# The Pennsylvania State University Right-to-Know Law Report May 30, 2013

This Report is filed in accordance with the provisions of Chapter 15 of the Right-to-Know Law for the Fiscal Year commencing July 1, 2011 and ending June 30, 2012. This Report includes the following information as required by the Right-to-Know Law:

1. Section 1 -- Information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

2. Section 2 -- The salaries of all officers and directors of the State-related institution.

3. Section 3 -- The highest 25 salaries paid to employees of the institution that are not included under Section 2.

## Section 1:

All information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury

sury				state reporting requirements.
ce ·	I he organization ma	y have to use a copy	of this return to satisfy	/ state reporting requirements.

	al Rever	nue Service	The organization may have to use a copy of this return to satisfy state reporting require		inspection			
	For the	e 2011 cale	ndar year, or tax year beginning July 1 , 2011, and ending June		<b>, 20</b> 12			
<b>B</b> (	Check if	f applicable:	C Name of organization The Pennsylvania State University	D Employ	er identification number			
	Address	change	Doing Business As	246000376				
<u> </u>	Name cl	hange		E Telephone number				
L I	nitial ret	turn	408 Old Main		814-865-1355			
י 🛄	Fermina	ted	City or town, state or country, and ZIP + 4					
	Amende	ed return		G Gross re	eceipts \$ 4644503000			
	Applicat	tion pending	F Name and address of principal officer: H(a) Is this a graduate the second sec	group return	for affiliates? 🗌 Yes 🗹 No			
					ncluded? Yes No			
<u> </u>	Fax-exe	mpt status:	501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1) or 527 If "No	," attach a	a list. (see instructions)			
<u>J (</u>	Nebsite	e: 🕨 🛛 PSI	U.EDU H(c) Group	exemption	number 🕨			
_		-	✓ Corporation       Trust       Association       Other ►       L Year of formation:       1855	M State	of legal domicile: PA			
Pa	irt I	Summ	•					
	1		escribe the organization's mission or most significant activities: As Pennsylvania's I					
e		Pennsylv	vania State University is committed to improving the lives of the people of Pennsylvania,	the natio	on			
anc		and the v	vorld through its integrated, tri-part mission of high-quality teaching, research and outrea	ach. The	9			
j.			y is an instrumentality of the Commonwealth of Pennsylvania.					
ð	2	Check th	is box $\blacktriangleright$ if the organization discontinued its operations or disposed of more than	25% of	its net assets.			
ଷ ଅ	3	Number	of voting members of the governing body (Part VI, line 1a)	3	32			
es	4	Number	of independent voting members of the governing body (Part VI, line 1b)	4	31			
viti	5	Total nur	5	57894				
Activities & Governance	6		nber of volunteers (estimate if necessary)	6	Thousands			
	7a	Total unr	elated business revenue from Part VIII, column (C), line 12	7a	15979393			
	b	Net unre	ated business taxable income from Form 990-T, line 34	7b	3830768			
			Prior Yea	ır	Current Year			
e	8	Contribu	tions and grants (Part VIII, line 1h)	787000	38539100			
ent	9	•		3263937	4093752365			
Revenue	10			593000	134733000			
-	11			2373063	30626635			
	12			5017000	4644503000			
	13			253484	158224294			
	14	Benefits	paid to or for members (Part IX, column (A), line 4)					
es	15			581289	2832357489			
Expenses	16a	Professio	onal fundraising fees (Part IX, column (A), line 11e)					
dx	b	Total fun	draising expenses (Part IX, column (D), line 25) ►					
ш	17		penses (Part IX, column (A), lines 11a–11d, 11f–24e)	777227	1552749217			
	18	Total exp		110000	4543331000			
				612000	404000			
	19	Revenue	less expenses. Subtract line 18 from line 12	405000	101172000			
s or ces	19	-	less expenses. Subtract line 18 from line 12	405000				
ssets or alances	20	-	less expenses. Subtract line 18 from line 12       544         Beginning of Cur	405000	101172000			
Net Assets or Fund Balances	-	Total ass	Iess expenses. Subtract line 18 from line 12         54/           Beginning of Cur         Beginning of Cur           ets (Part X, line 16)         9700	405000 rent Year	101172000 End of Year			

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer			Date						
	Type or print name and title									
Paid Preparer	Print/Type preparer's name     Preparer's signature     Date				Check if self-employed	PTIN				
Use Only	Firm's name	Firm's EIN ►								
Coc only	Firm's address ►	Phone no.								
May the IRS discuss this return with the preparer shown above? (see instructions)										

For Paperwork Reduction Act Notice, see the separate instructions.

OMB No. 1545-0047

**Open to Public** 

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Form 99	0 (2011) Page <b>2</b>
Part	III         Statement of Program Service Accomplishments           Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the people of
	Pennsylvania, the nation, and the world through its integrated, tri-part mission of high-quality teaching, research and outreach.
	The University is an instrumentality of the Commonwealth of Pennsylvania.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 1234581000 including grants of \$ 158224294 ) (Revenue \$ 1508843000 ) Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education.
4b	(Code:       ) (Expenses \$ 1195695000 including grants of \$ ) (Revenue \$ 1261690000 )         Hospital - Penn State is committed to enhancing quality of life through improved health, the professional         preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit
	all.
4c	(Code:) (Expenses \$777752000_including grants of \$) (Revenue \$807502000_)
	Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond.
4d	Other program services (Describe in Schedule O.)
4e	(Expenses \$ 196377301 including grants of \$ ) (Revenue \$ 515717365 )           Total program service expenses ▶ 3404405301

Form 99	0 (2011)		I	Page 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i>	1	√	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2		$\checkmark$
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i>	3		$\checkmark$
4	<b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i>	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> .	5		✓
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i>	6		✓
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		~
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i>	8	✓	
9	Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .			~
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	9 10		•
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.	10	•	
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	✓	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i>	11b	▼ ✓	
с	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i>	11c	•	<b>√</b>
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i>	11d		✓
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	✓	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i>	11f	1	
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI, XII, and XIII	12a	√	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI, XII, and XIII is optional	12b	✓	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13	$\checkmark$	
14 a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	$\checkmark$	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	✓	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? <i>If "Yes," complete Schedule F, Parts II and IV .</i>	15		✓
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16	✓	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I (see instructions)</i>	17		✓
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .	18	✓	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i>	19		✓
	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a	$\checkmark$	
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		√

Form **990** (2011)

Form 99			F	Page <b>4</b>
Part	V Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the United States on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i>	21	Yes	No ✓
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	✓	•
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25 </i>	24a	√	
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24b 24c		✓ ✓
d 25a	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? <b>Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	24d 25a		✓
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i>	25b		
26	Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II.	26		✓
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> .	27		✓
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
a b	A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i>	28a 28b	<u> </u>	✓
с	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i>	28c	✓	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i>	29 30	✓ ✓	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		✓
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		✓
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .	33		✓
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 </i>	34	√	
35a b	Did the organization have a controlled entity within the meaning of section 512(b)(13)? Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i>	35a 35b	✓ ✓	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36		
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i>	37		~
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11 and 19? <b>Note.</b> All Form 990 filers are required to complete Schedule O	38	✓	

Form **990** (2011)

Form 99	0 (2011)		F	Page 5
Part	V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response to any question in this Part V			$\checkmark$
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 4527			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	✓	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 57894			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .	2b	✓	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	<u>√</u>	
b	If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O	3b	$\checkmark$	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4	✓	
h	,	4a	v	
b	If "Yes," enter the name of the foreign country: ► South Africa See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.			
50	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	50		1
5a b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5a 5b		$\checkmark$
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	50 50		v
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	50		
vu	organization solicit any contributions that were not tax deductible?	6a		1
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	Ju		•
	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).	0.0		
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
	and services provided to the payor?	7a	✓	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	√	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c	$\checkmark$	
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		$\checkmark$
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7f		$\checkmark$
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g	$\checkmark$	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h	$\checkmark$	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting			
	organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring			
•	organization, have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	•		
a h	Did the organization make any taxable distributions under section 4966?	9a		
b 10	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
a	Initiation fees and capital contributions included on Part VIII, line 12			
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities . <b>10b</b>			
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders			
b	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year   12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		$\checkmark$
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O .	14b		

Form 99	90 (2011)			Page <b>6</b>
Part	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule	e O. See ir	nstruci	
<u></u>	Check if Schedule O contains a response to any question in this Part VI	<u> </u>		. 🗸
Secti	on A. Governing Body and Management		Yes	No
10	Enter the number of voting members of the governing body at the end of the tax year 1a	32	Tes	NO
Id	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b 2	Enter the number of voting members included in line 1a, above, who are independent	31 with · <b>2</b>		√
3	Did the organization delegate control over management duties customarily performed by or under the d supervision of officers, directors, or trustees, or key employees to a management company or other person?	irect 3		~
4 5 6 7a	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders?	. 6		✓ ✓ ✓
b	Are any governance decisions of the organization reserved to (or subject to approval by) memb stockholders, or persons other than the governing body?	bers,		✓
8	Did the organization contemporaneously document the meetings held or written actions undertaken du the year by the following:	ring		
а	The governing body?	. 8a	$\checkmark$	
b	Each committee with authority to act on behalf of the governing body?	. 8b	$\checkmark$	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached the organization's mailing address? <i>If "Yes," provide the names and addresses in Schedule O</i>	. 9		1
Secti	on B. Policies (This Section B requests information about policies not required by the Internal F	levenue (		-
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	. <b>10</b> a	ı ✓	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapt affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes	<u> </u>		
110	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the for		_	
11a		m? <b>11</b> a	ı √	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10		
12a	Did the organization have a written conflict of interest policy? <i>If "No," go to line 13 </i>	. 12a		
b			<b>v</b>	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y describe in Schedule O how this was done		. ✓	
13	Did the organization have a written whistleblower policy?			
14	Did the organization have a written document retention and destruction policy?			
15	Did the process for determining compensation of the following persons include a review and approva independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision	l by		
а	The organization's CEO, Executive Director, or top management official		ı √	
b	Other officers or key employees of the organization		-	
16a	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangen with a taxable entity during the year?		n √	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard organization's exempt status with respect to such arrangements?	e its I the		
Secti	on C. Disclosure	. 100	<b>'</b>	V
<u>3ecu</u> 17	List the states with which a copy of this Form 990 is required to be filed Pennsylvania			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (S available for public inspection. Indicate how you made these available. Check all that apply.	ection 50 <sup>-</sup>	l (c)(3):	s only)

**19** Describe in Schedule O whether (and if so, how), the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Joseph J. Doncsecz, Assoc. VP for Finance & Corp. Controller, 408 Old Main, Univ. Park, PA 16802 814-865-1355

## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

					C)					
(A)	(B)				sition			(D)	(E)	(F)
Name and Title	Average					e than c is both		Reportable	Reportable	Estimated
	hours per	box, unless person is both an officer and a director/trustee)					tee)	compensation	compensation from	
	week (describe hours for related organizations in Schedule O)		Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(1) Thomas Corbett, Jr.										
Trustee	5*	1								
(2) George Greig		·		1						
Trustee	5*	✓								
(3) Richard Allan										
Trustee	5*	✓								
(4) Ronald Tomalis										
Trustee	5*	✓								
(5) Alvin Clemens										
Trustee	5*	✓								
(6) Mark Dambly										
Trustee	5*	<ul><li>✓</li></ul>								
(7) Peter Khoury										
Trustee	5*	$\checkmark$								
(8) Ira Lubert										
Trustee	5*	$\checkmark$								
<b>(9)</b> Paul Silvis										
Trustee	5*	$\checkmark$								
(10) Marianne Alexander										
Trustee	5*	<ul><li>✓</li></ul>								
(11) Jesse Arnelle										
Trustee	5*	<ul><li>✓</li></ul>								
(12) Stephanie Deviney										
Trustee	5*	✓								
(13) Anthony Lubrano										
Trustee	5*	✓								
(14) Ryan McCombie										
Trustee	5*	$\checkmark$								Fame <b>000</b> (0011

