35710000 | | | |
| | ble US Government student loans | 47687000 | | | |
| (6) Other lia | bilities | 204797000 | | | |
| (7) | | | | | |
| (8) | | | | | |
| (9) | a) must aqual Form 000 Part V and /D) line 05 1 | | | | |
| | b) must equal Form 990, Part X, col. (B) line 25.) | 2490575000 | | 's financial statems | ante that reports the |
| ∠. Liability for | uncertain tax positions. In Part XIII, provi | de the text of the loothole to | rine organization | i s ililanciai stateme | mis mai reports me |

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2015 Page 4 Reconciliation of Revenue per Audited Financial Statements With Revenue per Return. Part XI Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements 5635207000 Amounts included on line 1 but not on Form 990. Part VIII. line 12: 2 Net unrealized gains (losses) on investments 2a (184625000) Donated services and use of facilities 2d 2e (184625000) 3 Subtract line **2e** from line **1** 3 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . . 4a Add lines **4a** and **4b** 4c Total revenue. Add lines **3** and **4c.** (This must equal Form 990, Part I, line 12.) 5 5819832000 Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 5401761000 2 Amounts included on line 1 but not on Form 990, Part IX, line 25: 2b 2c е 2e 3 Subtract line **2e** from line **1** 3 Amounts included on Form 990. Part IX. line 25, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b . . . 4a Add lines **4a** and **4b** 4c Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.) . 5 5401761000 Supplemental Information. Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2: Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information. Part III - The Palmer Museum of Art on the Penn State University Park campus is a free-admission arts resource for PSU and surrounding communities in central Pennsylvania. The museum offers an ever-changing array of exhibitions and displays of its permanent collection. With eleven galleries, a print-study room, 150-seat auditorium, and outdoor

| sculpture garden, the Palmer Museum is a unique cultural resource for residents of and visitors to the region. The |
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| |
| Palmer Museum supports the educational mission of the School of Art as well as the entire University and the |
| |
| University's community benefit mission. |
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| Schedule D (Form 990) 2015 |
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Schedule D (Form 990) 2015 Page 5 **Supplemental Information** (continued) Part XIII Part V - Each endowed gift to Penn State is formalized through the creation of guidelines, specific to that endowment, which provide an opportunity for donors to express their intentions for how the gift is to be directed and used by the University. Guidelines are created for the student, faculty, and program support and indicate the particular college, campus, or program to benefit from the endowed fund. Part X - Financial Statement Text on Liability for Uncertain Tax Positions The University files U.S. federal and state tax returns. The statute of limitations on the University's federal returns generally remains open for three years following the year they are filed. In accordance with ASC 740 Income Taxes Topic, the University continues to evaluate tax positions and has determined there is no material impact on the University financial statements.

SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury

Schools

Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

▶ Attach to Form 990 or Form 990-EZ.

Information about Schedule E (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization **Employer identification number** 24-6000376 The Pennsylvania State University Part I YES NO Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? 1 Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, 2 1 Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please 3 ✓ See Part II.

| | Admissions policies? | | |
|---|--|----|---|
| С | Employment of faculty or administrative staff? | 5c | ✓ |
| d | Scholarships or other financial assistance? | 5d | ✓ |

| е | Educational policies? | 5e | ✓ |
|---|-----------------------|----|---|
| _ | Use of facilities? | 5f | |

| - | | | |
|---|---|----|---|
| (| g Athletic programs? | 5g | ✓ |
| ı | h Other extracurricular activities? | 5h | ✓ |
| | If you answered "Yes" to any of the above, please explain. If you need more space, use Part II. | | |

| 6a | Does the organization receive any financial aid or assistance from a governmental agency? | 6a |
|----|---|----|
| b | Has the organization's right to such aid ever been revoked or suspended? | 6b |
| | If you answered "Yes" on either line 6a or line 6b, explain on Part II. | |

Does the organization maintain the following?

Does the organization discriminate by race in any way with respect to:

7

| Part II | Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions). |
|-------------|--|
| Schedule E | E, Line 6(a) - Government aid |
| The Comm | onwealth of Pennsylvania appropriation for the 2015-16 fiscal year was \$306,393,000. |
| | |
| | |
| Schedule E | F, Line 3 - Nondiscrimination Statement |
| The Univer | sity is committed to equal access to programs, facilities, admission and employment for all persons. It is the policy of the |
| of the Univ | ersity to maintain an environment free of harassment and free of discrimination against any person because of age, race, |
| color, ance | estry, national origin, religion, creed, service in the uniformed services (as defined in state and federal law), veteran status, sex, |
| sexual orie | entation, marital or family status, pregnancy, pregnancy-related conditions, physical or mental disability, gender, perceived gender, |
| gender ide | ntity, genetic information or political ideas. Discriminatory conduct and harassment, as well as sexual misconduct and |
| relationshi | p violence, violates the dignity of individuals, impedes the realization of the University's educational mission, and will not be |
| tolerated. | The University publishes and/or the above discrimination statement or the following shorter statement on solicitations to students: |
| Penn State | is an equal opportunity, affirmative action employer, and is committed to providing employment opportunities to minorities, |
| women, ve | terans, disabled individuals, and other protected groups. |
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SCHEDULE F (Form 990)

Statement of Activities Outside the United States

OMB No. 1545-0047

2015

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. ► Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990. Name of the organization

Employer identification number

| | Pennsylvania State University | | | | | 24-6000376 |
|---------|---|-------------------------------------|---|---|---|---|
| Pai | General Information Form 990, Part IV, line | | es Outside | the United States. Com | plete if the organization a | nswered "Yes" on |
| 1 | For grantmakers. Does the assistance, the grantees' eli | organization | | | | he |
| | grants or assistance? | | | | | ✓ Yes |
| 2 | For grantmakers. Describe assistance outside the Unite | | he organizati | ion's procedures for moni | toring the use of its gra | ants and other |
| 3 | Activities per Region. (The fo | ollowing Part I | l, line 3 table | can be duplicated if additio | nal space is needed.) | |
| | (a) Region | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for and investments in region |
| (1) | Europe | | | program services | educat./research | 3480149 |
| (2) | East Asia and the Pacific | | | program services | educat./research | 1331953 |
| (3) | North America | | | program services | educat./research | 919126 |
| (4) | Sub-Saharan Africa | | | program services | educat./research | 771521 |
| (5) | Central America /Caribbean | | | program services | educat./research | 283679 |
| (6) | South America | | | program services | educat./research | 303173 |
| (7) | South Asia | | | program services | educat./research | 215340 |
| (8) | Middle East & North Africa | | | program services | educat./research | 183254 |
| (9) | Eastern Europe | | | program services | educat./research | 51590 |
| (10) | Europe | | | Investments | | 515263295 |
| (11) | Asia / Pacific | | | Investments | | 372047454 |
| (12) | North America | | | Investments | | 19297994 |
| (13) | Middle East & Africa | | | Investments | | 30521538 |
| (14) | Central & South America | | | Investments | | 59053423 |
| (15) | Eastern Europe | | | Investments | | 14080539 |
| (16) | | | | | | |
| (17) | | | | | | |
| 3a b | | | | | | 1017804028 |
| С | Totals (add lines 3a and 3b) | | | | | 1017804028 |

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part II Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. (g) Amount of (i) Method of (a) Name of (f) Manner of (b) IRS code (d) Purpose of (e) Amount of (c) Region (h) Description valuation (book, FMV, appraisal, other) organization cash non-cash section and EIN grant cash grant of non-cash assistance disbursement assistance (if applicable) (1) (2) (3) (4) (5) (6) (7) (8) (9) (10)(11) (12)(13)(14) (15) (16)Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

Schedule F (Form 990) 2015

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-----------------------|--------------------------|--------------------------|---------------------------------------|---|--|---|
| (1) Student Aid | Sub-Saharan Africa | 62 | 787928 | deposits | | | |
| (2) Student Aid | East Asia and Pacifc | 265 | 3367755 | deposits | | | |
| (3) Student Aid | Europe | 1133 | 14398742 | deposits | | | |
| (4) Student Aid | South America | 68 | 864179 | deposits | | | |
| (5) Student Aid | Africa & Middle East | 25 | 317713 | deposits | | | |
| (6) Student Aid | North America | 17 | 216045 | deposits | | | |
| (7) Student Aid | Cent Amer & Carribean | 22 | 279587 | deposits | | | |
| (8) | | | | | | | |
| (9) | | | | | | | |
| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| (13) | | | | | | | |
| (14) | | | | | | | |
| (15) | | | | | | | |
| (16) | | | | | | | |
| (17) | | | | | | | |
| (18) | | | | | | | |

Schedule F (Form 990) 2015 Page **4**

| Part | IV Foreign Forms | | : |
|------|--|-------|------|
| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | ✓ Yes | □ No |
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990) | ☐ Yes | ✓ No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | ✓ Yes | ☐ No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | ✓ Yes | □ No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | ✓ Yes | ☐ No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990) | ☐ Yes | ✓ No |

Schedule F (Form 990) 2015 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

| University aid is passed from the University to the Penn State program abroad, which has been visited and evaluated by |
|---|
| appropriate University personnel prior to student enrollment. Students participating in a non-Penn State program cannot receive financial |
| aid from the University. |
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SCHEDULE G (Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ► Attach to Form 990 or Form 990-EZ.