Page 7

Part VII Section A. Officers, Directors, Trus				(0						,
(A) Name and title	<b>(B)</b> Average hours per	box, ι	unles	Posi ieck i is pei	ition more rson	e than c is both or/trust	an	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation from	<b>(F)</b> Estimated amount of
	week (describe hours for related organizations in Schedule O)	or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(15) Joel Myers	-									
Trustee	5*	$\checkmark$								
(16) Paul Suhey	-									
Trustee	5*	$\checkmark$								
(17) Adam Taliferro	-									
Trustee	5*	$\checkmark$								
(18) Donald Cotner	-									
Trustee	5*	$\checkmark$								
(19) Keith Eckel	-									
Trustee	5*	$\checkmark$								
(20) Samuel Hayes, Jr.	-									
Trustee	5*	$\checkmark$								
(21) Betsy Huber										
Trustee	5*	$\checkmark$								
(22) Keith Masser	_									
Trustee	5*	$\checkmark$								
(23) Carl Shaffer	_									
Trustee	5*	√								
(24) James Broadhurst										
Trustee	5*	$\checkmark$								
(25) Kenneth Frazier										
Trustee	5*	$\checkmark$								
1b Sub-total			•							
c Total from continuation sheets to Part	VII, Sectio	n A						476119		1014120
								476119		1014120

reportable compensation from the organization  $\triangleright$  2382

			Yes	No
3	Did the organization list any former officer, director, or trustee, key employee, or highest compensated			
	employee on line 1a? If "Yes," complete Schedule J for such individual	3	$\checkmark$	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such			
	individual	4	$\checkmark$	

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation				
LF Driscoll, Bala Cynwyd, PA 19004	Construction	41965066				
Leonard S. Fiore, Inc., Altoona PA 16602	Construction	23732337				
McKesson Drug Co., San Francisco, CA 94104	Pharmaceutical	13340858				
Dell Marketing, LP, Round Rock, Texas 78682	Information Technology	13285405				
Mortenson Construction, Minneapolis, MN 55422	Construction	13271715				
2 Total number of independent contractors (including but not limited to						
received more than \$100,000 of compensation from the organization ► 1144						

5

#### Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees
 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

					(C)			Í	,	
(A)	(B)	(B) Position (do not check more than one			(D)	(E)	(F)			
Name and Title	Average					is both		Reportable	Reportable	Estimated
	hours per week			dad		or/trust	tee)	compensation from	compensation from related	amount of other
	(describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) (26) Edward Hintz, Jr.						-				
Trustee	5*									
(2) (27) Karen Peetz					<u> </u>					
Trustee	5*									
(3) (28) Linda Strumpf										
Trustee	5*									
(4) (29) John Surma										
Trustee	5*									
(5) (30) Michael DiBerardinis										
Trustee	5*									
(6) (31) Steve Garban										
Trustee	5*									
(7) (32) David Jones										
Trustee	5*									
<b>(8)</b> (33) Anne Riley										
Trustee	5*									
(9) (34) Barron Hetherington										
Trustee	5*									
(10) (35) Rodney Erickson										
President & Trustee	50*	✓		$\checkmark$				460065		45490
<b>(11)</b> (36) Graham Spanier										
President & Trustee	50*	$\checkmark$		✓				3255762		30175
<b>(12)</b> (37) David Joyner										
Trustee; Athletic Director	5*	✓						47969		1003
<b>(13)</b> (38) David Gray										
Sr. VP - Finance & Business	50*			✓						
(14) (39) Rodney Kirsch										
Sr. VP - Development	50*			<ul><li>✓</li></ul>				375433		44453

Part VII Section A. Officers, Directors, Trus					C)					,
(A) Name and title	<b>(B)</b> Average hours per	Position (do not check more than one box, unless person is both an officer and a director/trustee)					n an	<b>(D)</b> Reportable compensation	<b>(E)</b> Reportable compensation from	<b>(F)</b> Estimated amount of
	week (describe hours for related organizations in Schedule O)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
(15) (40) Robert Pangborn										
Interim Exec. VP & Provost	50*			$\checkmark$				289524		4082
(16) (41) Harold Paz CEO Hershey Medical Center	50*			1				982759		4775
(17) (42) Albert Horvath										
Sr. VP - Finance & Business	50*			✓				358999		3536
(18) (43) Gary Schultz										
Sr. VP - Finance & Business	50*			✓				72266		
(19) (44) Joseph Paterno										
Head Football Coach	50*					✓		1053556		3629
(20) (45) Robert Harbaugh										
Chair Dept. of Neurosurgery	50*					✓		893758		4756
(21) (46) Alan Brechbill										
Executive Director - MSHMC	50*					✓		846585		5206
(22) (47) John Myers										
Staff Physician - Pediatric Surgery	50*					$\checkmark$		782539		4756
(23) (48) Peter Dillon										
Chair Dept. of Surgery	50*					✓		721989		4756
(24)										
(25) *Average hours per week are estimates and may vary by Trustee/employee.										
1b         Sub-total         .			· · ·			-		476119		1014120
c Total from continuation sheets to Par										
d Total (add lines 1b and 1c)								476119		1014120
2 Total number of individuals (including bu									bre than \$100.000	
reportable compensation from the organ							-,			

3	Did the organization list any former officer, director, or trustee, key employee, or highest compensate	эd
	employee on line 1a? If "Yes," complete Schedule J for such individual	

- **5** Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? *If "Yes," complete Schedule J for such person*

#### Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

	(A) Name and business address	<b>(B)</b> Description of services	<b>(C)</b> Compensation
2	Total number of independent contractors (including but not limited to received more than \$100,000 of compensation from the organization ►	those listed above) who	

3

4

5

Form 990 (2011)

Part		1) Statement of Reve	enue					Page
					<b>(A)</b> Total revenue	( <b>B</b> ) Related or exempt function revenue	(C) Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512, 513, or 514
contributions, Gifts, Grants and Other Similar Amounts	<b>1</b> a	Federated campaigns						
oui oui	b	Membership dues .	<b>1b</b>					
Am (	С	Fundraising events .	<b>1c</b>	11121377				
ar ,	d	Related organizations	s 1d	227950				
ini s,	е	Government grants (con	ntributions) 1e	261046000				
L S	f	All other contributions, g						
the		and similar amounts not inc	cluded above 1f	112995673				
	g	Noncash contributions includ	ded in lines 1a-1f: \$	· · · · · · · · · · · · · · · · · · ·				
aŭ	h	Total. Add lines 1a-1	f	🕨	385391000			
ne				Business Code				
Program Service Revenue	2a	Tuition and fees		900099	1508843000	1508843000		
Be	b	Grants & contracts		541700	746479000			746479000
ice	с	Medical Center revenu	Je	900099	1261690000	1261690000		
erv	d	Sales - auxiliary, etc.		611710	516443365		10167031	506276334
۳ ۳	e	Sales - educational		611710	60297000	60297000		
gra	f	All other program ser	vice revenue .					
Pro	g	Total. Add lines 2a–2			4093752365			
_	3	Investment income			1070702000			
	-	and other similar amo			102693000		5812362	986880638
	4	Income from investmen	,	F			0012002	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	5	Royalties		· · +	4062000			4062000
			(i) Real	(ii) Personal	4002000			4002000
	6a	Gross rents	5985760					
	b	Less: rental expenses	3691418					
	_	Rental income or (loss)						
	c d	Net rental income or (ioss)	(1)		2294342			2294342
	7a	Gross amount from sales of	(IOSS) (i) Securities	(ii) Other	2294342			2294342
	10	assets other than inventory	34056053000					
	b	Less: cost or other basis	34056053000					
	D	and sales expenses .	24024012000					
	_	-	34024013000					
	C	Gain or (loss)	32040000		22040000			22040000
	d	Net gain or (loss) .		►	32040000			32040000
Other Revenue	8a	Gross income from fu events (not including \$ of contributions reporte See Part IV, line 18	10594927 ed on line 1c).	549350				
F	b	Less: direct expenses	s <b>b</b>	783541				
U		Net income or (loss) f		events . 🕨	(234191)			(234191)
	9a	Gross income from ga See Part IV, line 19						
	b	Less: direct expenses	s <b>b</b>					
	с	Net income or (loss) f	rom gaming act	ivities 🕨				
	10a	Gross sales of in						
		returns and allowance	es <b>a</b>	21447244				
	b	Less: cost of goods s	old <b>b</b>	15419951				
	С	Net income or (loss) f			6027293			6027293
ŀ		Miscellaneous R		Business Code				
ŀ	11a	Miscellaneous income	9	900099	18477191			18477191
	b							
	c							
	d	All other revenue						
	e	Total. Add lines 11a-			18477191			
	12	Total revenue. See in			4644503000	2830830000	15979393	1797693607
	· · <del>-</del>			F	10110000	200000000	10717070	Form <b>990</b> (2011

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).

	Check if Schedule O contains a response	se to any question i	n this Part IX		
Do no	ot include amounts reported on lines 6b, 7b,	(A)	(B) Program service	(C)	(D)
	o, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to governments and			general expenses	одренеее
	organizations in the United States. See Part IV, line 21	158224294	158224294		
2	Grants and other assistance to individuals in the United States. See Part IV, line 22				
3	Grants and other assistance to governments, organizations, and individuals outside the United States. See Part IV, lines 15 and 16.				
4 5	Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees	5708516	1863564	2329863	1515089
6	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$ ) and persons described in section $4958(c)(3)(B)$ .				
7	Other salaries and wages	1950085973	1555750774	371122816	23212383
8	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	107529116	85637266	20532339	1359511
9	Other employee benefits	676192599	538526564	129116806	8549228
10	Payroll taxes	92841286	73939731	17727745	1173810
11	Fees for services (non-employees):				
a L	Management	464054	464054	1415007/	
b C	Legal	14159976 717370		14159976 717370	
d		111310		111310	
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	12799538	10193890	2443880	161767
g	Other				
12	Advertising and promotion	13601756	10703254	2771352	127150
13	Office expenses	25064302	17418724	6643216	1002363
14	Information technology	71178790	41978164	28572286	628341
15	Royalties	231672	119106	112566	
16		129078020	39548639	89474340	55041
17 18	Travel	61639736	55156976	5163116	1319644
19	Conferences, conventions, and meetings	36334628	26878064	8816201	640362
20	Interest	47832697	38094439	9133500	604757
21	Payments to affiliates				
22	Depreciation, depletion, and amortization .	243036000	193556307	46406944	3072749
23	Insurance	39482181	31444005	7538996	499181
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а	Hospital Expenses	411278989	327572048	78520871	5186070
b	Maintenance	147547162	26439611	120959922	147629
С	Resale supplies and material	63706377	31550319	32156058	
d	Food Supplies	51116289	1989821	49123706	2761
е 25	All other expenses Total functional expenses. Add lines 1 through 24e	183479679	137355686	44719141	1404851
25 26	Joint costs. Complete this line only if the	4543331000	3404405301	1088263012	50662688
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ ☐ if following SOP 98-2 (ASC 958-720)				
					Form <b>990</b> (2011)

Form 990 (2011)

P	art X	Balance Sheet			
			<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	1653119000	2	1628430000
	3	Pledges and grants receivable, net	227069000	3	184413000
	4	Accounts receivable, net	365308000	4	383173000
	5	Receivables from current and former officers, directors, trustees, key			
		employees, and highest compensated employees. Complete Part II of			
		Schedule L		5	
ts	6	Receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions)		6	
Assets	7	Notes and loans receivable, net	54994000	7	58010000
As	8	Inventories for sale or use	36045000	8	30769000
	9	Prepaid expenses and deferred charges	89565000	9	94562000
	10a	Land, buildings, and equipment: cost or			
		other basis. Complete Part VI of Schedule D 6422849000			
	b	Less: accumulated depreciation         .         .         10b         2875046000	3372005000	10c	3547803000
	11	Investments-publicly traded securities	3221781000	11	3331153000
	12	Investments-other securities. See Part IV, line 11	661131000	12	714397000
	13	Investments-program-related. See Part IV, line 11		13	
	14	Intangible assets		14	
	15	Other assets. See Part IV, line 11	19591000	15	42279000
	16	Total assets. Add lines 1 through 15 (must equal line 34)	9700608000	16	10020989000
	17	Accounts payable and accrued expenses	508426000	17	524705000
	18	Grants payable	24512(000	18	252501000
	19		245136000	19	253591000
	20 21	Tax-exempt bond liabilities	1189658000	20 21	1152706000
(0		Escrow or custodial account liability. Complete Part IV of Schedule D . Payables to current and former officers, directors, trustees, key		21	
tie	22	employees, highest compensated employees, and disqualified persons.			
bili		Complete Part II of Schedule L		22	
Liabilities	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X	1981282000		2222989000
		of Schedule D		25	
	26	Total liabilities. Add lines 17 through 25	3924502000	26	4153991000
ses		Organizations that follow SFAS 117, check here ►			
anc	27	Unrestricted net assets	4111460000	27	4240426000
3alá	28	Temporarily restricted net assets	555375000	28	482208000
q	29	Permanently restricted net assets	1109271000	29	1144364000
'n		Organizations that do not follow SFAS 117, check here  and			
orl		complete lines 30 through 34.			
Net Assets or Fund Balances	30	Capital stock or trust principal, or current funds		30	
sse	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
ťΑ	32	Retained earnings, endowment, accumulated income, or other funds .		32	
Ne	33	Total net assets or fund balances	5776106000	33	5866998000
	34	Total liabilities and net assets/fund balances	9700608000	34	10020989000

Page **11** 

Form **990** (2011)

orm 99	90 (2011)			Pa	ige <b>12</b>
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				$\checkmark$
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4	64450	)3000
2		2		54333	
3		3		10117	
4		4		77610	
5		5	-	(1028	0000)
6	Net assets or fund balances at end of year. Combine lines 3, 4, and 5 (must equal Part X, line 33,	-			
	column (B))	6	5	86699	98000
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," expla Schedule O.	ain in			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .		2a	$\checkmark$	
b	Were the organization's financial statements audited by an independent accountant?		2b	✓	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	rsight			
	of the audit, review, or compilation of its financial statements and selection of an independent accounta	ant?	2c	$\checkmark$	
	If the organization changed either its oversight process or selection process during the tax year, expla Schedule O.	ain in			
d	If "Yes" to line 2a or 2b, check a box below to indicate whether the financial statements for the year issued on a separate basis, consolidated basis, or both:	were			
	Separate basis Consolidated basis Both consolidated and separate basis				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	rth in			
	the Single Audit Act and OMB Circular A-133?		3a	$\checkmark$	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo				
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such aud	its	3b	$\checkmark$	

Form **990** (2011)

SCHEDULE A (Form 990 or 990-EZ)

Department of the Treasury

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047 2011 **Open to Public** 

Nam	e or	the	orga	iniza	auoi		
	-				~ .		

m 990 or Form 990-F7 🕨 See separate instr . . . .

	I Revenue Service	P AL	lach lo Form 990 of Fo	лпі 990-Е	2 366 3	separate			lantification	Inspection
	of the organization Pennsylvania State	University					6	Employer ic	dentificatior 24600	
Pa			r <b>ity Status</b> (All orga	nization	s must c	omplete	this nai	rt) See i		
			tion because it is: (Fo							
1			hes, or association of						).	
2			170(b)(1)(A)(ii). (Attac						/-	
3			spital service organiza		,	section <sup>.</sup>	170(b)(1)(	A)(iii).		
4			on operated in conjun						0(b)(1)(A)	(iii). Enter the
		ne, city, and state								
5		on operated for <b>(</b> )(1)(A)(iv). (Com	the benefit of a collegolete Part II.)	ge or uni	versity ov	wned or	operated	by a go	vernment	al unit described in
6 7	🗌 An organizatio	on that normally	nment or government receives a substantia (A)(vi). (Complete Par	al part of					nit or from	n the general public
8			n section 170(b)(1)(A)		nplete Pa	art II.)				
9			receives: (1) more that		-	-	om contri	butions.	members	hip fees, and gross
	receipts from support from	activities related gross investme	d to its exempt funct nt income and unrel fter June 30, 1975. Se	ions—sul lated bus	bject to o siness ta:	certain ex xable ind	ceptions	s, and (2) ss sectio	no more	than 331/3% of its
10	🗌 An organizatio	n organized and	operated exclusively	to test fo	or public s	safety. Se	ee <b>sectio</b>	n 509(a)(	(4).	
11	🗌 An organizatio	on organized ar	d operated exclusive	ely for th	ne benefit	t of, to	perform 1	the funct	ions of, o	or to carry out the
			licly supported organ describes the type of a							
	a 🗌 Type I	b 🗌	Type II c	🗌 Туре	III-Funct	ionally in	tegrated		d	] Type III–Other
e	other than fou	ndation manage	that the organization rs and other than one							
	or section 509						-			
f	-		a written determination				a Type	I, Type I	ll, or Typ	e III supporting
-								••••••••••••••••••••••••••••••••••••••		••••
g	following pers		ne organization accer	pled any	gill of co	Shtributio	in from a	ny or the	2	
			ndirectly controls, eitl	hor along	or toget	hor with	norsons	describer	d in (ii) ar	d Yes No
			ody of the supported							11g(i)
			on described in (i) abc	-						11g(ii)
		-	a person described in							11g(iii)
h		-	on about the support							
	Name of supported	(ii) EIN	(iii) Type of organization		( )		ou notify	(vi)	ls the	(vii) Amount of
.,	organization		(described on lines 1-9	in col. (i) lis	sted in your document?	the organ	nization in of your	organizat	tion in col. zed in the	support
			above or IRC section (see instructions))	governing	document?		oort?		S.?	
				Yes	No	Yes	No	Yes	No	
(A)										
(B)										
(C)										
(D)										
(E)										
Tota	1									

Schedule A (F	Form 990 or 990-EZ) 2011
Part II	Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

Part II

	(Complete only if you checked th Part III. If the organization fails to				-		alify under
Secti	on A. Public Support					,	
Calen	dar year (or fiscal year beginning in) ►	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4.						
	on B. Total Support			-			-
	idar year (or fiscal year beginning in) 🕨	(a) 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 12	<b>Total support.</b> Add lines 7 through 10 Gross receipts from related activities, etc.					12	
13	First five years. If the Form 990 is for the organization, check this box and stop here						
Secti	on C. Computation of Public Suppor						
14	Public support percentage for 2011 (line 6			1. column (f)		14	%
15	Public support percentage from 2010 Sch					15	%
16a	331/3% support test-2011. If the organiz					/3% or more, c	
	box and stop here. The organization qual	lifies as a pub	licly supported	organization			. 🕨 🗖
b	<b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support test</b> -2010. If the organ check this box and <b>stop here.</b> The organi					e 15 is 33 <sup>1</sup> /3%	
17a	<b>10%-facts-and-circumstances test—2011.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .						
b	<b>10%-facts-and-circumstances test</b> — <b>20</b> 15 is 10% or more, and if the organizat Explain in Part IV how the organization m	tion meets the	e "facts-and-c s-and-circums	ircumstances" tances" test. 7	test, check th	his box and <b>st</b>	op here.
18	supported organization		box on line 13		a, or 17b, chec	k this box and	see

Schedule A (Form 990 or 990-EZ) 2011

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2007	(b) 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
•	unrelated trade or business under section 513						
4	Tax revenues levied for the						
4	organization's benefit and either paid						
	to or expended on its behalf						
-							
5	The value of services or facilities furnished by a governmental unit to the						
	organization without charge						
6							
6 70	<b>Total.</b> Add lines 1 through 5						
7a	received from disqualified persons .						
_							
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support (Subtract line 7c from						
Centi	line 6.)						
	on B. Total Support	() 0007	(1) 0000	() 0000	( 1) 0010	() 0011	(0 T )
	dar year (or fiscal year beginning in) ►	<b>(a)</b> 2007	<b>(b)</b> 2008	(c) 2009	(d) 2010	(e) 2011	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
_	royalties and income from similar sources .						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part IV.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for th	•					
	organization, check this box and <b>stop he</b>						🕨 📘
-	on C. Computation of Public Suppor	-					
15	Public support percentage for 2011 (line 8	, ()		, ())		15	%
16	Public support percentage from 2010 Sch					16	%
-	on D. Computation of Investment In						
17	Investment income percentage for 2011 (			-		17	%
18	Investment income percentage from 2010					18	%
19a	<b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support tests</b> -2011. If the organ						
_	17 is not more than $33^{1/3}$ %, check this box		-	-		-	
b	<b>33</b> <sup>1</sup> / <sub>3</sub> % <b>support tests</b> — <b>2010.</b> If the organiz						
	line 18 is not more than 331/3%, check this l		-	-			
20	Private foundation. If the organization di	d not check a	box on line 14	, 19a, or 19b, o	check this box	and see instr	uctions 🕨 🗌

Schedule A (Form 990 or 990-EZ) 2011

Schedule A (I	Schedule A (Form 990 or 990-EZ) 2011 Page <b>4</b>						
Part IV	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).						
	,						

SCHEDULE	D
(Form 990)	

Department of the Treasury Internal Revenue Service

Name of the organization

### **Supplemental Financial Statements**

 Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
 ► Attach to Form 990.
 ► See separate instructions.

OMB No. 1545-0047
2011
Open to Public Inspection

#### The Pennsylvania State University

Employer identificat	ion number
246	000376

Par	t I Organizations Maintaining Donor organization answered "Yes" to For		er Similar Funds or	Accounts. Complete if the
		(a) Donor advised fur	nds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate contributions to (during year) .			
3	Aggregate grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and d			
	funds are the organization's property, subject			
6	Did the organization inform all grantees, done only for charitable purposes and not for the l conferring impermissible private benefit?	ors, and donor advisors in benefit of the donor or dor	or advisor, or for any	other purpose
Par		ete if the organization an	swered "Yes" to For	m 990. Part IV. line 7.
1	Purpose(s) of conservation easements held by			
0	<ul> <li>Preservation of land for public use (e.g., re</li> <li>Protection of natural habitat</li> <li>Preservation of open space</li> </ul>	ecreation or education)	Preservation of an his Preservation of a certi	fied historic structure
2	Complete lines 2a through 2d if the organizati easement on the last day of the tax year.	on neid a qualified conserv	ation contribution in the	e form of a conservation
	cacement on the last day of the tax year.			Held at the End of the Tax Year
а	Total number of conservation easements .			2a
b	Total acreage restricted by conservation ease			2b
c	Number of conservation easements on a certi			2c
d	Number of conservation easements include			
	historic structure listed in the National Register			2d
3	Number of conservation easements modified, tax year ►	transferred, released, extir	nguished, or terminated	I by the organization during the
4	Number of states where property subject to c	onservation easement is lo	cated ►	
5	Does the organization have a written polic violations, and enforcement of the conservation	cy regarding the periodic	monitoring, inspectior	
6	Staff and volunteer hours devoted to monitori	ng, inspecting, and enforci	ng conservation easem	ents during the year
7	Amount of expenses incurred in monitoring, ir	nspecting, and enforcing co	onservation easements	during the year
8	Does each conservation easement reported o (i) and section 170(h)(4)(B)(ii)?	on line 2(d) above satisfy the		
9	In Part XIV, describe how the organization rep balance sheet, and include, if applicable, the to organization's accounting for conservation ea	text of the footnote to the c		
Part	III Organizations Maintaining Collect Complete if the organization answe	-	•	Similar Assets.
1a				
	works of art, historical treasures, or other si public service, provide, in Part XIV, the text of			
b	If the organization elected, as permitted und works of art, historical treasures, or other si public service, provide the following amounts	imilar assets held for publ relating to these items:	c exhibition, education	n, or research in furtherance of
	(i) Revenues included in Form 990, Part VIII, I	ine 1		. • \$ 318312
2	(ii) Assets included in Form 990, Part X If the organization received or held works of following amounts required to be reported und	of art, historical treasures,	or other similar assets	. • \$ 23328583
а	Revenues included in Form 990, Part VIII, line		-	▶ \$
	Assets included in Form 990, Part X			
	perwork Reduction Act Notice, see the Instruction			