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

| The P | ennsylvania State University | | | | | | 6000376 | | | | |
|------------|--|--------------------|---------------|-------------------------------------|-----------------------------------|--|---|--|--|--|--|
| Par | Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. | | | | | | | | | | |
| 1 | Indicate whether the organization | | | | owing activities C | heck all that apply | | | | | |
| a | ✓ Mail solicitations | on raioca rando i | | | ion of non-govern | | | | | | |
| | ✓ Internet and email solicitation | 200 | | | _ | - | | | | | |
| b | | | | | | | | | | | |
| С | | | | | | | | | | | |
| d | | | | | | | | | | | |
| 2 a | | | | | | | | | | | |
| | or key employees listed in Form | n 990, Part VII) o | r entity in c | onnection \ | with professional f | undraising services | ? ☐ Yes ☐ No | | | | |
| b | If "Yes," list the ten highest pair compensated at least \$5,000 by | | | draisers) p | ursuant to agreem | nents under which th | ne fundraiser is to be | | | | |
| | (i) Name and address of individual or entity (fundraiser) | (ii) Activity | custody o | draiser have or control of outlons? | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization | | | | |
| | | | Yes | No | | | | | | | |
| 1 | | | | | | | | | | | |
| 2 | | | | | | | | | | | |
| 3 | | | | | | | | | | | |
| 4 | | | | | | | | | | | |
| 5 | | | | | | | | | | | |
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| 8 | | | | | | | | | | | |
| 9 | | | | | | | | | | | |
| 10 | | | | | | | | | | | |
| Total | | | | • | | | | | | | |
| 3 | List all states in which the organistration or licensing. | | | | colicit contribution | s or has been notifi | ed it is exempt from | | | | |
| Penns | ylvania | | | | | | | | | | |
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| | | than \$15,000 of fundraisir gross receipts greater tha | | and gross income on | TOTTI 990-LZ, littes Ta | ild ob. List events with |
|-----------------|--------|--|---|--|--------------------------|--|
| | | | (a) Event #1 | (b) Event #2 | (c) Other events | (d) Total events |
| | | | Thon | Conn Dinner | 8 | (add col. (a) through col. (c)) |
| a) | | | (event type) | (event type) | (total number) | |
| Revenue | 1 | Gross receipts | 10739211 | 151867 | 308038 | 11199116 |
| Œ | 2 | Less: Contributions | 10496604 | 56300 | 6925 | 10559829 |
| | 3 | Gross income (line 1 minus line 2) | 242607 | 95567 | 301113 | 639287 |
| | 4 | Cash prizes | | | | |
| | 5 | Noncash prizes | | | | |
| enses | 6 | Rent/facility costs | | | | |
| Direct Expenses | 7 | Food and beverages | | | | |
| Dire | 8 | Entertainment | | | | |
| | 9 | Other direct expenses . | 476954 | 72525 | 169275 | 718754 |
| | 10 | Direct expense summary. Ad | | | | 718754 |
| _ | 11 | Net income summary. Subtra | | | | (79467) |
| Pa | rt III | Gaming. Complete if the than \$15,000 on Form 99 | • | ed Yes on Form 99 | ou, Part IV, line 19, or | reported more |
| Revenue | | man \$10,000 on 1 onn o | (a) Bingo | (b) Pull tabs/instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (add col. (a) through col. (c)) |
| Reve | 1 | Gross revenue | | | | |
| ses | 2 | Cash prizes | | | | |
| Expenses | 3 | Noncash prizes | | | | |
| Direct | 4 | Rent/facility costs | | | | |
| | 5 | Other direct expenses . | | | | |
| | 6 | Volunteer labor | ☐ Yes %☐ No | ☐ Yes % ☐ No | ☐ Yes % No | |
| | 7 | Direct expense summary. Ad | ld lines 2 through 5 in co | olumn (d) | | |
| | 8 | Net gaming income summary | y. Subtract line 7 from li | ne 1, column (d) | | |
| | _ | | | . , ,,, | | |
| 9 | | nter the state(s) in which the or the organization licensed to co | | | | |
| | | «NI " I' | | | | |
| 40 | | loro ony of the considering a | aming licences revaled | auanandad av tavva: | tod during the toy year? | |
| 10 | | ere any of the organization's g "Yes," explain: | arming licerises revoked | , suspended or termina | ned during the tax year? | . Yes No |

| Schedu | ıle G (Form 990 or 990-EZ) 2015 | | | Page 3 |
|----------|--|---------|----------------|----------|
| 11 12 | Does the organization conduct gaming activities with nonmembers? | | ∕es [∕es [| ☐ No☐ No |
| 13 | Indicate the percentage of gaming activity conducted in: | | | |
| a | The organization's facility | | | <u>%</u> |
| b 14 | An outside facility | | | % |
| | Name ► | | | |
| | Address ▶ | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gaming revenue? | □ Y | ∕es [|] No |
| b | If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the amount of gaming revenue retained by the third party ▶ \$ | | | |
| | Name ► | | | |
| | Address► | | | |
| 16 | Gaming manager information: | | | |
| | Name ► | | | |
| | Gaming manager compensation ► \$ | | | |
| | Description of services provided ► | | | |
| | □ Director/officer □ Employee □ Independent contractor | | | |
| 17 a | Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? | □ \(\) | ∕es ົ | □No |
| b | Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ | | | _ |
| Part | Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) a Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional infor instructions). | | | |
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SCHEDULE H (Form 990)

Hospitals

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Information about Schedule H (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

The Pennsylvania State University

Part Financial Assistance and Certain Other Community Benefits at Cost

| | | o arra oortar | • | illinatility Deficing | | | | | | |
|--------|---|-----------------------------------|----------------------|-----------------------|---|-------------------|----|-------------------|----------|--|
| | | | | | | - | | Yes | No | |
| 1a | Did the organization have a fina | | | - | | _ | 1a | ✓ | | |
| b | If "Yes," was it a written policy | | | | | | 1b | ✓ | | |
| 2 | If the organization had multiple the financial assistance policy | | | | | application of | | | | |
| | ☐ Applied uniformly to all hospital facilities ☐ Applied uniformly to most hospital facilities | | | | | | | | | |
| | Generally tailored to individual hospital facilities | | | | | | | | | |
| 3 | Answer the following based on the financial assistance eligibility criteria that applied to the largest number of | | | | | | | | | |
| | the organization's patients duri | | | | | | | | | |
| а | Did the organization use Fede | ral Povertv Gu | idelines (FPG |) as a factor in de | terminina eliaibility | v for providing | | | | |
| | free care? If "Yes," indicate wh | | | | | | 3a | ✓ | | |
| | | | Other | 250 % | | | | | | |
| b | Did the organization use FPG | as a factor in | determining | eliaibility for provi | dina <i>discounted</i> d | care? If "Yes." | | | | |
| | indicate which of the following | | | | | | 3b | ✓ | | |
| | ☐ 200% ☐ 250% ☐ | 300% | 350% ✓ | 1 400% □ O | ther % | | | | | |
| С | If the organization used factors | s other than FF | PG in determi | nina eliaibility, des | cribe in Part VI th | e criteria used | | | | |
| | for determining eligibility for fre | | | | | | | | | |
| | an asset test or other thresh | old, regardles | s of income, | as a factor in d | etermining eligibil | ity for free or | | | | |
| | discounted care. | | | | | | | | | |
| 4 | Did the organization's financial | l assistance po | licy that appl | ied to the largest r | number of its patie | ents during the | | | | |
| | tax year provide for free or disc | | | | | | 4 | ✓ | | |
| 5a | Did the organization budget amounts | | | | | · · · | 5a | ✓ | | |
| b | If "Yes," did the organization's | | - | | - | | 5b | ✓ | | |
| С | | | | | | | | | | |
| | discounted care to a patient w | _ | | | | _ | 5c | | √ | |
| 6a | Did the organization prepare a | | | | | | 6a | √ | | |
| b | If "Yes," did the organization m | | | | | | 6b | ✓ | | |
| | Complete the following table these worksheets with the Sch | | sneets provid | ied in the Schedul | e n instructions. | DO HOL SUDINIL | | | | |
| 7 | Financial Assistance and Certa | | nunity Benefit | s at Cost | | | | | | |
| | Financial Assistance and | (a) Number of | (b) Persons | (c) Total community | (d) Direct offsetting | (e) Net community | (1 | f) Perc | ent | |
| Mean | s-Tested Government Programs | activities or programs (optional) | served (optional) | benefit expense | revenue | benefit expense | | of tota expens | | |
| а | Financial Assistance at cost (from | | | 40 400 000 | | 40 400 000 | | | | |
| h | Worksheet 1) | | | 10,496,262 | 0 | 10,496,262 | | | | |
| b b | Medicaid (from Worksheet 3, column a) Costs of other means-tested | | | 28,934,564 | 18,821,096 | 10,113,468 | + | | | |
| | government programs (from Worksheet 3, column b) | | | | | | | | | |
| A | Total Financial Assistance and | | | | | | + | | | |
| u | Means-Tested Government Programs | | | 39,430,826 | 18,821,096 | 20,609,730 | | | | |
| | Other Benefits | | | .,,.= | , | .,, | | | | |
| е | Community health improvement services and community benefit | | | | | | | | | |
| | operations (from Worksheet 4) | | | 2,187,907 | 86,933 | 2,100,974 | ı | | | |
| f | Health professions education | | | | | | | | | |
| | (from Worksheet 5) | | | 64,616,602 | 7,045,130 | 57,571,472 | 2 | | | |
| g | Subsidized health services (from | | | | | | | | | |
| | Worksheet 6) | | | 5,275,000 | 0 | 5,275,000 |) | | | |
| h i | Research (from Worksheet 7) . Cash and in-kind contributions | | | | | | - | | | |
| ' | for community benefit (from | | | | | | | | | |
| | Worksheet 8) | | | 676,534 | 0 | 676,534 | | | | |
| J L | Total. Other Benefits | | | 72,756,043 | 7,132,063 | 65,623,980 | | | | |
| k | Total. Add lines 7d and 7j | | | 112,186,869 | 25,953,159 | 86,233,710 | | | 6 | |

| | activities during the the alth of the commu | | scribe in | Part VI how its c | community build | ding activities pro | omote | d the | |
|--|--|--------------------------------------|-------------------------------------|--------------------------------------|-------------------------------|--------------------------------------|-------------|----------------|------------------|
| | nealth of the commu | (a) Number of activities or programs | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsetting revenue | g (e) Net community building expense | | Percental expe | |
| | Distriction of the state of the | (optional) | | | | | +- | | |
| | Physical improvements and hous | ing | | | | | +- | | |
| 2 | Economic development | | | | | | + | | |
| | Community support | | | | | | + | | |
| <u>4</u> | Environmental improvements Leadership development and trai | ning | | | | | + | | |
| | for community members | Tillig | | | | | | | |
| 6 | Coalition building | | | | | | | | |
| 7 | Community health improvement advo | ocacy | | | | | | | |
| 8_ | Workforce development | | | | | | | | |
| 9_ | Other | | | | | | | | |
| 10 | Total | 0 0 11 1: | | | | | | | |
| | rt III Bad Debt, Medicare | e, & Collection | Practices | 8 | | | | 124 | |
| _ | ion A. Bad Debt Expense | | | = | | 0 | | Yes | No |
| 1 2 | Did the organization report bad debenter the amount of the omethodology used by the org | rganization's ba | d debt ex | pense. Explain i | n Part VI the | on Statement No. 15? | | ✓ | |
| 3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit | | | | | | | | | |
| Caat | · - | on which this loo | 11010 13 00 | mamod in the atte | ionoa imanoiai si | atements. | | | |
| Section B. Medicare 5 | | | | | | | | | |
| | ion C. Collection Practices Did the organization have a w | ritten deht collec | tion policy | during the tax ves | ar? | | 9a | 1 | |
| b | 14/04 # 11 11 1 | ction policy that appli | ed to the larg | gest number of its pati | ents during the tax y | | | 1 | |
| Pai | <u> </u> | | | | | | | _ | tions) |
| | Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physician (a) Name of entity (b) Description of primary activity of entity (c) Organization's profit % or stock ownership % (d) Officers, directors, trustees, or key employees, and physician (c) Organization's profit % or stock ownership % | | | | | | | | ns' tock % |
| _1_ | PA Psychiatric Institute | JV IP & OP psychi | atric care | | 50% | 0% | | | 0% |
| 2 | Partners in Cancer Care | JV in oncology & i | nfusion ser | vice for Ce | 50% | 0% | | | 0% |
| _ 3 | Central PA Network | Clinically Integrate | ed Network | | 50% | 0% | <u> </u> | | 0% |
| _ 4 | Penn State Hershey Endoscopy | Endoscopy Servic | es | | 100% | 0% | | | 0% |
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| _ 7 | | | | | | | <u> </u> | | |
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Part II Community Building Activities Complete this table if the organization conducted any community building