Schedu	e D (Form 990) 2011									Page <b>2</b>
Part	III Organizations Maintaining	Collections of A	Art, Hi	storical 7	<b>Freasures</b>	, or Ot	her Similar A	sse	ets (contir	nued)
3	Using the organization's acquisition, collection items (check all that apply):		ner reco	ords, chec	k any of th	e follow	ving that are a	sig	nificant use	e of its
а	Public exhibition		d	✓ Loan	or exchang	ae progr	rams			
b	Scholarly research		e	Othe	-					
с	Preservation for future generations	6								
4	Provide a description of the organizat XIV.		nd exp	lain how t	hey further	the org	anization's exe	emp	t purpose	in Part
5	During the year, did the organization assets to be sold to raise funds rather								🗌 Yes 🛛	√ No
Part	IV Escrow and Custodial Arra	angements. Cor	nplete	if the org	anization	answer	red "Yes" to F	orr		
	line 9, or reported an amoun									
<b>1</b> a	Is the organization an agent, trustee, included on Form 990, Part X?							not		No
b	If "Yes," explain the arrangement in Pa							-		
D D	in res, explain the analigement in r	art Arv and comple		ionowing t	able.			Amo	ount	
с	Beginning balance					1c				
d	Additions during the year					1d				
e	Distributions during the year					1e				
f	Ending balance					1f				
2a	Did the organization include an amou								Yes [	No
b	If "Yes," explain the arrangement in Pa									
Par	V Endowment Funds. Compl	ete if the organiz	ation a	Inswered	"Yes" to F	Form 99	90, Part IV, Iir	ne 1	0.	
		(a) Current year	<b>(b)</b> P	rior year	(c) Two year	rs back	(d) Three years ba	ck	(e) Four year	s back
1a	Beginning of year balance	1737842091	13	350,316156	1171	975780	15063199	35		
b	Contributions	76169480		136326665	62	526394	611920	32		
С	Net investment earnings, gains, and									
	losses	42551700		329056868	190	676045	(31939927	72)		
d	Grants or scholarships	(70842979)	(	65964277)	(634	400710)	(6514584	41)		
е	Other expenditures for facilities and programs									
f	Administrative expenses	12799486	(	11893321)	(114	61353)	(109910)	74)		
g	End of year balance	1772920805		737842091		316156	11719757	80		
2	Provide the estimated percentage of t	he current year en	d balan	ice (line 1c	, column (a	i)) held a	as:			
а	Board designated or quasi-endowmer	-								
b	Permanent endowment > 7	2.3 %	-							
с	Temporarily restricted endowment ►	.3 %								
	The percentages in lines 2a, 2b, and 2									
3a	Are there endowment funds not in the	e possession of the	e orgar	nization the	at are held	and ad	ministered for	the		
	organization by:								Yes	s No
	(i) unrelated organizations								3a(i)	
	(ii) related organizations							•	3a(ii)	
b	If "Yes" to 3a(ii), are the related organ								3b	
4	Describe in Part XIV the intended uses	-								
Part									( ) )	
	Description of property	(a) Cost or oth (investme			or other basis other)		Accumulated epreciation		(d) Book val	ue
1a	Land		512700							127000
b	Buildings		077000				2160832679			937321
С	Leasehold improvements		402900				243409259			619741
d	Equipment		392300	0			470804062		5621	118938
e	Other									
Total.	Add lines 1a through 1e. (Column (d) n	nust equal Form 99	90, Part	X, columr	n (B), line 10	)(c).) .	🕨		35478	303000

Schedule D (Form 990) 2011

Schedule D (For	rm 990) 2011			Page <b>3</b>
Part VII	Investments-Other Securities	. See Form 990, Part X, I	ine 12.	
(a)	Description of security or category (including name of security)	<b>(b)</b> Book value	<b>(c)</b> Method of valu Cost or end-of-year m	
(1) Financial	derivatives			
(2) Closely-h	eld equity interests			
(3) Other				
(A) Private	e capital	714397000	end-of-year market value	
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)				
(I)				
	o) must equal Form 990, Part X, col. (B) line 12.)	714397000		
Part VIII	Investments – Program Related			
(	a) Description of investment type	(b) Book value	(c) Method of val Cost or end-of-year m	
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
<u>(9)</u> (10)				
(10) Total, (Column (I	b) must equal Form 990, Part X, col. (B) line 13.) ►			
Part IX	Other Assets. See Form 990, Pa	rt X line 15		
		) Description		(b) Book value
(1) Deferred	I bond costs, net	· ·		6241000
	al interest in perpetual trusts			12891000
(3) Other as				23147000
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
(10)				
	mn (b) must equal Form 990, Part X, co			42279000
Part X	Other Liabilities. See Form 990, (a) Description of liability	(b) Book value		
	income taxes	(b) DOOK Value		
		42147000		
	value of annuities payable postretirement benefits	43167000 1864899000		
	s held in custudy of others			
	ble US Government student loans	47556000 44478000		
(6) Other lia		222889000		
(7) (7)	INTITIES	222009000		
(8)				
(9)				
(10)				
(11)				
	b) must equal Form 990, Part X, col. (B) line 25.) ►	2222989000		
· · · · · · · · · · · · · · · · · · ·	, , , , , , , , , , , , , , , , , , , ,			

**2.** FIN 48 (ASC 740) Footnote. In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740).

Schedu	e D (Form 990) 2011		Page <b>4</b>
Part	XI Reconciliation of Change in Net Assets from Form 990 to Audited Financial State	nents	
1	Total revenue (Form 990, Part VIII, column (A), line 12)	1	4644503000
2	Total expenses (Form 990, Part IX, column (A), line 25)	2	4543331000
3	Excess or (deficit) for the year. Subtract line 2 from line 1	3	101172000
4	Net unrealized gains (losses) on investments	4	(10280000)
5	Donated services and use of facilities	5	
6	Investment expenses	6	
7	Prior period adjustments	7	
8	Other (Describe in Part XIV.)	8	
9	Total adjustments (net). Add lines 4 through 8	9	(10280000)
10	Excess or (deficit) for the year per audited financial statements. Combine lines 3 and 9	10	90892000
Part		r Ret	urn
1	Total revenue, gains, and other support per audited financial statements	1	4634223000
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains on investments         .         .         .         . <b>2a</b> (1028000)	0)	
b	Donated services and use of facilities	_	
С	Recoveries of prior year grants         .         .         .         .         .         .         2c	_	
d	Other (Describe in Part XIV.)		
е	Add lines 2a through 2d	2e	(10280000)
3	Subtract line <b>2e</b> from line <b>1</b>	3	4644503000
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	_	
b	Other (Describe in Part XIV.)		
С	Add lines <b>4a</b> and <b>4b</b>		;
5	Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.)		4644503000
Part			
1	Total expenses and losses per audited financial statements	1	4543331000
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities	_	
b	Prior year adjustments	_	
С	Other losses	_	
d	Other (Describe in Part XIV.)	_	
е	Add lines <b>2a</b> through <b>2d</b>	2e	
3	Subtract line <b>2e</b> from line <b>1</b>	3	4543331000
4	Amounts included on Form 990, Part IX, line 25, but not on line <b>1</b> :		
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a	_	
b	Other (Describe in Part XIV.)	-	
C E	Add lines <b>4a</b> and <b>4b</b>	4c	
5 Dout		5	4543331000
Part		Devit	
	lete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4 , line 4; Part X, line 2; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. Also co		
	Iditional information.	npiere	e this part to provide
-	- The Palmer Museum of Art on the Penn State University Park campus is a free-admission arts resourc	for	
Partin			
PSILa	nd surrounding communities in central Pennsylvania. The museum offers an ever-changing array of exh	hition	
1 30 0			
and d	splays of its permanent collection. With eleven galleries, a print-study room, 150-seat auditorium, and ou	itdoor	
sculp	ure garden, the Palmer Museum is a unique cultural resource for residents of and visitors to the region.	The	
Palme	r Museum supports the educational mission of the School of Art as well as the entire University and the		
Unive	sity's community benefit mission.		

Schedule D (Form 990) 2011	Page 5
Part XIV Supplemental Information (continued)	
Part V - Each endowed gift to Penn State is formalized through the creation of guidelines, specific to that	
endowment, which provide an opportunity for donors to express their intentions for how the gift is to be	
directed and used by the University. Guidelines are created for the student, faculty, and program support and	
indicate the particular college, campus, or program to benefit from the endowed fund.	

SCHE	DUL	EE		
(Form	990	or	990-E	EZ)

### **Schools**

OMB No. 1545-0047  $\bigcirc$ 

1

Public

Department of the Treasury Internal Revenue Service Name of the organization

Part I

The Pennsylvania State University

#### ► Complete if the organization answered "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. ► Attach to Form 990 or Form 990-EZ.

	Ins	pection
Employer identi	fication	number

246000376

2

Open to

			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body?	1	1	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships?			
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	2	✓ ✓	
4	Does the organization maintain the following?			
a b	Records indicating the racial composition of the student body, faculty, and administrative staff? Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4a 4b	✓ ✓	
с	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships?	4c	~	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	✓	
5 a	Does the organization discriminate by race in any way with respect to: Students' rights or privileges?	5a		1
b	Admissions policies?	5b		1
с	Employment of faculty or administrative staff?	5c		1
d	Scholarships or other financial assistance?	5d		1
е	Educational policies?	5e		1
f	Use of facilities?	5f		1
g	Athletic programs?	5g		√
h	Other extracurricular activities?	5h		<b>√</b>
6a	Does the organization receive any financial aid or assistance from a governmental agency?	6a	✓	
b	Has the organization's right to such aid ever been revoked or suspended?	6b		✓
7	If you answered "Yes" to either line 6a or line 6b, explain on Part II. Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II.	7	√	

	age <b>2</b>
Part II Supplemental Information. Complete this part to provide the explanations required by Part I, lines 3, 4d, 4 6b, and 7, as applicable. Also complete this part to provide any other additional information (see instruction)	5h, ns).