Schedule H (Form 990) 2015 Page **3**

| Part V Facility Information | | | | | | | | | | | |
|---|------------|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|------------------|-----------|
| Section A. Hospital Facilities | | Lic | Ge | 오 | Te | ₽. | Re | 99 | 9 | | |
| (list in order of size, from largest to smallest-see instru | ictions) | ense | inera | ildre | achir | tical | sear | 1-24 | ER-other | | |
| How many hospital facilities did the organization operat | | Licensed hospital | Ime | Children's hospital | Teaching hospital | acce | Research facility | ER-24 hours | Φ | | |
| the tax year? | | spita | dical | ospit | spita | l ss h | cility | 0, | | | |
| Name, address, primary website address, and state licer | nse number | _ | General medical & surgical | <u>80</u> | _ | Critical access hospital | | | | | Facility |
| (and if a group return, the name and EIN of the subordina | | | gica | | | <u> </u> | | | | | reporting |
| organization that operates the hospital facility) | · | | _ | | | | | | | Other (describe) | group |
| 1 Penn State Milton S. Hershey Medical Center | | | | | | | | | | | |
| 500 University Ave | | | | | | | | | | | |
| 500 University Ave | | | | | 1 | | | | | | |
| http://www.pennstatehershey.org/ | | | | | • | | | | | | |
| PA# 135101 | | | | | | | | | | | |
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Part V Facility Information (continued)

Section B. Facility Policies and Practices

(Complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

| | of hospital facility or letter of facility reporting group Penn State Milton S. Hershey Medical Center number of hospital facility, or line numbers of hospital | | | | | | |
|------------------|---|------------|----------|----|--|--|--|
| | ies in a facility reporting group (from Part V, Section A): | | | | | | |
| | | | Yes | No | | | |
| Comn 1 | nunity Health Needs Assessment Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the | | | | | | |
| | current tax year or the immediately preceding tax year? | | | | | | |
| 2 | Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C | 2 | | 1 | | | |
| 3 | During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 | | | | | | |
| a b c | If "Yes," indicate what the CHNA report describes (check all that apply): A definition of the community served by the hospital facility Demographics of the community Existing health care facilities and resources within the community that are available to respond to the health needs of the community | | | | | | |
| d e f | ✓ How data was obtained ✓ The significant health needs of the community ✓ Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups | | | | | | |
| h i j 4 | ✓ The process for identifying and prioritizing community health needs and services to meet the community health needs ✓ The process for consulting with persons representing the community's interests ✓ Information gaps that limit the hospital facility's ability to assess the community's health needs ✓ Other (describe in Section C) Indicate the tax year the hospital facility last conducted a CHNA: 2015 | | | | | | |
| 5 | In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted | 5 | √ | | | | |
| 6 a | Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C | 6a | ✓ | | | | |
| b | Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C | 6b | √ | | | | |
| 7 | Did the hospital facility make its CHNA report widely available to the public? | 7 | ✓ | | | | |
| a b c d | Hospital facility's website (list url): http://hmc.pennstatehealth.org/community/community-outreach/comm Other website (list url): Made a paper copy available for public inspection without charge at the hospital facility Other (describe in Section C) Did the hospital facility adopt an implementation strategy to meet the significant community health needs | | | | | | |
| | identified through its most recently conducted CHNA? If "No," skip to line 11 | 8 | ✓ | | | | |
| 9 10 | Indicate the tax year the hospital facility last adopted an implementation strategy: 20 <u>16</u> Is the hospital facility's most recently adopted implementation strategy posted on a website? | 10 | √ | | | | |
| | If "Yes," (list url): http://hmc.pennstatehealth.org/community/community-outreach/community-health-needs-asse | 10 | · | | | | |
| b | If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? | 10b | | | | | |
| 11 | Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed. | . 32 | | | | | |
| | Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? | 12a 12b | | ✓ | | | |
| | If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? \$ | | | | | | |

| Part V Facility Information (continue |
|---------------------------------------|
|---------------------------------------|

| Finan | cial A | Assistance Policy (FAP) | | | |
|---------|--------------|--|----|----------|----------|
| Name | of h | ospital facility or letter of facility reporting group Milton S Hershey Medical Center | | V | N. |
| | D: 1 | | | Yes | No |
| 40 | | the hospital facility have in place during the tax year a written financial assistance policy that: | 40 | | |
| 13 | | ained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? (es," indicate the eligibility criteria explained in the FAP: | 13 | √ | |
| | T | Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 2 5 0 % | | | |
| а | ✓ | = = = = = = = = = = = = = = = = = = = | | | |
| b | √ | Income level other than FPG (describe in Section C) | | | |
| | ▼ | Asset level | | | |
| c d | ∀ | Medical indigency | | | |
| | | Insurance status | | | |
| e f | | Underinsurance status | | | |
| | | | | | |
| g h | | Residency Other (describe in Section C) | | | |
| 14 | _ | Other (describe in Section C) lained the basis for calculating amounts charged to patients? | 14 | | 1 |
| 15 | | lained the method for applying for financial assistance? | 15 | ✓ | V |
| 15 | | Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying | 13 | V | |
| | | ructions) explained the method for applying for financial assistance (check all that apply): | | | |
| а | ot. | Described the information the hospital facility may require an individual to provide as part of his or her | | | |
| а | V | application | | | |
| b | V | Described the supporting documentation the hospital facility may require an individual to submit as part | | | |
| | · | of his or her application | | | |
| С | V | Provided the contact information of hospital facility staff who can provide an individual with information | | | |
| · | <u></u> | about the FAP and FAP application process | | | |
| d | П | Provided the contact information of nonprofit organizations or government agencies that may be | | | |
| | | sources of assistance with FAP applications | | | |
| е | П | Other (describe in Section C) | | | |
| 16 | Inclu | uded measures to publicize the policy within the community served by the hospital facility? | 16 | 1 | |
| | | es," indicate how the hospital facility publicized the policy (check all that apply): | | · | |
| а | √ | The FAP was widely available on a website (list url): http://www.pennstatehershey.org/web/guest/patientca | | | |
| b | ✓ | The FAP application form was widely available on a website (list url): http://www.pennstatehershey.org/d | | | |
| С | ✓ | A plain language summary of the FAP was widely available on a website (list url): | | | |
| d | ✓ | The FAP was available upon request and without charge (in public locations in the hospital facility and | | | |
| | _ | by mail) | | | |
| е | √ | The FAP application form was available upon request and without charge (in public locations in the | | | |
| | | hospital facility and by mail) | | | |
| f | ✓ | A plain language summary of the FAP was available upon request and without charge (in public | | | |
| | | locations in the hospital facility and by mail) | | | |
| g | √ | Notice of availability of the FAP was conspicuously displayed throughout the hospital facility | | | |
| h | ✓ | Notified members of the community who are most likely to require financial assistance about availability | | | |
| | | of the FAP | | | |
| i | | Other (describe in Section C) | | | |
| Billing | and | Collections | | | |
| 17 | Did : | the hospital facility have in place during the tax year a separate billing and collections policy, or a written | | | |
| | finar | ncial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party | | | |
| | may | take upon non-payment? | 17 | ✓ | |
| 18 | Che | ck all of the following actions against an individual that were permitted under the hospital facility's | | | |
| | • | cies during the tax year before making reasonable efforts to determine the individual's eligibility under the | | | |
| | facil | ity's FAP: | | | |
| а | \checkmark | Reporting to credit agency(ies) | | | |
| b | | Selling an individual's debt to another party | | | |
| С | \checkmark | Actions that require a legal or judicial process | | | |
| d | | Other similar actions (describe in Section C) | | | |

None of these actions or other similar actions were permitted

Schedule H (Form 990) 2015 Page 6

Part V Facility Information (continued) Name of hospital facility or letter of facility reporting group Milton S Hershey Medical Center Yes No 19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? 19 If "Yes," check all actions in which the hospital facility or a third party engaged: Reporting to credit agency(ies) b Selling an individual's debt to another party С Actions that require a legal or judicial process Other similar actions (describe in Section C) d 20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply): Notified individuals of the financial assistance policy on admission а ✓ h Notified individuals of the financial assistance policy prior to discharge ✓ С Notified individuals of the financial assistance policy in communications with the individuals regarding the individuals' bills Documented its determination of whether individuals were eligible for financial assistance under the hospital facility's d financial assistance policy е Other (describe in Section C) f None of these efforts were made **Policy Relating to Emergency Medical Care** Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? **√** 21 If "No," indicate why: The hospital facility did not provide care for any emergency medical conditions The hospital facility's policy was not in writing The hospital facility limited who was eligible to receive care for emergency medical conditions (describe C in Section C) Other (describe in Section C) Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals) Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged 22 to FAP-eligible individuals for emergency or other medically necessary care. The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged The hospital facility used the average of its three lowest negotiated commercial insurance rates when b calculating the maximum amounts that can be charged The hospital facility used the Medicare rates when calculating the maximum amounts that can be C charged d Other (describe in Section C) 23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to 23 If "Yes," explain in Section C. 24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross

If "Yes," explain in Section C.

24

| Schedule H (Fo | rm 990) 2015 Page 7 |
|---------------------------|--|
| Part V | Facility Information (continued) |
| 2, 3j, 5, 6a, description | Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 6b, 7d, 11, 13b, 13h, 15e, 16i, 18d, 19d, 20e, 21c, 21d, 22d, 23, and 24. If applicable, provide separate is for each hospital facility in a facility reporting group, designated by facility reporting group letter and cility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility. |
| Part V Section | on B Lines 5 & 6 - See Appendix B. |
| Part V Section | on B Lines 23 & 24 - Penn State Hershey Medical Center did bill potential FAP eligible patients at gross charges for emergency |
| and other me | edically necessary services. Those eligible patients, upon completing the FAP, would be eligible for a discount of up to 110% of |
| the billed cha | arges. |
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Schedule H (Form 990) 2015

Part V Facility Information (continued) Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility (list in order of size, from largest to smallest) How many non-hospital health care facilities did the organization operate during the tax year? Name and address Type of Facility (describe) 5 7 8

10

Schedule H (Form 990) 2015

Schedule H (Form 990) 2015 Page **9**

Part VI Supplemental Information

Provide the following information.