	EDULE F	Statement of Activities Outside the United States						OMB No. 1545-0047	
(Forr	orm 990) ► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.							2011	
Denest				Open to Public					
	nent of the Treasury Revenue Service			Inspection					
	of the organization							identification number	
	Pennsylvania Stat			aa Qutaida	the United States	whether if the evenes		246000376	
Par		, Part IV, line		les Outside	the United States. Com	plete if the organ	ization an	swered yes to	
1		grantees' eli	gibility for the	e grants or as	ords to substantiate the american substantiate the american and the selection				
2	assistance out	side the Unite	ed States.	-	on's procedures for mon	-	_	nts and other	
3		<u> </u>		I, line 3 table o	can be duplicated if additio	nal space is need	led.)	_	
	<b>(a)</b> Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region)	a program se describe specifi	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region		
(1)	Europe				program services	educat./research	I	3510194	
(2)	East Asia and the	e Pacific			program services	educat./research		1352351	
(3)	North America				program services	educat./research		899345	
(4)	Sub-Saharan Afr	са			program services	educat./research		549107	
(5)	Central America	Caribbea			program services	educat./research		350553	
(6)	South America				program services	educat./research	I	267258	
(7)	South Asia				program services	educat./research	1	192272	
(8)	Middle East & No	rth Africa			program services	educat./research	1	167075	
(9)	Russia & Newly I	ndep. Stat			program services	educat./research	1	140258	
(10)	Europe				Investments			259407856	
(11)	Asia / Pacific				Investments			256434455	
(12)	North America				Investments			8116875	
(13)	Middle East & Af	ica			Investments			23219958	
(14)	Central & South	America			Investments			68361232	
(15)	Russia & Newly I	ndep. Stat			Investments			26097646	
(16)									
(17)									
3a	Sub-total							649066435	
b	Total from sheets to Part								
C	Totals (add line							649066435	
-								517000100	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	<b>(d)</b> Purpose of grant	<b>(e)</b> Amount of cash grant	<b>(f)</b> Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)

Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt 2 \_\_\_\_\_

Enter total number of other organizations or entities 3

Schedule F (Form 990) 2011

. . . . . . . . .

Page **2** Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" to Form 990,

Schedule F (	Form 990)	2011
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Part II

. (a) Type of grant or assistance	licated if additional spac	(c) Number of recipients	<b>(d)</b> Amount of cash grant	<b>(e)</b> Manner of cash disbursement	(f) Amount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) Student Aid	Sub-Saharan Africa	50	594483	deposits			
(2) Student Aid	East Asia and Pacifc	149	1771560	deposits			
(3) Student Aid	Europe	1050	12484151	deposits			
(4) Student Aid	South America	75	891725	deposits			
(5) Student Aid	Africa & Middle East	48	570704	deposits			
(6) Student Aid	North America	25	297242	deposits			
(7) Student Aid	Cent Amer & Carribean	2	23779	deposits			
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

## Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

Schedule F (Form 990) 2011

Page 3

Schedule F (Form 990) 2011

Page	4
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Part	V Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	✓ Yes	🗌 No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Yes	✓ No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations. (see Instructions for Form 5471)	✓ Yes	🗌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? <i>If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)</i>	✓ Yes	🗌 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect To Certain Foreign Partnerships. (see Instructions for Form 8865)	✓ Yes	🗌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? <i>If</i> "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713)	Yes	✓ No

Schedule F (Form 990) 2011

#### Part V Supplemental Information

Complete this part to provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

University aid is passed from the University to the Penn State program abroad, which has been visited and evaluated by
appropriate University personnel prior to student enrollment. Students participating in a non-Penn State program cannot receive financial
aid from the University.

С

2a

Department of the Treasury Internal Revenue Service
Name of the organization

## Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV, lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

OMB No. 1545-0047
2011
Open to Public Inspection

Employer identification number

246000376

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Part I Form 990-EZ filers are not required to complete this part.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

✓ Mail solicitations а

The Pennsylvania State University

- ✓ Internet and email solicitations b
- ✓ Solicitation of government grants f

e Solicitation of non-government grants

q ✓ Special fundraising events

✓ Phone solicitations ✓ In-person solicitations d

Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

☐ Yes ✓ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be b compensated at least \$5,000 by the organization.

	(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		custody or control of		(iv) Gross receipts from activity	<b>(v)</b> Amount paid to (or retained by) fundraiser listed in col. <b>(i)</b>	<b>(vi)</b> Amount paid to (or retained by) organization
			Yes	No					
1									
2									
3									
4									
5									
6									
7									
8									
9									
10									
Tota				. ►					
3	List all states in which the organ registration or licensing.	nization is regist	ered or lice	ensed to s	olicit contributior	ns or has been notifie	ed it is exempt from		

Pennsylvania

Part II Fundraising Events. Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 (b) Event #2		(c) Other events	(d) Total events	
			Thon	n Connoisseur Dinn.		(add col. (a) through col. (c))	
			(event type)	(event type)	(total number)	col. (c))	
Revenue	1	Gross receipts	10711765	128026	304486	11144277	
Ä	2	Less: Charitable contributions	10533819	23440	37668	10594927	
	3	Gross income (line 1 minus line 2)	177946	104586	266818	526450	
Direct Expenses	4	Cash prizes					
	5	Noncash prizes					
	6	Rent/facility costs					
	7	Food and beverages					
Direc	8	Entertainment					
	9	Other direct expenses .	399037	48655	335849	783541	
	10	Direct expense summary. Ad	( 783541 )				
	11	Net income summary. Comb	(234191)				

Part III Gaming. Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

Revenue			<b>(a)</b> Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))	
Reve	1	Gross revenue					
es	2	Cash prizes					
Direct Expenses	3	Noncash prizes					
irect E	4	Rent/facility costs					
D	5	Other direct expenses .					
	6	Volunteer labor	□ Yes% □ No	□ Yes% □ No	☐ Yes% ☐ No		
	7	Direct expense summary. Ac	ld lines 2 through 5 in c	olumn (d)		()	
	8	Net gaming income summar	y. Combine line 1, colur	nn d, and line 7			
-	<ul> <li>9 Enter the state(s) in which the organization operates gaming activities:</li> <li>a Is the organization licensed to operate gaming activities in each of these states?</li> <li>b If "No," explain:</li> </ul>						
10		Were any of the organization's g If "Yes," explain:	aming licenses revoked	l, suspended or termina	ted during the tax year	? . 🗌 Yes 🗌 No	

Schedu	le G (Form 990 or 990-EZ) 2011 Page 3
11 12	Does the organization operate gaming activities with nonmembers?       Image: Comparization operate gaming act
13	Indicate the percentage of gaming activity operated in:
а	The organization's facility         .         .         .         .         .         13a         %
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ►
	Address ►
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?
	If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the amount of gaming revenue retained by the third party ► \$ If "Yes," enter name and address of the third party:
	Name
	Address ►
16	Gaming manager information:
	Name ►
	Gaming manager compensation
	Description of services provided
	Director/officer
17 а	Mandatory distributions: Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year <b>&gt;</b> \$
Part	<b>Supplemental Information.</b> Complete this part to provide the explanations required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also complete this part to provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2011

SCHEDULE	Н
(Form 990)	

## **Hospitals**

Complete if the organization answered "Yes" to Form 990, Part IV, question 20.
 ► Attach to Form 990. ► See separate instructions.



Departm Internal	nent of the Treasury Revenue Service	Attach	to Form 990. 🕨	See separate instri	uctions.		en to pecti	o Publ ion	lic
Name o	of the organization				Employ	er identification num	iber		
The P	ennsylvania State University				24	6000	376		
Par	t I Financial Assistant	ce and Certa	in Other Cor	nmunity Benefit	s at Cost				
						_		Yes	No
1a	Did the organization have a fir	nancial assistan	ice policy duri	ng the tax year? If	"No," skip to ques	stion 6a	1a	$\checkmark$	
b	If "Yes," was it a written policy						1b	$\checkmark$	
2	If the organization had multipl the financial assistance policy					application of			
	Applied uniformly to all ho	spital facilities		Applied uniformly	to most hospital f	acilities			
	Generally tailored to individ								
3	Answer the following based o the organization's patients du			ibility criteria that	applied to the larg	jest number of			
а	Did the organization use Fed	eral Poverty Gu	uidelines (FPG	) to determine elig	ibility for providin	g free care? If			
	"Yes," indicate which of the fo	llowing was the	e FPG family ir	ncome limit for elig	ibility for free care		3a	$\checkmark$	
	□ 100% □ 150%	200%	✓ Oth	ner 250 %					
b	Did the organization use FPG					indicate which			
	of the following was the family	/ income limit fo	or eligibility for	discounted care:			3b	$\checkmark$	
	□ 200% □ 250% □	300% 🗸	350%	] 400% 🗌 O	ther%				
С	If the organization did not use determining eligibility for free asset test or other threshold, i	or discounted o	care. Include ir	h the description w	hether the organiz	zation used an			
4	Did the organization's financia	al assistance po	olicy that appli	ed to the largest n	number of its patie	ents during the			
	tax year provide for free or dis						4	✓	
5a	Did the organization budget amount	s for free or disco	unted care provid	led under its financial a	assistance policv duri	ng the tax vear?	5a	$\checkmark$	
b	If "Yes," did the organization's						5b	$\checkmark$	
с	If "Yes" to line 5b, as a res								
	discounted care to a patient w	ho was eligible	e for free or dis	counted care? .			5c		✓
6a	Did the organization prepare a	a community be	enefit report du	ring the tax year?		[	6a		
b	If "Yes," did the organization r	make it availabl	e to the public	?		[	6b		
	Complete the following table these worksheets with the Sci		sheets provid	ed in the Schedul	e H instructions.	Do not submit			
7	Financial Assistance and Cert	ain Other Com	munity Benefit	s at Cost					
	Financial Assistance and leans-Tested Government Programs	(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense		f) Perco of tota expens	al
а	Financial Assistance at cost (from Worksheet 1)			12168127	0	1216812	7		

а	(from Worksheet 1)		12168127	0	12168127	
b	Medicaid (from Worksheet 3, column a)		42500677	31836981	10663696	
С	Costs of other means-tested government programs (from Worksheet 3, column b) .					
d	<b>Total</b> Financial Assistance and Means-Tested Government Programs		54668804	31836981	22831823	
е	Other Benefits Community health improvement services and community benefit operations (from Worksheet 4)					
f	Health professions education (from Worksheet 5)					
g	Subsidized health services (from Worksheet 6)					
h i	Research (from Worksheet 7) . Cash and in-kind contributions					
	for community benefit (from Worksheet 8)					
j	Total. Other Benefits					
k	Total. Add lines 7d and 7j					

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

#### Schedule H (Form 990) 2011

Part II Community Building Activities Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	ficality of the commun	1103 11 301 403.	-						
		(a) Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	g (e) Net community building expense		Percen tal expe	
1	Physical improvements and housin	ng							
2	Economic development								
3	Community support								
4	Environmental improvements								
5	Leadership development and traini	ing							
	for community members								
6	Coalition building								
7	Community health improvement advoc	acy							
8	Workforce development								
9	Other								
10	Total								
Pa	rt III Bad Debt, Medicare,	& Collection	Practices	5	•				
Sect	ion A. Bad Debt Expense							Yes	No
1	Did the organization report bad debt	expense in accorda	ance with He	althcare Financial Mar	nagement Associatio	on Statement No. 15?	1	√	
2	Enter the amount of the organiz	zation's bad del	ot expense			2 51384000	נ		
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under								
	the organization's financial assistance policy								
4	Provide in Part VI the text of the	he footnote to t	ne organiza	ation's financial st	atements that de	escribes bad debt	1		
	expense. In addition, describe	the costing met	hodology i	used in determinin	ig the amounts r	eported on lines 2			
	and 3, and rationale for includir	ng a portion of k	ad debt ar	mounts as commu	nity benefit.				
Sect	ion B. Medicare								
5	Enter total revenue received fro	om Medicare (in	cluding DS	H and IME)		5 259785223	3		
6	Enter Medicare allowable costs	s of care relating	to payme	nts on line 5		<b>6</b> 318890420	נ		
7	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense. In addition, describe the costing methodology used in determining the amounts reported on lines 2 and 3, and rationale for including a portion of bad debt amounts as community benefit. <b>tion B. Medicare</b> Enter total revenue received from Medicare (including DSH and IME)								
8	Describe in Part VI the extent	t to which any	shortfall r	eported in line 7	should be treat	ed as community	1		
	on line 6. Check the box that d	escribes the me	thod used						
	Cost accounting system	Cost to ch	arge ratio	✓ Other					
Sect	ion C. Collection Practices		0						
9a	Did the organization have a wri	itten debt collec	tion policy	during the tax yea	ır?		9a	1	
b						ear contain provisions		-	
	on the collection practices to be follow						9b	1	
Pa	rt IV Management Compar	nies and Joint	Ventures	(see instructions)					<u> </u>
	(a) Name of entity	<b>(b)</b> De	escription of p	rimarv	(c) Organization's	(d) Officers, directors,	(e) F	Physicia	ans'
			ctivity of entit		profit % or stock	trustees, or key	profit	% or s	tock
					ownership %	employees' profit % or stock ownership %	owr	nership	%
						, , , , , , , , , , , , , , , , , , ,			
1	PA Psychiatric Insititute JN	V providing IP &	OP psychia	tric care	50%	0%			0%
					1				