1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b

- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information. Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- **Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

| Part I - All financial data in Schedule H refers only to the Milton S. Hershey Medical Center - 7f Total Expenses include total Operating |
|--|
| Expenses of the Medical Center and the fund transfers to the College of Medicine. |
| Total Financial Assistance and Certain Other Community Benefits at Cost is 9.1 % of Total Operating Expenses, when the fund transfers |
| supporting the Health Education and Research programs (\$58,250,270) managed by College of Medicine are included. |
| |
| Part III Sec B.8 Hospital Medicare costs were calculated using MCCR (as filed) Schedule B1, total costs , subtracting out GME costs (reported |
| part 1, 7f) and then multiplying that result by the Medicare payer mix for the hospital entity. Professional Medicare costs were calculated by |
| taking the total WRVU for the professional entity and Multiplying that result by the Average cost per WRVU(including malp costs) that result |
| is then calculated by the medicare payer mix for the professional entity. |
| |
| Part III Sec A.3 Bad Debt & Charity Care - Attached Appendix A |
| |
| Pt. V Financial Assistance Policy #14: The hospital facility does not attach the actual policy to billing invoices, post in ED, waiting rooms, |
| or Admissions, however our patient invoices, flyers and brochures indicate that financial assistance is available to patients who cannot |
| afford to pay their medical bills. |
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Schedule H (Form 990) 2015

Part VI - Supplemental Information

Appendix A

Bad Debts - Patient accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of patient accounts receivable, management analyzes past history and identifies trends for each major payor source of revenue to estimate the appropriate allowance for doubtful accounts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, management analyzes contractually due amounts and provides an allowance for doubtful accounts (for example, for expected uncollectible deductibles and copayments or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables from self-pay patients the Medical Center and Health System records a provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. In estimating the allowance for doubtful accounts, account age is taken into consideration. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

Charity Care – The Medical Center provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. The Medical Center does not pursue collection of amounts determined to qualify as charity care and is based on a ratio of the Medical Center's operational costs to its gross margin.

Schedule H (Form 990) 2015

Appendix B

CHNA (Part V Section B 3-4)

Pennsylvania Psychiatric Institute, Penn State Health Milton S. Hershey Medical Center, PinnacleHealth System, Carlisle Regional Medical Center, Hamilton Health Center and Holy Spirit-A Geisinger Affiliate completed a Community Health Needs Assessment (CHNA) of a five-county Pennsylvania region that included Cumberland, Dauphin, Lebanon, Perry and northern York counties. This CHNA process worked with public and private organizations, human services entities, faith-based organizations, academic institutions and community members from urban, rural and suburban communities to understand residents' range of health needs. The assessment included primary and secondary data including surveys, interviews, open discussion forums, written comments received on the hospital's most recent CHNA and Implementation Care 2) Behavioral Health Services: Mental Health and Substance Abuse 3) Healthy Lifestyles: Lack of Physical Activity, Obesity and Inadequate Nutrition and Smoking Cessation and Prevention.

Implementation Strategy (Part V Section B 6-7)

To serve the needs of the five-county region of Pennsylvania, the Pennsylvania Psychiatric Institute, **Penn State Health Milton S. Hershey Medical Center** and PinnacleHealth System joined together to develop one Implementation Strategy to outline sustainable and measureable approaches to addressing the three priority needs identified by the CHNA. The CHNA and Implementation Strategy were adopted by the hospital Board of Directors in September, 2016 and made publicly available and published on our website immediately following. Internal monitoring and tracking is on-going as part of the three-year implementation process.

Public Website

 $\underline{\text{http://hmc.pennstatehealth.org/community/community-outreach/community-health-needs-}} \\ \underline{\text{assessment}}$

SCHEDULE I (Form 990)

Department of the Treasury

Internal Revenue Service

Name of the organization

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

2015
Open to Public Inspection

Employer identification number

| The Pennsylvania State University | | | | | | | 246000376 |
|---|---------|-------------------------------|--------------------------|---------------------------------------|---|--|------------------------------------|
| Part I General Information of | | | | | | | |
| Does the organization maintain | | | | | | | |
| the selection criteria used to av 2 Describe in Part IV the organiza | - | | | | | | · · ✓ Yes 🗌 No |
| 2 Describe in Part IV the organization Part II Grants and Other Ass | • | • | • | | | the organization answ | ored "Vee" on Form |
| 990, Part IV, line 21, for | | | | | | | reled les dilloilli |
| 1 (a) Name and address of organization or government | (b) EIN | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non- cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| (1) | | | | | | | |
| (2) | | | | | | | |
| (3) | | | | | | | |
| (4) | | | | | | | |
| (5) | | | | | | | |
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| (10) | | | | | | | |
| (11) | | | | | | | |
| (12) | | | | | | | |
| 2 Enter total number of section 5 3 Enter total number of other org | | | | | | | . • |

Schedule I (Form 990) (2015) Page 2 Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III Part III can be duplicated if additional space is needed. (a) Type of grant or assistance (b) Number of (c) Amount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance recipients cash grant non-cash assistance FMV, appraisal, other) 1 Student Aid for Univ. enrollees 73824 1218771503 2 3 5 6 Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b), and any other additional information. Penn State participates in all the major federal and state student aid programs. Federal and state funding sources comprise 70 percent of all student aid at Penn State, the majority of which is available in the form of federal education loans for students and parents. Eligibility for these programs is determined based on the information students report on the Free Application for Federal Student Aid (FAFSA) each year, in accordance with federal and state regulations. Student aid funds are awarded based on financial need and these limited funds are distributed first to students with the greatest financial need. The University has a wide array of monitoring procedures and controls in place to ensure compliance with federal, state, and local laws as well as its own internal policies.

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

Open to Public Inspection

24-6000376

Name of the organization Employer identification number The Pennsylvania State University

| Part | Questions Regarding Compensation | | | |
|------|---|----|----------|----------|
| | | | Yes | No |
| 1a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on For 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | n | | |
| | | | | |
| | | | | |
| | ☑ Tax indemnification and gross-up payments ☑ Health or social club dues or initiation fees | | | |
| | ☐ Discretionary spending account ☐ Personal services (e.g., maid, chauffeur, chef) | | | |
| | | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment | | | |
| | or reimbursement or provision of all of the expenses described above? If "No," complete Part III to | | ١, | |
| | explain | 1b | ✓ | |
| _ | | | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by a directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in lir | | | |
| | 1a? | 2 | ✓ | |
| | | | | |
| 3 | Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. | i | | |
| | ✓ Compensation committee ✓ Written employment contract | | | |
| | ✓ Independent compensation consultant ✓ Compensation survey or study | | | |
| | ✓ Form 990 of other organizations ✓ Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: | | | |
| а | Receive a severance payment or change-of-control payment? | 4a | | ✓ |
| b | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b | | √ |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4c | | ✓ |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| | compensation contingent on the revenues of: | | | |
| а | The organization? | 5a | | |
| b | Any related organization? | 5b | | |
| | If "Yes" to line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any | | | |
| 0 | compensation contingent on the net earnings of: | | | |
| а | The organization? | 6a | | |
| b | Any related organization? | 6b | | |
| D | If "Yes" on line 6a or 6b, describe in Part III. | OD | | |
| | The state of the description of the description. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixe | ed | | |
| | payments not described on lines 5 and 6? If "Yes," describe in Part III | | | |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject | | | |
| | to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," described in the initial contract exception described in Regulations section 53.4958-4(a)(3)? | е | | |
| | in Part III | 8 | | |
| | | | | |
| 9 | If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described | in | | |
| | Regulations section 53.4958-6(c)? | a | | |

Schedule J (Form 990) 2015

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| THO Sain of Columns (D)(i) (ii | ,, | | f W-2 and/or 1099-MIS | | (C) Retirement and | (D) Nontaxable | (E) Total of columns | (F) Compensation |
|--------------------------------|------|--------------------------|-------------------------------------|---|-----------------------------|----------------|----------------------|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | other deferred compensation | benefits | (B)(i)–(D) | in column (B) reported as deferred on prior Form 990 |
| | (i) | 800000 | | 42504 | 24618 | 15717 | 882839 | |
| 1 Eric Barron | (ii) | | | | | | | |
| | (i) | 540871 | | | 24619 | 15833 | 581323 | |
| 2 Stephen Dunham | (ii) | | | | | | | |
| • | (i) | 461286 | | 47865 | 103511 | 9409 | 622071 | |
| 3 David Gray | (ii) | | | | | | | |
| | (i) | 812542 | 244756 | | 20575 | 12517 | 1090390 | |
| 4 A. Craig Hillemeier | (ii) | | | | | | | |
| | (i) | 503886 | | 33454 | 24618 | 15167 | 577125 | |
| 5 Nicholas Jones | (ii) | | | | | | | |
| | (i) | 474312 | | 53891 | 24619 | 85 | 552907 | |
| 6 Rodney Kirsch | (ii) | | | | | | | |
| | (i) | 369042 | | 16571 | 24619 | 24152 | 434383 | |
| 7 Robert Pangborn | (ii) | | | | | | | |
| | (i) | 595976 | | | 24619 | 8789 | 629384 | |
| 8 Graham Spanier | (ii) | | | | | | | |
| | (i) | 1400000 | 2900000 | 24248 | 24619 | 19815 | 4368681 | |
| 9 James Franklin | (ii) | | | | | | | |
| | (i) | 972136 | 246642 | | 20575 | 26940 | 1266293 | |
| 10 Robert Harbaugh | (ii) | | | | | | | |
| | (i) | 876220 | 233143 | | 20575 | 14741 | 1144679 | |
| 11 Peter Dillon | (ii) | | | | | | | |
| | (i) | 835085 | 217867 | | 20575 | 23395 | 1096922 | |
| 12 Kevin Black | (ii) | | | | | | | |
| | (i) | 844654 | 175000 | 8654 | 24618 | 18334 | 1071261 | |
| 13 Robert Shoop | (ii) | | | | | | | |
| | (i) | 356422 | 12729 | | 20575 | 28320 | 418046 | |
| 14 David Han | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 15 | (ii) | | | | | | | |
| | (i) | | | | | | | |
| 16 | (ii) | | | | | | | |