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Schedule H (Form 990) 2011

Part V Facility Information									T dgc U
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Section A. Hospital Facilities		Ge	<u>Q</u>	- Te	ç	Re	<u></u>	ER-other	
	Cen	ene	biic	act	itic	sea	10	l i	
(list in order of size, from largest to smallest)	sec	ra	ren	jnir	<u>a</u> 0	arc	4 5	the	
(list in order of size, norn largest to sinallest)	Licensed hospital	General medical & surgical	Children's hospital	Teaching hospital	Critical access hospital	Research facility	ER-24 hours	, î	
	dsc	dic	sol	dsp	ess	l Cili	S N		
How many hospital facilities did the organization operate	ita		pits	ital	0 N	ج			
during the tax year? 1		se la	<u> </u>		spi				
		Indi			tal				
		ca							
Name and address									Other (describe)
1 Penn State Milton S. Hershey Medical Center									
500 University Ave	$\checkmark$	$\checkmark$	$\checkmark$	$\checkmark$		$\checkmark$	$\checkmark$	$\checkmark$	
Hershey PA 17033	-  ▼	•	•	•		•	•	•	
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Schedule H (Form 990) 2011

Schedule H (Form 990) 2011

Page 3

#### Part V Facility Information (continued)

#### **Section B. Facility Policies and Practices**

(Complete a separate Section B for each of the hospital facilities listed in Part V, Section A)

Name of Hospital Facility: Penn State Milton S. Hershey Medical Center

Line Number of Hospital Facility (from Schedule H, Part V, Section A): 1.

			Yes	No
Com	munity Health Needs Assessment (Lines 1 through 7 are optional for tax year 2011)			
1	During the tax year or any prior tax year, did the hospital facility conduct a community health needs assessment (Needs Assessment)? If "No," skip to line 8	1		
	If "Yes," indicate what the Needs Assessment describes (check all that apply):			
а	A definition of the community served by the hospital facility			
b	Demographics of the community			
с	Existing health care facilities and resources within the community that are available to respond to the			
	health needs of the community			
d	How data was obtained			
е	The health needs of the community			
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,			
	and minority groups			
g	The process for identifying and prioritizing community health needs and services to meet the community health needs			
h	The process for consulting with persons representing the community's interests			
i	Information gaps that limit the hospital facility's ability to assess the community's health needs			
j	Other (describe in Part VI)			
2	Indicate the tax year the hospital facility last conducted a Needs Assessment: 20			
3	In conducting its most recent Needs Assessment, did the hospital facility take into account input from			
	persons who represent the community served by the hospital facility? If "Yes," describe in Part VI how the			
	hospital facility took into account input from persons who represent the community, and identify the persons			
	the hospital facility consulted	3		
4	Was the hospital facility's Needs Assessment conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Part VI	4		
5	Did the hospital facility make its Needs Assessment widely available to the public?	5		
	If "Yes," indicate how the Needs Assessment was made widely available (check all that apply):			
а	Hospital facility's website			
b	Available upon request from the hospital facility			
с	Other (describe in Part VI)			
6	If the hospital facility addressed needs identified in its most recently conducted Needs Assessment, indicate			
	how (check all that apply):			
а	Adoption of an implementation strategy to address the health needs of the hospital facility's community			
b	Execution of the implementation strategy			
С	Participation in the development of a community-wide community benefit plan			
d	Participation in the execution of a community-wide community benefit plan			
е	Inclusion of a community benefit section in operational plans			
f	Adoption of a budget for provision of services that address the needs identified in the Needs Assessment			
g	Prioritization of health needs in its community			
h	Prioritization of services that the hospital facility will undertake to meet health needs in its community			
i	Other (describe in Part VI)			
7	Did the hospital facility address all of the needs identified in its most recently conducted Needs Assessment? If "No," explain			
	in Part VI which needs it has not addressed and the reasons why it has not addressed such needs	7		
Fina	ncial Assistance Policy			
	Did the hospital facility have in place during the tax year a written financial assistance policy that:			
8	Explained eligibility criteria for financial assistance, and whether such assistance includes free or discounted	_		
-		8	<b>√</b>	<u> </u>
9	Used federal poverty guidelines (FPG) to determine eligibility for providing <i>free</i> care?	9	✓	L
	If "Yes," indicate the FPG family income limit for eligibility for free care: 2 5 0 %			
	If "No," explain in Part VI the criteria the hospital facility used.			

Part	V Facility Information (continued)			
			Yes	
0	Used FPG to determine eligibility for providing <i>discounted</i> care?	10	✓	
	If "Yes," indicate the FPG family income limit for eligibility for discounted care: <u>4</u> 0 0%			
	If "No," explain in Part VI the criteria the hospital facility used.		,	
1	Explained the basis for calculating amounts charged to patients?	11	✓	-
	If "Yes," indicate the factors used in determining such amounts (check all that apply):			
a				
b				
C	Medical indigency			
d	✓ Insurance status			
e	Uninsured discount			
f	Medicaid/Medicare			
g	State regulation			
h	Other (describe in Part VI)		,	
2	Explained the method for applying for financial assistance?	12	<u>√</u>	
3	Included measures to publicize the policy within the community served by the hospital facility?	13	✓	
	If "Yes," indicate how the hospital facility publicized the policy (check all that apply):			
a	The policy was posted on the hospital facility's website			
b	The policy was attached to billing invoices			
c	The policy was posted in the hospital facility's emergency rooms or waiting rooms			
d	The policy was posted in the hospital facility's admissions offices			
e	The policy was provided, in writing, to patients on admission to the hospital facility			
f	The policy was available on request			
g	Other (describe in Part VI) g and Collections			
	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written			Т
4	financial assistance policy (FAP) that explained actions the hospital facility may take upon non-payment?	14	✓	
5	Check all of the following actions against an individual that were permitted under the hospital facility's	14	v	┢
15	policies during the tax year before making reasonable efforts to determine the patient's eligibility under the			
	facility's FAP:			
а	Reporting to credit agency			
b				
c	Liens on residences			
d	Body attachments			
e	<ul> <li>Other similar actions (describe in Part VI)</li> </ul>			
6	Did the hospital facility or an authorized third party perform any of the following actions during the tax year			Ľ
	before making reasonable efforts to determine the patient's eligibility under the facility's FAP?	16		
	If "Yes," check all actions in which the hospital facility or a third party engaged:			t
а	Reporting to credit agency			
b	Lawsuits			
С	Liens on residences			
d	Body attachments			
e	<ul> <li>Other similar actions (describe in Part VI)</li> </ul>			
17	Indicate which efforts the hospital facility made before initiating any of the actions checked in line 16 (check			
	all that apply):			
а	✓ Notified patients of the financial assistance policy on admission			
b	<ul> <li>✓ Notified patients of the financial assistance policy prior to discharge</li> </ul>			
c	Notified patients of the financial assistance policy in communications with the patients regarding the			
-	patients' bills			
d	Documented its determination of whether patients were eligible for financial assistance under the			
d	Documented its determination of whether patients were eligible for financial assistance under the hospital facility's financial assistance policy			

Schedule H (Form 990) 2011

Schedu	le H (Form 990) 2011			Page 6
Part	V Facility Information (continued)			
Polic	y Relating to Emergency Medical Care			
			Yes	No
18	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that requires the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?		✓	
	If "No," indicate why:			
а	The hospital facility did not provide care for any emergency medical conditions			
b	The hospital facility's policy was not in writing			
С	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Part VI)	;		
d	Other (describe in Part VI)			
Indiv	iduals Eligible for Financial Assistance			
19	Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged	1		
	to FAP-eligible individuals for emergency or other medically necessary care.			
а	The hospital facility used its lowest negotiated commercial insurance rate when calculating the maximum amounts that can be charged	;		
b	The hospital facility used the average of its three lowest negotiated commercial insurance rates wher calculating the maximum amounts that can be charged	1		
С	The hospital facility used the Medicare rates when calculating the maximum amounts that can be charged	•		
d	✓ Other (describe in Part VI)			
20	Did the hospital facility charge any of its patients who were eligible for assistance under the hospital facility's financial assistance policy, and to whom the hospital facility provided emergency or other medically necessary services, more than the amounts generally billed to individuals who had insurance covering such care?	/		~
	If "Yes," explain in Part VI.			
21	Did the hospital facility charge any of its FAP-eligible patients an amount equal to the gross charge for any service provided to that patient?	21		1
	If "Yes," explain in Part VI.	L		
		dule H (Fo	orm 99	0) 2011

Part V Facility Information (continued)

Section C. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year?

Name and address	Type of Facility (describe)
1	
	-
2	-
3	_
4	
	_
5	
	-
6	
7	
8	
	-
9	
	-
10	

Schedule H (Form 990) 2011

#### Part VI Supplemental Information

Complete this part to provide the following information.

- **1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II; Part III, lines 4, 8, and 9b; and Part V, Section B, lines 1j, 3, 4, 5c, 6i, 7, 9, 10, 11h, 13g, 15e, 16e, 17e, 18d, 19d, 20, and 21.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any needs assessments reported in Part V, Section B.
- 3 Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

19. Our charity care write-offs are net of any payments but remain at the charge level.

1.Hospital Medicare costs were calculated using MCCR (as filed) Schedule B1, total costs , subtracting out GME costs (reported on part 1, 7f)

and then multiplying that result by the Medicare payer mix for the hospital entity.

The Professional Medicare costs were calculated by taking the total WRVU for the professional entity and Multiplying that result by the

Average cost per WRVU(including malp costs) that result is then calculated by the medicare payer mix for the professional entity.

2.Penn State Hershey Medical Center was the co-sponsor of a health needs assessment in 2007. The study, entitled Enhancing Public Health

In Dauphin County, was commissioned by the Dauphin County Health Improvement Partnership to assess the feasibility of establishing

a Dauphin County Health Department that might address the many public health threats and challenges in the community. The study was

completed by Drexel University School of Public Health in August 2007. Penn State Hershey was one of 11 sponsors of the study.

A new collaborative study conducted jointly between Penn State Hershey Medical Center, PinnacleHealth System and Holy Spirit Hospital

Health System to assess health disparities and opportunities in the Capital Region is underway and scheduled for completion July 2012

4.Penn State Hershey Medical Center and its Medical Group practices serve an increasingly diverse community. As the only teaching and

research hospital located between Philadelphia, Pittsburgh, Baltimore and Rochester, Penn State Hershey serves more than 4 million people

in 28 counties. Our care settings range from urban to rural, many of which are considered under-served. In addition to providing care to a

growing Hispanic population in nearby Lebanon County. We continue to be a distinct health care destination for the Amish and Mennonite

communities that are concentrated in central Pennsylvania

SCHEDULE I (Form 990) Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" to Form 990, Part IV, line 21 or 22.									OMB No. 1545-0047
Department of the Tre Internal Revenue Servi		C	omplete if the orga		"Yes" to Form 990 5 Form 990.	, Part IV, line 21 or 2	2.		Open to Public Inspection
Name of the organization								Employer ide	ntification number
The Pennsylvani	a State University								246000376
Part I Ge	neral Information	n on Grants and	Assistance						
the selec	organization maintation criteria used to	award the grants	or assistance?				-		d ✓Yes □No
	in Part IV the organ								
	Ints and Other A								
	<sup>F</sup> orm 990, Part IV, t II can be duplica	•	•				•	ved more that	an \$5,000. ▶□
1 (a) Name and a	ddress of organization vernment	(b) EIN	(c) IRC section if applicable	d	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description non-cash assista		(h) Purpose of grant or assistance
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
	al number of sectior al number of other c					 <u></u> .	· · · · · · · ·	· · · · · •	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2011)

Part III Grants and Other Assistance to In Part III can be duplicated if additiona			plete if the organiz	ation answered "Yes" to	Form 990, Part IV, line 22.
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 Student Aid for Univ. enrollees	73000	1130945150			
2					
3					
4					
_ 5					
6					
7 Part IV Supplemental Information. Comple				line O and any atlance of	
Penn State participates in all the major federal and state the majority of which is available in the form of federal students report on the Free Application for Federal Stu based on financial need and these limited funds are dis procedures and controls in place to ensure compliance	education loans for Ident Aid (FAFSA) ea stributed first to stud	students and parents. E ach year, in accordance dents with the greatest f	Eligibility for these pro with federal and state inancial need. The Ur	ograms is determined based of regulations. Student aid fund niversity has a wide array of n	on the information

Schedule I (Form 990) (2011)

	SCHEDULE J         Compensation Information           Form 990)         For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees			OMB No.	1545-0	047
(Form	990)	For certain Officers, Directors, Trustees, Key Employees, and Hi	ghest	20	11	
		Complete if the organization answered "Yes" to Form 990	),	Open t		
	ent of the Treasury Revenue Service	Part IV, line 23. ► Attach to Form 990. ► See separate instructions.		Inspe		
	f the organization		Employer identificat	on number		
-			24-6	000376		
Part	Questions	Regarding Compensation			Yes	No
<ul> <li>1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed in F 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.</li> <li> <ul> <li>✓ First-class or charter travel</li> <li>✓ Travel for companions</li> <li>Payments for business use of personal use</li> <li>✓ Travel for companion and gross-up payments</li> <li>✓ Discretionary spending account</li> <li>✓ Personal services (e.g., maid, chauffeur, chef)</li> </ul> </li> <li>b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding paym or reimbursement or provision of all of the expenses described above? If "No," complete Part II explain</li></ul>		orm				
	<ul> <li>Tax indemi</li> <li>Discretional</li> </ul>	ification and gross-up paymentsImage: Health or social club dues or initary spending accountImage: Personal services (e.g., maid, ch	iation fees hauffeur, chef)			
b	or reimbursen	nent or provision of all of the expenses described above? If "No,"	complete Part II	to	✓	
2					✓	
3	organization's related organiz	CEO/Executive Director. Check all that apply. Do not check any boxes fo zation to establish compensation of the CEO/Executive Director. Explain it	r methods used by	/ a		
	✓ Independe	nt compensation consultant I Compensation survey or study	ensation committe	e		
4			ect to the filing			
b	Participate in,	or receive payment from, a supplemental nonqualified retirement plan?		. 4a . 4b	✓ ✓	
С				. <u>4c</u>		
5	2art 1       Questions Regarding Compensation         1a       Check the appropriate box(es) if the organization provided any relevant information regarding these items.         250, Part VII, Section A, line 1a, Complete Part III to provide any relevant information regarding these items.         27 Travel for companions       Payments for business use of personal residence         27 Travel for companions       Payments for business use of personal residence         28 Travel for companions       Payments for business use of personal residence         29 Travel for companions       Personal services (e.g., maid, chauffeur, chef)         b       If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payme or reimbursement or provision of all of the expenses described above? If "No," complete Part III explain.         20       Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all office directors, trustees, and the CEO/Executive Director, regarding the items checked in line 1a?         23       Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by related organization consultant         24       Compensation committee       Written employment contract         25       Indicate which, if any of the roganization       Compensation committee         26       During the year, did any person listed in Form 990, P					
	Any related or	ganization?				
6	For persons lis	sted in Form 990, Part VII, Section A, line 1a, did the organization pay or a	ccrue any			
а	•					
b		-		. 6b		
7	For persons li	isted in Form 990, Part VII, Section A, line 1a, did the organization p				
8	to the initial	contract exception described in Regulations section 53.4958-4(a)(3)	? If "Yes," desc	ribe		
9	If "Yes" to lir	ne 8, did the organization also follow the rebuttable presumption pro	ocedure described	l in		
For Pa				chedule J (F	orm 99	0) 2011

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

			f W-2 and/or 1099-MIS		(C) Retirement and	(D) Nontaxable	(E) Total of columns	
<b>(A)</b> Name		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)–(D)	(F) Compensation reported as deferred in prior Form 990
Rodney Erickson	(i) (ii)	459121		944	25594	19896	505555	
	(i)	70000		2555762	22760	7415	2205027	
Graham Spanier <b>2</b>	(ii)	700000		2555762	22700	7415	3285937	
Rodney Kirsch	(i)	375000		433	22760	21693	419886	
3	(ii)							
Robert Pangborn	(i) (ii)	272529		16995	22760	18068	330352	
4 Harold Paz	(i)	756000	143522	83237	22760	24990	1030510	
5	(ii)							+
Albert Horvath	(i)	285343		73656	22760	12603	394362	
6	(ii)							
Joseph Paterno <b>7</b>	(i) (ii)	596394		457162	18687	17605	1089848	
Robert Harbaugh	(i)	763738	130020		31410	16156	941324	
8	(ii)							
Alan Brechbill	(i)	631507	158850	56228	31410	20656	898651	
9	(ii) (i)	745079	37460		31410	16156	830105	
John Myers 10	(ii)	743079	57400		51410	10150	630103	
Peter Dillon	(i)	619489	102500		31410	16156	769555	
11	(ii)							
	(i)							
12	(ii) (i)							
13	(ii)		L				L	+
	(i)							
14	(ii)							
15	(i) (ii)							
10	(i)							
16	(ii)							

Schedule J (Form 990) 2011

Supplemental Information Part III Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. Part I, Question 1(a) - Payment of Expenses Officers and other University employees utilize charter travel in limited instances where the business advantage justifies any additional cost incurred. Penn State pays for spousal travel expense which serves a legitimate university business purpose. The University's former President lived in a University-owned residence that is located on campus. The residence was used for significant university duties. In connection with this business use of the residence, personal services were provided. In addition, the University pays for a social club membership that it's President and other University personnel use primarily for business purposes. Part I, Question 4(b) - Amounts included in compensation from participation in supplemental nongualified retirement plan Graham Spanier - 1,248,205 (see below) Harold Paz - 47,472 Alan Brechbill - 60.015 Part I, Line 4(a) & Part II, Line 2 - Details on Graham Spanier's Compensation On November 9, 2011, the University's Board of Trustees removed Dr. Graham Spanier from his position as University President. The University reported taxable income for Dr. Spanier of \$3,255,762 for 2011. The "other reportable compensation" on Schedule J for Dr. Spanier of \$2,555,762 includes \$82,557 of taxable benefits as well as non-recurring compensation of \$2,473,205 that Dr. Spanier was contractually entitled to receive under the terms of his 2010 employment agreement upon termination of his employment as University President. Such non-recurring compensation includes contractually entitled severance payments of \$1,225,000 and \$1,248,205 of deferred compensation earned over Dr. Spanier's 16+ year term as University President. Payment of the net amount of the deferred compensation after required tax withholdings (\$860,637) will be deferred until June, 2017.

Part III Supplemental Information
Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part I
Also complete this part for any additional information.
Part II(C) - Deferred Compensation
Note: Deferred compensation includes contributions to qualified retirement plans, including those offered to all full-time University employees by the PA State
Employees' Retirement System and TIAA Cref.

#### SCHEDULE K (Form 990)

## Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

Inspection

Employer identification number

24-6000376

2011

**Open to Public** 

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

The Pennsylvania State University

A       The Pennsylvania State University       24-6000376       709235TM       2009       145004581       Construction & renovation       Yes       No       Yes	(a) Issuer name (b) Issuer Ell		(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price		(f) Descriptio	on of purpose	<b>(g)</b> D	efeased	(h)	On alf of	(i) Poo financ	
A       The Pennsylvania State University       24-600376       709235UG       2010       145004581       Construction & renovation       I										No.	Na	iss	uer		
B       The Pennsylvania State University       24 6000376       709235T0       2009       149999437	Т	The Pennsylvania State University	24-6000376	709235UG	2010	14500458		ruction & reno	vation	Tes	-	res			v √
C       The Pennsylvania State University       24-6000376       709235TQ       2009       75004075       Refunding - 2001 series bonds       ✓	• т	The Depresylvania State University	24 6000276	700225714	2000			ruction & reno	vation						~
C       The Pennsylvania State University       24.6000376       709235TO       2009       75004075       Construction & renovation       ✓	, ,		24-0000370	7072331101	2007	1477774.		ding 2001 ser	ries bonds		•				-
D         The Pennsylvania State University         24-6000376         709235SD         2008         80570622           Part II         Proceeds           A mount of bonds retired         A         B         C         D           2         Amount of bonds retired         1798500000         Image: Construct State St	; т	The Pennsylvania State University	24-6000376	709235TQ	2009	750040		unig - 2001 Sci			1		1		•
A         B         C         D           1         Amount of bonds retired         179850000         179850000         179850000         179850000         179850000         179850000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         1800000         180000000         180000000         180000000         180000000         180000000         180000000         180000000         180000000         1800000000         1800000000         1800000000         1800000000000000000         18000000000000000000000000000000000000	) т	The Pennsylvania State University	24-6000376	709235SD	2008	8057062		ruction & reno	ovation		1		1		,
1       Amount of bonds retired       1798500000         2       Amount of bonds legally defeased       -         3       Total proceeds of issue       145265300         4       Gross proceeds in reserve funds       -         5       Capitalized interest from proceeds       -         6       Proceeds in refunding escrows       -         7       Issuance costs from proceeds       -         7       Issuance costs from proceeds       -         9       Working capital expenditures from proceeds       -         9       Working capital expenditures from proceeds       -         10       Capital expenditures from proceeds       -         9       Working capital expenditures from proceeds       -         10       Capital expenditures from proceeds       -         10       Capital expenditures from proceeds       -         10       Capital expenditures from proceeds       -         11       Other unspent proceeds       -       -         12       Other unspent proceeds as part of a current refunding issue?       -       -         13       Year of substantial completion       -       -       -         14       Were the bonds issued as part of a advance refunding issue? </td <td>art I</td> <td>II Proceeds</td> <td>1</td> <td></td> <td>· · · · ·</td> <td></td> <td>1</td> <td></td> <td>-</td> <td></td> <td>1</td> <td></td> <td></td> <td></td> <td></td>	art I	II Proceeds	1		· · · · ·		1		-		1				
2       Amount of bonds legally defeased						Α		-	C	>			D		_
3       Total proceeds of issue       145265300       149999437       75004075       81:         4       Gross proceeds in reserve funds								1798500000							
4       Gross proceeds in reserve funds															
5       Capitalized interest from proceeds       7       Issuance costs from proceeds       7       7       1       7       1	3	lotal proceeds of issue				145265300		149999437	75004075		5 813			813940	
6       Proceeds in refunding escrows.       7500000         7       Issuance costs from proceeds       995475       916379       4075       9         8       Credit enhancement from proceeds       995475       916379       4075       9         9       Working capital expenditures from proceeds       1       1       144269825       149083058       0       800         1       Other spent proceeds       144269825       149083058       0       800         2       Other unspent proceeds       1       2012       2011       2009         4       Were the bonds issued as part of a current refunding issue?       2012       2011       2009         4       Were the bonds issued as part of a advance refunding issue?       4 <td< td=""><td>•</td><td>Gross proceeds in reserve funds</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	•	Gross proceeds in reserve funds													
7       Issuance costs from proceeds       995475       916379       4075       9         8       Credit enhancement from proceeds       - </td <td>&gt;</td> <td>Capitalized interest from proceeds</td> <td></td>	>	Capitalized interest from proceeds													
8       Credit enhancement from proceeds       Image: constraint of the spenditures from proceeds       Image: conspenditures from proceeds<	) -	Proceeds in refunding escrows													
9       Working capital expenditures from proceeds       1<		Issuance costs from proceeds				995475		916379	4075					5550	
10       Capital expenditures from proceeds       0       804         11       Other spent proceeds       144269825       149083058       0       804         12       Other unspent proceeds       2012       2011       2009       2009       1         13       Year of substantial completion       2012       2011       2009       1       2009         14       Were the bonds issued as part of a current refunding issue?       7	3	Credit enhancement from proceeds													
11       Other spent proceeds       Other unspent proceeds       Image: Specific spectral spectra spectral spectral spectra spectral spectral spectral s	)	Working capital expenditures from proceed	ds												
12       Other unspent proceeds       Other unspent proceeds       Image: constraint of a constraint of constraint of a constraint of constraint of	)	Capital expenditures from proceeds				144269825		149083058		0			{	808389	
13       Year of substantial completion       2012       2011       2009         Yes       No       Yes       Y															
YesNoYesNoYesNoYesNoYesNo14Were the bonds issued as part of a current refunding issue?✓✓ </td <td>2</td> <td>Other unspent proceeds</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td colspan="2"></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	2	Other unspent proceeds													
14       Were the bonds issued as part of a current refunding issue?       .	3	Year of substantial completion				2012		2011		2009				20	
15       Were the bonds issued as part of an advance refunding issue?       ✓						No	Yes	No	Yes	No	Y	'es		No	
I6       Has the final allocation of proceeds been made?       I       Image: Constraint of the second se						✓		√		✓				✓	
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?       ✓						✓		✓		√				✓	
final allocation of proceeds? </td <td></td> <td></td> <td></td> <td></td> <td></td> <td>✓</td> <td></td> <td>✓</td> <td></td> <td>√</td> <td></td> <td></td> <td></td> <td>✓</td> <td></td>						✓		✓		√				✓	
Private Business Use       A       B       C       D         1       Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?							1		~			√			
Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?       Yes       No					J	- I		I	ı <u> </u>						•
which owned property financed by tax-exempt bonds?       ✓						Α		В	C	)			D		
2 Are there any lease arrangements that may result in private business use of							Yes		Yes		Y	'es	+	No √	-
	2	Are there any lease arrangements that ma	y result in private	business us	e of					, ,			+		-