Schedule J (Form 990) 2015

| Part III Supplemental Information |
|---|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part |
| for any additional information. |
| Part I, Question 1(a) - Payment of Expenses |
| Officers and other University employees utilize charter travel in limited instances where the business advantage justifies any additional cost incurred. Penn State |
| pays for spousal travel expense which serves a legitimate University business purpose. In addition, the University pays for a social club membership that its President and other |
| University personnel use primarily for business purposes. |
| |
| Part I, Question 1(a) - Provision of Personal Residence |
| As part of his employment agreement, President Barron is required to live in Schreyer House for purposes of being able to host University events. Maid service is provided for the areas of |
| residence used for entertaining, but not the family's personal space. |
| |
| Part I, Question 1(a) - Tax Indemnification and Gross up Payments |
| As required under the executive life insurance plan agreements entered into in prior years, the University grossed-up income from policy rollouts to indemnify participants for |
| resulting tax liability. Tax gross-ups are included in reportable compensation listed in Part II. |
| |
| Part II, Line 9 |
| Upon termination of his employment as University President, the University's 2010 employment agreement with Graham Spanier provides that he may continue as a tenured faculty member |
| for five years at an annual base compensation rate of \$600,000. |
| |
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| |

SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

explanations, and any additional information in Part VI. ► Attach to Form 990. ▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** The Pennsylvania State University 24-6000376 Part I **Bond Issues** (i) Pooled financing (c) CUSIP # (d) Date issued (g) Defeased (a) Issuer name (b) Issuer EIN (e) Issue price (f) Description of purpose behalf of issuer Yes No Yes No Yes No Pennsylvania State University 24-6000376 709235XF7 2016 150002754 Construction & renovation Refuding-2007A, 2008A & 2009A series **B** Pennsylvania State University 24-6000376 278718899 bonds 709235XF7 2016 C Pennsylvania State University 24-6000376 709235VL6 2015 74996315 Construction & renovation D Pennsylvania State University 24-6000376 709235WH4 2015 134826646 Refunding - 2004 & 2005 series bonds Part II **Proceeds** В C D Α Amount of bonds legally defeased 3 150011132 75004034 278718899 134826646 5 7 530497 998107 346137 599005 9 10 22016233 71564009 11 12 127464402 3093888 13 2016 2015 Yes Nο Yes Nο Yes Nο Yes Nο Were the bonds issued as part of a current refunding issue? ✓ 15 Were the bonds issued as part of an advance refunding issue? 16 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III **Private Business Use** В C D Α

Yes

Was the organization a partner in a partnership, or a member of an LLC,

Are there any lease arrangements that may result in private business use of

No

Yes

Yes

No

1

Yes

No

✓

No

1

Private Business Use (Continued) Part III В C D Α Yes No Yes No Yes No Yes No 3a Are there any management or service contracts that may result in private 1 **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of ✓ 1 d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0 % 0 % 0 % 0% Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government ▶ 0% n % 0 % 0 % 0 % **n**% 0 % 0 % Does the bond issue meet the private security or payment test? 1 **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage Α В C D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and No Yes Yes No Yes Yes No No 2 If "No" to line 1, did the following apply? 1 1 / 1 If "Yes" to line 2c, provide in Part VI the date the rebate computation was Is the bond issue a variable rate issue? Has the organization or the governmental issuer entered into a qualified ✓

Schedule K (Form 990) 2015

| Part IV Arbitrage (Continued) | | | | | | | | |
|--|----------|-----------|-----------|--------------|-------------|-----|-----|----------|
| | | A | | В | - | C | 1 | D |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ✓ | | ✓ | | ✓ | | ✓ |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? . | | ✓ | | ✓ | | ✓ | | ✓ |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | | ✓ | | ✓ | | ✓ | | ✓ |
| Part V Procedures To Undertake Corrective Action | | • | | | | | | |
| | | A | | В | | С | I | D |
| Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| voluntary closing agreement program if self-remediation is not available | | | | | | | | |
| under applicable regulations? | | ✓ | | ✓ | | ✓ | | ✓ |
| art VI Supplemental Information. Provide additional information for response | onses to | questions | on Schedu | ile K (see i | nstructions | 5). | | |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** The Pennsylvania State University 24-6000376 Part I **Bond Issues** (i) Pooled financing (c) CUSIP # (d) Date issued (g) Defeased (a) Issuer name (b) Issuer EIN (e) Issue price (f) Description of purpose behalf of issuer Yes No Yes No Yes No Pennsylvania State University 24-6000376 709235UG 2010 145004581 Construction & renovation **B** Pennsylvania State University / 24-6000376 2009 149999437 Construction & renovation 709235TM Pennsylvania State University 75004075 Refunding - 2001 series bonds 24-6000376 709235TO 2009 D Pennsylvania State University 24-6000376 709235SD 2008 80570622 Construction & renovation Part II **Proceeds** В C D Α Amount of bonds retired 36765000 Amount of bonds legally defeased 3 75004075 145265300 149999437 81394067 5 7 995475 916379 4075 555090 9 10 144269825 149083058 80838977 11 12 13 2012 2011 2009 2010 Yes Nο Yes Nο Yes Nο Yes No Were the bonds issued as part of a current refunding issue? ✓ 15 Were the bonds issued as part of an advance refunding issue? ✓ ✓ 16 ✓ Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III **Private Business Use** В C D Α Was the organization a partner in a partnership, or a member of an LLC, Yes No Yes No Yes No Yes No 1 1 ✓ Are there any lease arrangements that may result in private business use of

Part III

Private Business Use (Continued)

В C D Α Yes No Yes No Yes No Yes No 3a Are there any management or service contracts that may result in private 1 **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of ✓ 1 d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0 % 0 % 0 % 0% Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government ▶ 0% n % 0 % 0 % 0 % **n**% 0 % 0 % Does the bond issue meet the private security or payment test? 1 **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage Α В C D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and No Yes Yes No Yes Yes No No 1 / 1 1 1 If "Yes" to line 2c, provide in Part VI the date the rebate computation was Is the bond issue a variable rate issue? Has the organization or the governmental issuer entered into a qualified ✓

Schedule K (Form 990) 2015

| Part IV Arbitrage (Continued) | | | | | | | | |
|--|----------|-----------|-----------|--------------|-------------|-----|-----|----------|
| | | A | | В | - | C | 1 | D |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ✓ | | ✓ | | ✓ | | ✓ |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? . | | ✓ | | ✓ | | ✓ | | ✓ |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | | ✓ | | ✓ | | ✓ | | ✓ |
| Part V Procedures To Undertake Corrective Action | | • | | | | | | |
| | | A | | В | | С | I | D |
| Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| voluntary closing agreement program if self-remediation is not available | | | | | | | | |
| under applicable regulations? | | ✓ | | ✓ | | ✓ | | ✓ |
| art VI Supplemental Information. Provide additional information for response | onses to | questions | on Schedu | ile K (see i | nstructions | 5). | | |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds

Employer identification number

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

| Par | ennsylvania State University t I Bond Issues | | | | | | | | | | | | 4-6000 | J3/0 | |
|------|---|----------------|-------------|--------|------------|-----------------|------|----------|-----------------|--------------|----------|---------|-----------------------|---------|----------------------|
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Da | ate issued | (e) Issue price | | | (f) Description | n of purpose | (g) De | efeased | (h) (beha issu | If of | (i) Pooled financing |
| Α | Pennsylvania State University | 24-6000376 | 709235 | 2 | 2008 | 84158 | 81 R | tefundin | g - 1997B s | eries bonds | Yes | No | Yes | No ✓ | Yes No ✓ |
| В | Pennsylvania State University | 24-6000376 | 709235 | 2 | 2007 | 905957 | 37 C | onstruc | tion & reno | vation | ✓ | | | ✓ | √ |
| С | Pennsylvania State University | 24-6000376 | 709235 | 2 | 2007 | 888678 | 06 R | tefundin | g - 1997 ser | ies bonds | | 1 | | ✓ | ✓ |
| | PA Higher Ed Facilities Authority | 52-1558022 | 70917PHF | 2 | 2006 | 48196 | 45 S | prinkler | system ins | tallation | | ✓ | | ✓ | ✓ |
| Part | Proceeds | | | | | Α | | В | | | <u> </u> | | | D | |
| 1 | Amount of bonds retired | | | | | 6250000 | | | 3525000 | | 22425000 | | | | 1585000 |
| 2 | Amount of bonds legally defeased | | | | | 0230000 | | | 3323000 | | 22423000 | | | | 1303000 |
| 3 | Total proceeds of issue | | | | | 8415881 | | | 93494516 | | 88867806 | | | | 482656 |
| 4 | Gross proceeds in reserve funds | | | | | 0.1.0001 | | | 00101010 | | | | | | |
| 5 | Capitalized interest from proceeds | | | | | | | | | | | | | | |
| 6 | Proceeds in refunding escrows | | | | | 8363935 | | | | | 88342131 | | | | |
| 7 | Issuance costs from proceeds | | | | | 51946 | | | 584943 | | 525675 | | | | 110389 |
| 8 | Credit enhancement from proceeds | | | | | | | | | | | | | | |
| 9 | Working capital expenditures from proceed | s | | | | | | | | | | | | | |
| 10 | Capital expenditures from proceeds | | | | | | | | 92909573 | | | | | | 4716178 |
| 11 | Other spent proceeds | | | | | | | | | | | | | | |
| 12 | Other unspent proceeds | | | | | | | | | | | | | | |
| 13 | Year of substantial completion | | | | | 2008 | | | 2009 | | 2007 | | | | 2008 |
| | | | | | Yes | No | Y | 'es | No | Yes | No | Υ | 'es | | No |
| 14 | Were the bonds issued as part of a current | • | | | ✓ | | | | ✓ | | ✓ | | | _ | ✓ |
| 15 | Were the bonds issued as part of an advance | | | | | ✓ | | | ✓ | ✓ | | | | | ✓ |
| 16 | Has the final allocation of proceeds been m | | | | ✓ | | • | ✓ | | ✓ | | | ✓ | | |
| 17 | Does the organization maintain adequate the final allocation of proceeds? | | | | ✓ | | , | √ | | ✓ | | | ✓ | | |
| Part | III Private Business Use | | | | | | | | | | | | | | |
| | | | | | | Α | | В | | C | ; | | | D | |
| 1 | Was the organization a partner in a partners | | | | Yes | No | Y | es | No | Yes | No | Υ | 'es | | No |
| | which owned property financed by tax-exer | | | | | ✓ | | | ✓ | | ✓ | | | | ✓ |
| 2 | Are there any lease arrangements that may bond-financed property? | | | | | _ | | | √ | | √ | | | | √ |

Part III

Private Business Use (Continued)

В C D Α Yes No Yes No Yes No Yes No 3a Are there any management or service contracts that may result in private 1 **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of ✓ 1 d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0 % 0 % 0 % 0% Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government ▶ 0% n % 0 % 0 % 0 % **n**% 0 % 0 % Does the bond issue meet the private security or payment test? 1 **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage Α В C D Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and No Yes Yes No Yes Yes No No 1 1 / 1 If "Yes" to line 2c, provide in Part VI the date the rebate computation was Is the bond issue a variable rate issue? Has the organization or the governmental issuer entered into a qualified ✓

Schedule K (Form 990) 2015

| Part IV Arbitrage (Continued) | | | | | | | | |
|--|----------|-----------|-----------|--------------|-------------|-----|-----|----------|
| | | A | | В | - | C | 1 | D |
| | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ✓ | | ✓ | | ✓ | | ✓ |
| b Name of provider | | | | | | | | |
| c Term of GIC | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 Were any gross proceeds invested beyond an available temporary period? . | | ✓ | | ✓ | | ✓ | | ✓ |
| 7 Has the organization established written procedures to monitor the | | | | | | | | |
| requirements of section 148? | | ✓ | | ✓ | | ✓ | | ✓ |
| Part V Procedures To Undertake Corrective Action | | • | | | | | | |
| | | A | | В | | С | I | D |
| Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| voluntary closing agreement program if self-remediation is not available | | | | | | | | |
| under applicable regulations? | | ✓ | | ✓ | | ✓ | | ✓ |
| art VI Supplemental Information. Provide additional information for response | onses to | questions | on Schedu | ile K (see i | nstructions | 5). | | |
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SCHEDULE K (Form 990)

Supplemental Information on Tax-Exempt Bonds ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions,

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

explanations, and any additional information in Part VI. ► Attach to Form 990. ▶ Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization **Employer identification number** The Pennsylvania State University 24-6000376 Part I **Bond Issues** (i) Pooled financing (b) Issuer EIN (c) CUSIP # (d) Date issued (g) Defeased (a) Issuer name (e) Issue price (f) Description of purpose behalf of issuer Yes No Yes No Yes No 5600000 Sprinkler system installation A PA Higher Ed Facilities Authority 52-1558022 70917NH2 2004 В C D Part II **Proceeds** В C D Α 2205000 3 5608019 7 161241 9 10 5446778 11 12 13 2006 Yes Nο Yes Nο Yes Nο Nο Were the bonds issued as part of a current refunding issue? ✓ Were the bonds issued as part of an advance refunding issue? 16 Does the organization maintain adequate books and records to support the final allocation of proceeds? Part III **Private Business Use** C В D Α Was the organization a partner in a partnership, or a member of an LLC, Yes Nο Yes Nο Yes Nο No 1 Are there any lease arrangements that may result in private business use of

Private Business Use (Continued) Part III В C D Α Yes No Yes Yes Nο 3a Are there any management or service contracts that may result in private Nο Yes No 1 **b** If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? c Are there any research agreements that may result in private business use of bond-financed property?........... d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government 0 % % % Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization. another section 501(c)(3) organization, or a state or local government ▶ % 0 % 0 % % Does the bond issue meet the private security or payment test? 1 **8a** Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued? b If "Yes" to line 8a, enter the percentage of bond-financed property sold or % % % c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? Part IV Arbitrage В C D Α Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and No Yes Yes Nο Yes Nο Yes No 2 If "No" to line 1, did the following apply? 1 1 If "Yes" to line 2c, provide in Part VI the date the rebate computation was Is the bond issue a variable rate issue? 4a Has the organization or the governmental issuer entered into a qualified

Schedule K (Form 990) 2015

| Part | Arbitrage (Continued) | | | | | | | | |
|-------|---|--------------|--------------|----------------|---------------|-------------|------------|-----|----|
| | | 1 | A | I | В | | | [|) |
| | | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a | Were gross proceeds invested in a guaranteed investment contract (GIC)? . | | ✓ | | | | | | |
| b | Name of provider | | | | | | | | |
| С | Term of GIC | | | | | | | | |
| d | Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | |
| 6 | Were any gross proceeds invested beyond an available temporary period? . | | ✓ | | | | | | |
| 7 | Has the organization established written procedures to monitor the | | | | | | | | |
| | requirements of section 148? | | ✓ | | | | | | |
| Part | V Procedures To Undertake Corrective Action | | | | | | | | |
| | | | A | | В | | <u> </u> | |) |
| | Has the organization established written procedures to ensure that violations | Yes | No | Yes | No | Yes | No | Yes | No |
| | of federal tax requirements are timely identified and corrected through the | | | | | | | | |
| | voluntary closing agreement program if self-remediation is not available | | | | | | | | |
| | under applicable regulations? | | / | | | | | | |
| Part | | onses to | guestions | on Schedu | ile K (see ii | nstructions |)_ | 1 | |
| | niversity monitors tax exempt bonds to ensure compliance with federal tax law, include | | • | | • | | <i>)</i> · | | |
| THE U | inversity monitors tax exempt bonds to ensure compilance with rederal tax law, include | ing arbitraç | ge and priva | te busilless t | ase requiren | ients. | | | |
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SCHEDULE L (Form 990 or 990-EZ)

Transactions With Interested Persons

► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

► Attach to Form 990 or Form 990-EZ.

2015

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open To Public

| Name o | of the organization | | | | | | | | Emplo | yer ide | ntificati | ion nui | mber | | |
|-----------------|-------------------------------------|------------------------------------|---------------------|----------|----------------------------------|----------------------------|---------------|-------------|-----------|------------|-----------|-------------|------------------------------|------------------|--------|
| The Po | ennsylvania State Uni | versity | | | | | | | | | 24-6 | 50003 | 76 | | |
| Par | | fit Transaction ne organization | | | | | | | | | | | V, line | 40b. | |
| 1 | (a) Name of disqualified | nerson | (b) Relationship be | | | person and | | (c) D | escriptio | n of trai | nsaction | n | | (d) Corr | ected? |
| | (a) Name of disquamed | person | | organiz | ation | | | (0) 5 | Coonplio | ii oi tiai | isaction | <u>'</u> | | Yes | No |
| (1) | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | |
| <u>(6)</u> 2 | Enter the amount | of tox incurre | d by the every | oi=otio | n manas | aoro or dio | au alif | ind nava | | rina t | ha 110 | | | | |
| _ | Enter the amount under section 4958 | | - | | _ | yers or als | - | - | | _ | - | | | | |
| 3 | Enter the amount o | | | | | | | | | | , | ▶ \$ | | | |
| 3 | Linter the amount o | i tax, ii ariy, or | i iiile 2, above, | Tellillo | Jui Seu Dy | r tile organi | izatio | | | | , | 4 | ' | | |
| Part | Loans to and | /or From Inte | rested Person | s. | | | | | | | | | | | |
| rare | Complete if th | ne organization eported an am | answered "Ye | s" on | Form 990 Part X, line | 0-EZ, Part e 5, 6, or 2 | V, line 2. | e 38a or f | Form 99 | 90, Pa | ırt IV, | line 2 | 6; or i | f the | |
| (a) N | ame of interested person | (b) Relationship with organization | (c) Purpose of loan | fro | oan to or om the nization? | (e) Origir principal an | | (f) Balan | ce due | (g) In o | default? | by bo | proved pard or nittee? | (i) Wi agreer | |
| | | | | То | From | 1 | | | | Yes | No | Yes | No | Yes | No |
| (1) | | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | | |
| (10) | | | | | | | _ | \$ | | | | | | | |
| Total Part | Grants or Ass | sistance Bene ne organization | fiting Interest | ed Pe | rsons. | | | | | | | | | | |
| (a) | Name of interested person | n (b) Relation | ship between inter | ested | | of assistance | | (d) Type of | assistano | е | (e) |) Purpo | se of a | ssistan | ce |
| (1) | | Person | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | | |

Part IV Business Transactions Involving Interested Persons.

prior to Mr. Lubert becoming a University Trustee.

| Complete if the organization answered "Yes" on Form 990 | 0, Part IV, line 28a, 28b, or 28c |
|---|-----------------------------------|

| | (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | organi | aring of zation's nues? |
|------|-------------------------------|---|---------------------------|--------------------------------|--------|-------------------------------|
| | | | | | Yes | No |
| (1) | Michele Kirsch | see below | 123488 | Employment | | ✓ |
| (2) | Sandra Spanier | see below | 170451 | Employment | | ✓ |
| (3) | Margaret Gray | see below | 182047 | Employment | | ✓ |
| (4) | Nina Redding | see below | 127108 | Employment | | 1 |
| (5) | PSRP Developers, Inc. | see below | 457998 | Rental receipts & expense | | ✓ |
| (6) | PSRP Developers, LLC | see below | 338633 | Rental receipts & expense | | ✓ |
| (7) | | | | | | |
| (8) | | | | | | |
| (9) | | | | | | |
| (10) | | | | | | |
| Par | t V Supplemental Information | · | · | · | | |

| (0) | | | | | | |
|----------------|---------------------------------------|-------------------------------|----------------------------|-----------------------------------|-----|--|
| (10) | | | | | | |
| Part V | Supplemental Information | | | | | |
| | Provide additional information for | or responses to questions | on Schedule L (see | instructions). | | |
| | | | | | | |
| Part IV(1) - 9 | Spouse of Rod Kirsch, Senior VP - D | Development. Dr. Michele I | (irsch is the Associat | e Dean for Student Affairs | | |
| | | | | | | |
| f | or the Schreyer Honors College. | | | | | |
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| | | | | | | |
| Part IV(2) - S | Spouse of Graham Spanier, former L | Jniversity President, Dr. S | andra Spanier is a Pr | ofessor of | | |
| | | | | | | |
| | English. | | | | | |
| | | | | | | |
| | | | | | | |
| Dort IV/2) | Spaces of David Cray Soniar VD I | inance and Business/Tree | curar Mrc Margarat | Cray is the University's | | |
| Part IV(3) - | Spouse of David Gray, Senior VP - I | ilidiice dilu busilless/fred | Surer. IVII S. IVIAI Yaret | Gray is the University's | | |
| | Director of Local Government and C | Community Polations | | | | |
| | Director of Local Government and C | community Relations. | | | | |
| | | | | | | |
| | | | | | | |
| Part IV(4) - | Spouse of Russell Redding, University | sity Trustee. Mrs. Nina Red | dding is the District D | irector of the Penn State | | |
| | | | | | | |
| | Adams, Franklin & York Counties E | xtension Offices. | | | | |
| | | | | | | |
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| | | | | | | |
| Part IV(5) - | Entity of which Trustee Ira Lubert is | s an officer. PSRP Develop | pers, Inc. collected \$4 | 189,114 of real | | |
| | | | | | | |
| | property rental payments and paid | the University rental paym | ents \$31,116 relating | to Research Park lease arrangemen | ts. | |
| | | | | | | |
| | The University's relationship with P | SRP Developers, Inc. exist | ed prior to Mr. Lubert | becoming a University Trustee. | | |
| | | | | | | |
| | | | | | | |
| D . 11/(0) | D | | | 14000 707 6 | | |
| Part IV(6) - 1 | Partnership is 33 1/3% owned by Tru | istee ira Ludert. PSRP Dev | reiopers, LLC collecti | ed \$369,725 of real | | |
| | proporty routal normanta during the | woor and noid the Univers | ity rontal navmants s | f \$21 002 relating | | |
| | property rental payments during the | year and paid the Univers | ity rentai payments o | i ao i,uaz reiaung | | |
| | to Research Park lease arrangement | te The University's relation | nehin with DSDD Do | valonare IIC avietad | | |
| | to research rain lease all allyellell | is. The oniversity s relation | manip with Fake De | relopers, LLO existed | | |
| | | | | | | |

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

2015

Open To Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization ► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

| Part | I Types of Property | | | | | | |
|------|---------------------------------------|-------------------------------|---|--|---------------|-------------------------------------|-------|
| | | (a) Check if applicable | (b) Number of contributions or items contributed | (c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g | Method o | (d) of determini tribution ar | |
| 1 | Art—Works of art | | | | | | |
| 2 | Art—Historical treasures | | | | | | |
| 3 | Art—Fractional interests | | | | | | |
| 4 | Books and publications | | | | | | |
| 5 | Clothing and household | | | | | | |
| 3 | goods | | | | | | |
| • | | | | | | | |
| 6 | Cars and other vehicles | | | | | | |
| 7 | Boats and planes | | | | | | |
| 8 | Intellectual property | | | | | | |
| 9 | Securities—Publicly traded | | | | | | |
| 10 | Securities—Closely held stock . | | | | | | |
| 11 | Securities—Partnership, LLC, | | | | | | |
| | or trust interests | | | | | | |
| 12 | Securities-Miscellaneous | ✓ | | 19768448 | fair market v | alue | |
| 13 | Qualified conservation | | | | | | |
| | contribution—Historic | | | | | | |
| | structures | | | | | | |
| 14 | Qualified conservation | | | | | | |
| | contribution-Other | | | | | | |
| 15 | Real estate - Residential | | | | | | |
| 16 | Real estate—Commercial | | | | | | |
| 17 | Real estate—Other | | | | | | |
| 18 | Collectibles | | | | | | |
| 19 | Food inventory | | | | | | |
| 20 | Drugs and medical supplies | | | | | | |
| | | | | | | | |
| 21 | Taxidermy | | | | | | |
| 22 | Historical artifacts | | | | | | |
| 23 | Scientific specimens | | | | | | |
| 24 | Archeological artifacts | | | | | | |
| 25 | Other ► (not securities) | ✓ | | 27834180 | fair market v | alue | |
| 26 | Other ► () | | | | | | |
| 27 | Other ► () | | | | | | |
| 28 | Other ► (| | | | | | |
| 29 | Number of Forms 8283 received | | | | | | |
| | which the organization completed | Form 8283 | 3, Part IV, Donee Acknowled | agement | 29 | 22 | |
| | | | | | | Yes | No No |
| 30a | During the year, did the organization | | | | | | |
| | 28, that it must hold for at least th | • | | • | | | |
| | to be used for exempt purposes to | for the entir | e holding period? | | | 30a | ✓ |
| b | If "Yes," describe the arrangemen | | | | | | |
| 31 | Does the organization have a | gift accep | tance policy that require | es the review of any no | n-standard | | |
| | contributions? | | | | | 31 ✓ | |
| 32a | Does the organization hire or use | | | | | | |
| | contributions? | | | | | 32a | ✓ |
| b | If "Yes," describe in Part II. | | | | | | |
| 33 | If the organization did not report a | n amount in | column (c) for a type of pro | perty for which column (a) | is checked, | | |
| | describe in Part II. | | •••• | - | , | | |
| | | | | | | | |

Schedule M (Form 990) (2015) Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether Part II the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE 0 (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

OMB No. 1545-0047 2015

Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

► Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

| The Pennsylvania State University | 24-6000376 |
|---|--------------------------------------|
| Part IV, Line 1 - Described in section 501(c)(3) | |
| The University is exempt from federal income tax as a governmental entity under IRC section 115. It is | an instrumentality |
| of the Commonwealth of Pennsylvania. | |
| Part VI, Line 7(a) - Election of Governing Body | |
| Penn State's 38-member Board of Trustees is composed of the following: Six trustees serve in an ex-o | fficio capacity by virtue of their |
| position within the University or the Commonwealth of Pennsylvania. They are the President of the Un | iversity (non-voting); the |
| Governor of the Commonwealth (non-voting); the Governor's non-voting representative, the immediate | e past president of the Penn State |
| Alumni Association, and the state secretaries of the departments of Agriculture; Education; and Const | ervation and Natural Resources. Six |
| trustees are appointed by the Governor; nine trustees are elected by the alumni; six are elected by org | anized agricultural societies within |
| the Commonwealth; and eleven are elected by the Board of Trustees - six representing business and in | ndustry, one representing the |
| student body, one representing the faculty, and three at-large trustees. | |
| Part VI, Line 11(b) - Form 990 Review | |
| A draft of the organization's form 990 is provided to Board members and reviewed at a board meeting. | Board members |
| are able to ask questions and comment. | |
| Part VI, Line 12(c) - Monitoring of conflicts of interest | |
| Consistent with University bylaws, officers, trustees and key employees complete "Conflict of Interest | Disclosure Verification" on |
| an annual basis. This form provides for disclosure of family members and/or related businesses having | ng dealings with the University. |
| Part VI, Line 15(a & b) - Determination of Officer Compensation | |
| The compensation of University officers is determined by a compensation committee comprised of Bo | ard |
| members who consider performance, salaries of executives in similar positions as well as the advice of | of outside |
| advisors and data found in compensation surveys. | |

| Schedule O (Form 990 or 990-EZ) (2015) | Page 2 |
|--|--------------------------------|
| Name of the organization | Employer identification number |
| The Pennsylvania State University | 24-6000376 |
| | |
| Part VI, Line 19 - Document availability to the public | |
| | |
| The University makes its governing documents, conflict of interest policy, and financial state | ments available to the |
| public upon request. In addition, financial statements are available on the University's webs | ite. |
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SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number 24-6000376

The Pennsylvania State University Part I

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| | 1 | | | | |
|--|-----------------------------|---|----------------------------|---------------------------|-------------------------------|
| (a) Name, address, and EIN (if applicable) of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
| (1) Penn State Hershey Endoscopy Center LLC 264000022 | | | | | |
| Hershey, PA 17033 | Healthcare | PA | 3735104 | 477383 | PSHHS |
| (2) Reese Road Proerties, LLC | | | | | |
| University Park, PA 16802 | Holding Company | PA | 0 | 0 | Penn State Univ |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | | |
|--|--------------------------------|---|----------------------------|--|-------------------------------|-----|---------------------------------------|
| | | | | | | Yes | No |
| (1) The Corporation for Penn State | | | | | | | |
| University Park, PA 16802 | Holding Company | PA | 501(c)(3) | 509(a)(3) | Penn State Univ | ✓ | |
| (2) The Milton S. Hershey Medical Center 25-1854772 | | | | | | | i |
| Hershey, PA 17033 | Healthcare | PA | 501(c)(3) | 509(a)(1) | Penn State Health | ✓ | |
| (3) Penn State Research Foundation 23-1359185 | | | | | | | i |
| University Park, PA 16802 | Research | PA | 501(c)(3) | 509(a)(3) | Corp. for P.S. | ✓ | |
| (4) Pennsylvania College of Technology 23-2564508 | | | | | | | i |
| Williamsport, PA 17701 | Education | PA | 501(c)(3) | 509(a)(1) | Corp. for P.S. | ✓ | i |
| (5) Ben Franklin Tech. Ctr of Central and Northern PA 25-1618093 | | | | | | | · · · · · · · · · · · · · · · · · · · |
| University Park, PA 16802 | Technology | PA | 501(c)(3) | 509(a)(1) | Corp. for P.S. | ✓ | i |
| (6) Recycling Markets Center 20-2191485 | | | | | | | · · · · · · · · · · · · · · · · · · · |
| Middletown, PA 17057 | Promote Recycling | PA | 501(c)(3) | 509(a)(3) | Corp. for P.S. | ✓ | i |
| (7) Pennsylvania College of Technology Community Arts Center, Inc. | | | | | | | _ |
| Williamsport, PA 17701 23-2617447 | Art Center | PA | 501(c)(3) | 509(a)(1) | Penn Tech. | ✓ | |

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

The Pennsylvania State University

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

Employer identification number 24-6000376

Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33. Part I (b) (a)

| Name, address, and EIN (if applicable) of disregarded entity | Primary activity | Legal domicile (state or foreign country) | Total income | End-of-year assets | Direct controlling entity |
|--|------------------|---|--------------|--------------------|---------------------------|
| (1) | - | | | | |
| (2) | | | | | |
| (3) | | | | | |
| (4) | | | | | |
| (5) | | | | | |
| (6) | | | | | |

Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had Part II one or more related tax-exempt organizations during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity | Section 5 contr enti | ollèd` |
|--|--------------------------------|---|----------------------------|--|-------------------------------|----------------------------|--------|
| | | | | | | Yes | No |
| (1) The Pennsylvania State University Philanthropic Fund | | | | | | | |
| University Park, PA 16802 27-4628784 | Fundraising | PA | 501(c)(3) | 509(a)(1) | Corp. for P.S. | ✓ | |
| (2) Penn State Health | | | | | | | |
| Hershey, PA 17033 47-3769205 | Healthcare Support | PA | 501(c)(3) | 509(a)(3) | Penn State Univ | ✓ | |
| (3) St. Joseph Regional Health Network 23-1353340 | | | | | | | |
| Hershey, PA 17033 | Healthcare | PA | 501(c)(3) | 509(a)(1) | Penn State Health | ✓ | |
| (4) | | | | | | | |
| (5) | | | | | | | |
| (6) | | | | | | | |
| (7) | | | | | | | |

Part III Identification of Related Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

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| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under sections 512-514) | (f) Share of total income | (g) Share of end-of- year assets | Dispropalloca | ortionate | (i) Code V – UBI amount in box 20 of Schedule K-1 (Form 1065) | managing partner? | | (k) Percentage ownership |
|--|----------------------|---|-------------------------------|---|---------------------------------|--|---------------|-----------|---|-------------------|----|--------------------------------|
| | | | | | | | Yes | No | | Yes | No | |
| (1) HOSC | _ | | | | | | | | | | | |
| Hershey, PA 17033 | Medical | PA | PSHHS | Related | 9408260. | 2563543 | | ✓ | N/A | | ✓ | 72 |
| (2) | - | | | | | | | | | | | |
| (3) | | | | | | | | | | | | |
| (4) | - | | | | | | | | | | | |
| (5) | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | |

Part IV Identification of Related Organizations Taxable as a Corporation or Trust Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership | Section 5 | rolled |
|---|--------------------------------|---|-------------------------------|---|---------------------------------|---------------------------------------|--------------------------------|-----------|----------|
| | | | | | | | | Yes | No |
| (1) Research Park Mgmt. Corporation 25-1625696 University Park, PA 16802 | Real Estate | PA | Corp. for P.S | C corp | 470744 | 1340670 | 100% | | |
| (2) Research Park Hotel Corporation 25-1673018 | Real Estate | FA | COID. IOI F.3 | Ссогр | 470744 | 1340070 | 100 /8 | | _ |
| University Park, PA 16802 | Hotel | PA | Res Park Mgmt | C corp | 3685616 | 21808998 | 100% | | ✓ |
| (3) Nittany Health, Inc 25-1769611 | | | | | | | | | |
| University Park, PA 16802 | Healthcare | PA | Penn St. Health | C corp | 1432000 | 21868000 | 100% | | ✓ |
| (4) Nittany Insurance Company 25-1718998 Burlington, VT 05606 | Insurance | VT | Corp. for P.S | C corp | 201772 | 38829970 | 100% | | ✓ |
| (5) PS Research Park Tech. Center 25-1723275 University Park, PA 16802 | Condo Mgmt. | PA | Penn State Univ | C corp | 0 | 0 | 100% | | ✓ |
| (6) | | | | | | | | | |
| (7) | | | | | | | | | |

Yes No

1b

Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| С | Gift, grant, or capital contribution from related organization(s) | | | | 1c | ✓ | |
|---------|--|-------------------------|------------------------|-----------------------|---------|----------|----------|
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | ✓ | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | | ✓ |
| | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | ✓ |
| g | Sale of assets to related organization(s) | | | | 1g | ✓ | |
| h | Purchase of assets from related organization(s) | | | | 1h | | ✓ |
| i | Exchange of assets with related organization(s) | | | | 1i | | ✓ |
| j | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | ✓ | |
| | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | ✓ |
| - 1 | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | ✓ | |
| m | Performance of services or membership or fundraising solicitations by related organization(s) | | | | 1m | ✓ | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | ✓ | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | ✓ | |
| | | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | | ✓ |
| q | Reimbursement paid by related organization(s) for expenses | | | | 1q | ✓ | |
| | | | | | | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | ✓ | |
| S | Other transfer of cash or property from related organization(s) | | | | 1s | ✓ | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must c | omplete this line, incl | uding covered relation | nships and transact | on thr | eshol | ds. |
| | (a) | (b) | (c) | (d) | | | |
| | Name of related organization | Transaction type (a-s) | Amount involved | Method of determining | ig amou | nt invol | ved |
| | | type (a=3) | | | | | |
| | | | | | | | |
| (1) Th | e Milton S. Hershey Medical Center | d | 20896000 | FMV | | | |
| | | | | | | | |
| (2) Th | e Milton S. Hershey Medical Center | a,l,n,o,r | 58232723 | FMV | | | |
| | | | | | | | |
| (3) Be | en Franklin Tech Ctr of Central and Northern PA | g,j,l,n,o,r | 4154987 | FMV | | | |
| | | | | | | | |
| (4) Ni | ttany Health, Inc | a,d | 133701330 | FMV | | | |
| | | | | | | | |
| (5) Ni | ttany Insurance Company | c,r | 3719575 | FMV | | | |
| (a) = | | | | | | | |
| (6) Re | esearch Park Management Corporation | <u>J</u> | 60617 | | D /F : | 000 | 0045 |
| | | | | Schedule | K (For | n 990 | 2015 |

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

| Note | e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. | | | | | Yes | No |
|--------|---|------------------|--------------------------|-----------------------|----------|-----------|-----|
| 1 | During the tax year, did the organization engage in any of the following transactions with one or mor | re related organ | izations listed in Parts | II-IV? | | | |
| а | Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity | | | | 1a | | |
| b | Gift, grant, or capital contribution to related organization(s) | | | | 1b | | |
| С | Gift, grant, or capital contribution from related organization(s) | | | | 1c | | |
| d | Loans or loan guarantees to or for related organization(s) | | | | 1d | | |
| е | Loans or loan guarantees by related organization(s) | | | | 1e | | |
| | | | | | | | |
| f | Dividends from related organization(s) | | | | 1f | | |
| g | Sale of assets to related organization(s) | | | | 1g | | |
| h | Purchase of assets from related organization(s) | | | | 1h | | |
| i | Exchange of assets with related organization(s) | | | | 1i | | |
| i | Lease of facilities, equipment, or other assets to related organization(s) | | | | 1j | | |
| • | | | | | | | |
| k | Lease of facilities, equipment, or other assets from related organization(s) | | | | 1k | | |
| ï | Performance of services or membership or fundraising solicitations for related organization(s) | | | | 11 | | |
| m | | | | | 1m | | |
| n | Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) | | | | 1n | | |
| 0 | Sharing of paid employees with related organization(s) | | | | 10 | | |
| | Charling of paid omployood marrolated organization(c) | | | | | | |
| р | Reimbursement paid to related organization(s) for expenses | | | | 1p | | |
| a | Reimbursement paid by related organization(s) for expenses | | | | 1q | | |
| ч | riombaroomone para by rotatod organization (b) for expenses 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | | .4 | | |
| r | Other transfer of cash or property to related organization(s) | | | | 1r | | |
| s | Other transfer of cash or property from related organization(s) | | | | 1s | | |
| 2 | If the answer to any of the above is "Yes," see the instructions for information on who must complete | | | | - | esholo | 10 |
| | (a) | (b) | (c) | (d) | 011 1111 | 3011010 | |
| | | Transaction | Amount involved | Method of determining | g amour | nt involv | /ed |
| | | type (a-s) | | | | | |
| | | | | | | | |
| (1) Pe | enn State Research Foundation j,m,n,c | o.a.r.s | 1908732 | FMV | | | |
| (., | Jiminis | 741.70 | | | | | |
| (2) | | | | | | | |
| ., | | | | | | | |
| (3) | | | | | | | |
| • • | | | | | | | |
| (4) | | | | | | | |
| | | | | | | | |
| (5) | | | | | | | |
| | | | | | | | |
| (6) | | | | | | | |

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

| | (a) Name, address, and EIN of entity | (a) (b) (c) Legal domicile (state or foreign country) (state or foreign through the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) Predominar income (relative unrelated, exclination of the country) (c) (d) (d) (d) (d) (d) (d) (d) (d) (d) (d | | (d) Predominant income (related, unrelated, excluded from tax under | H, section total income led 501(c)(3) organizations? | | (g) Share of end-of-year assets | (h) Disproportionate allocations? | | (i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana parti | ral or aging | ownership | |
|------|--------------------------------------|--|--|---|--|----|--|-----------------------------------|-----|---|-----------------------|-----------------|-----------|-----------|
| | | | | sections 512-514) | Yes | No | | | Yes | No | | Yes | No | |
| (1) | | | | | | | | | | | | | | |
| (2) | | | | | | | | | | | | | | |
| (3) | | | | | | | | | | | | | | |
| (4) | | | | | | | | | | | | | | |
| (5) | | | | | | | | | | | | | | |
| (6) | | | | | | | | | | | | | | |
| (7) | | | | | | | | | | | | | | |
| (8) | | | | | | | | | | | | | | |
| (9) | | | | | | | | | | | | | | |
| (10) | | | | | | | | | | | | | | |
| (11) | | | | | | | | | | | | | | |
| (12) | | | | | | | | | | | | | | |
| (13) | | | | | | | | | | | | | | |
| (14) | | | | | | | | | | | | | | |
| (15) | | | | | | | | | | | | | | |
| (16) | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | 000) 0045 |

| chedule R (Form 990) 2015 Page 5 | | | | |
|---|--|--|--|--|
| Part VII | Supplemental Information Provide additional information for responses to questions on Schedule R (see instructions). | | | |
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Section 2:

The salaries of all officers and directors of the State-related institution.

*No member of the Board of Trustees received a salary for services rendered as a Trustee.

| <u>Name</u> | <u>Salary</u> | |
|---------------------|------------------------------|---------|
| Eric Barron | President of the University | 800,000 |
| Stephen Dunham | VP & General Counsel | 548,634 |
| David Gray | Sr. VP - Finance & Business | 461,286 |
| A. Craig Hillemeier | CEO - Hershey Medical Center | 812,542 |
| Nicholas Jones | Executive VP & Provost | 503,886 |
| Rod Kirsch | Sr. VP - Development | 474,312 |

Section 3:

The highest 25 salaries paid to employees of the institution that are not included under Section 2.

| <u>Employee</u> | | <u>Salary</u> |
|---------------------------|---|---------------|
| James Franklin | Head Football Coach | 1,400,000 |
| Robert Harbaugh, M.D. | Chair Department of Neurosurgery | 972,136 |
| Peter Dillon, M.D. | Chair Department of Surgery | 876,220 |
| Robert Shoop | Football Coach | 844,654 |
| Kevin Black, M.D. | Chair Orthopaedics/Rehabilitation | 835,085 |
| John Myers, M.D. | Staff Physician - Pediatric Surgery | 791,314 |
| Alan Brechbill | Executive Director - MSHMC | 713,524 |
| Sandy Barbour | Athletic Director | 710,498 |
| Walter Pae, M.D. | Staff Physician - Heart and Vascular Institute | 695,922 |
| William Hennrikus, M.D. | Staff Physician - Orthopaedics | 653,046 |
| Lawrence Sinoway, M.D | Director Penn State Heart & Vascular Institute | 646,952 |
| Douglas Armstrong, M.D. | Staff Physician - Orthopaedics | 641,455 |
| Kevin Cockroft, M.D. | Staff Physician - Neurosurgery | 616,962 |
| James McInerney, M.D. | Staff Physician - Neurosurgery | 605,116 |
| Joseph Clark, M.D. | Staff Physician - Pediatric Surgery | 604,596 |
| Graham Spanier | President Emeritus | 600,000 |
| Raymond Hohl, M.D. | Director Penn State Hershey Cancer Institute | 592,573 |
| John Reid, M.D. | Staff Physician - Orthopaedics | 590,659 |
| David Campbell, M.D. | Staff Physician - Heart and Vascular Institute | 578,928 |
| Wayne Sebastianelli, M.D. | Staff Physician - Sports Medicine State College | 577,584 |
| David Quillen, M.D. | Chair Department of Ophthalmology | 577,524 |
| Timothy Mosher, M.D. | Chair General Diagnostic Radiology | 573,280 |
| Carlo de Luna, M.D. | Staff Physician - Neurosurgery | 571,055 |
| Carol Copeland, M.D. | Staff Physician - Orthopaedics | 565,054 |
| John Repke, M.D. | Chair Maternal Fetal Medicine | 563,546 |
| Timothy Reiter, M.D. | Staff Physician - Neurosurgery | 562,214 |