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2011

Part V

**Procedures To Undertake Corrective Action** 

Part	III Private Business Use (Continued)								
		-	4	I	3	(	C		D
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		✓		✓		√		✓
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		√		√		√		✓
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ►		0 %		0 %		0 %		0 %
6	Total of lines 4 and 5		0 %		0 %		0 %		0 %
	Has the organization adopted management practices and procedures to							,	
7		/							
	ensure the post-issuance compliance of its tax-exempt bond liabilities?	√		√		√		√	
7 Part	ensure the post-issuance compliance of its tax-exempt bond liabilities? .		A.		3		c	✓ 	D
	ensure the post-issuance compliance of its tax-exempt bond liabilities?		A No		3 No		C No	Yes	D No
	ensure the post-issuance compliance of its tax-exempt bond liabilities?			I			-		1
	ensure the post-issuance compliance of its tax-exempt bond liabilities?		No	I	No		No		1
Part 1	ensure the post-issuance compliance of its tax-exempt bond liabilities?         IV       Arbitrage         Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?         Is the bond issue a variable rate issue?		No √	I	No √		No ✓		1
Part 1 2	ensure the post-issuance compliance of its tax-exempt bond liabilities?         IV       Arbitrage         Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?         Is the bond issue a variable rate issue?		No √	I	No √		No ✓		1
Part 1 2	ensure the post-issuance compliance of its tax-exempt bond liabilities?           IV         Arbitrage           Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No √	I	No ✓ ✓		No ✓ ✓		1
Part 1 2 3a	ensure the post-issuance compliance of its tax-exempt bond liabilities?           IV         Arbitrage           Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No √	I	No ✓ ✓		No ✓ ✓		1
Part 1 2 3a b	ensure the post-issuance compliance of its tax-exempt bond liabilities?         IV       Arbitrage         Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?         Is the bond issue a variable rate issue?		No √	I	No ✓ ✓		No ✓ ✓		1
Part 1 2 3a b c	ensure the post-issuance compliance of its tax-exempt bond liabilities?         IV       Arbitrage         Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?         Is the bond issue a variable rate issue?		No √	I	No ✓ ✓		No ✓ ✓		1
Part 1 2 3a b c d	ensure the post-issuance compliance of its tax-exempt bond liabilities?  Arbitrage Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No √	I	No ✓ ✓		No ✓ ✓		1
Part 1 2 3a b c d e	ensure the post-issuance compliance of its tax-exempt bond liabilities?		No ✓ ✓	I	No ✓ ✓ ✓		No ✓ ✓ ✓		1
Part 1 2 3a b c d e 4a	ensure the post-issuance compliance of its tax-exempt bond liabilities?  Arbitrage Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No ✓ ✓	I	No ✓ ✓ ✓		No ✓ ✓ ✓		1
Part 1 2 3a b c d e 4a b	ensure the post-issuance compliance of its tax-exempt bond liabilities?           IV         Arbitrage           Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?		No ✓ ✓	I	No ✓ ✓ ✓		No ✓ ✓ ✓		1
Part 1 2 3a b c d e 4a b c	ensure the post-issuance compliance of its tax-exempt bond liabilities?         IV       Arbitrage         Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue?         Is the bond issue a variable rate issue?         Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?         Name of provider         Term of hedge         Was the hedge superintegrated?         Was the hedge terminated?         Ware gross proceeds invested in a guaranteed investment contract (GIC)?         Name of provider		No ✓ ✓	I	No ✓ ✓ ✓		No ✓ ✓ ✓		1

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

#### SCHEDULE K (Form 990)

## Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

2011

**Open to Public** 

Inspection

Employer identification number

24-6000376

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

The Pennsylvania State University

Part											<i>(</i> <b>b</b> ) On	(i) De	
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price		(f) Descriptio	on of purpose	<b>(g)</b> De	efeased	(h) On behalf of issuer	(i) Po finan	bing
		24 ( 22227 (	70000500	2000	0.415.00		ruction & reno	ovation	Yes		Yes No	Yes	
A	The Pennsylvania State University	24-6000376	709235SN	2008	841588					<b>√</b>	√		√
<b>B</b> 1	The Pennsylvania State University	24-6000376	709235QG	2007	9059573		ruction & reno	ovation		1	1		√
							ding - 1997 se	ries bonds					
<b>C</b> 1	The Pennsylvania State University	24-6000376	709235RD	2007	8886780	)6				✓	✓		1
D	The Pennsylvania State University	24-6000376	709235PJ	2005	10267540		ruction						1
Part										1.			
					Α		В	C	)		D		
1	Amount of bonds retired				3420000		1925000		13770000			10510	00
2	Amount of bonds legally defeased												
	Total proceeds of issue				8415881		93494516		88867806		1	03998	93
4	Gross proceeds in reserve funds												
5	Capitalized interest from proceeds												
6	Proceeds in refunding escrows				8363935				88342131				
7	Issuance costs from proceeds				51946		584943		525675			594	91
8	Credit enhancement from proceeds												
9	Working capital expenditures from proceeds	s											
10	Capital expenditures from proceeds						92909573				1	03404	01
11	Other spent proceeds												
12	Other unspent proceeds												
13	Year of substantial completion				2008		2009		2007			2	00
				Yes	No	Yes	No	Yes	No	Y	es	No	
14	Were the bonds issued as part of a current	refunding issue?		🗸			√		√			√	
	Were the bonds issued as part of an advance				√		√	✓				√	
16	Has the final allocation of proceeds been ma	ade?		🗸		√		✓			/		
	Does the organization maintain adequate b final allocation of proceeds?					1		1			/		
Part				· · ·	1	·	1						
					Α		В	C	;		D		_
1	Was the organization a partner in a partners			Yes	No	Yes	No	Yes	No	Y	es	No	
	which owned property financed by tax-exer				✓		✓		√			√	
2	Are there any lease arrangements that may bond-financed property?				✓		1		1			1	
	perwork Reduction Act Notice. see the Instruct					o. 50193E	Ť	1			ule K (For	*	_

Schedule K (Form 990) 2011

Part V

Procedures To Undertake Corrective Action

Part	III Private Business Use (Continued)								
			4		В		C		D
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		√		✓		√		✓
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		✓		✓		√		✓
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								
	other than a section 501(c)(3) organization or a state or local government $\ . \ . \ .$		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ►		0 %		0 %		0 %		0 %
6	Total of lines 4 and 5		0 %		0 %		0 %		0 %
7	Has the organization adopted management practices and procedures to	✓		1		1		1	
	ensure the post-issuance compliance of its tax-exempt bond liabilities?	v		V		V		×	
Part	IV Arbitrage						-		
		-	4	•	B				D
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Yes	No
	Arbitrage Rebate, been filed with respect to the bond issue?		√		✓		√		✓
2	Is the bond issue a variable rate issue?		√		✓		✓		✓
3a	5 5 1								
	hedge with respect to the bond issue?		$\checkmark$		✓		√		✓
b	Name of provider								
C	Term of hedge						1		T
d	Was the hedge superintegrated?								
e	Was the hedge terminated?								
4a	Were gross proceeds invested in a guaranteed investment contract (GIC)? .		√		✓		√		✓
b	Name of provider								
С	Torm of CIC								
	Term of GIC				,		1		
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? .								
	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? . Were any gross proceeds invested beyond an available temporary period? .		√		✓ ✓		√		√
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? .	√	✓	√	✓ 	√	✓ 	✓	√

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

#### SCHEDULE K (Form 990)

## Supplemental Information on Tax-Exempt Bonds

OMB No. 1545-0047

**Open to Public** 

Inspection

Employer identification number

24-6000376

Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

Attach to Form 990.

See separate instructions.

Department of the Treasury Internal Revenue Service

Name of the organization

The Pennsylvania State University

	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price		(f) Descriptio	n of purpose	<b>(g)</b> De	efeased	sed <b>(h)</b> On behalf of issuer		(i) Pooled financing
Δ	The Pennsylvania State University	24-6000376	709235NR	2004	650247		truction		Yes	No √	Yes	No √	Yes No √
	The Pennsylvania State University	24-6000376	709235MX	2003	3255142	Refur	nding - 1993 ser	ries bonds					
						Sprin	kler system ins	tallation		•			
C	PA Higher Ed Facilities Authority	52-1558022	70917PHF	2006	481964		kler system ins	tallation		<b>√</b>		√	<b>√</b>
D	PA Higher Ed Facilities Authority	52-1558022	70917NH2	2004	560000					1		$\checkmark$	✓
Par	t II Proceeds					·							
					Α		В	C	;			D	
1	Amount of bonds retired				7865000		15025000		955000				1455000
2	Amount of bonds legally defeased												
3	Total proceeds of issue				65394401		32551420		4826567				5608019
4	Gross proceeds in reserve funds												
5	Capitalized interest from proceeds												
6	Proceeds in refunding escrows						32304777						
7	Issuance costs from proceeds				432890		246643		110389				161241
8	Credit enhancement from proceeds												
9	Working capital expenditures from proceeds	s											
10	Capital expenditures from proceeds				64961511				4716178				5446778
11	Other spent proceeds												
12	Other unspent proceeds												
13	Year of substantial completion				2006		2003		2008				2006
				Yes	No	Yes	No	Yes	No	Y	'es		No
14	Were the bonds issued as part of a current i				✓	√			√				$\checkmark$
15	Were the bonds issued as part of an advance				✓		✓		✓				$\checkmark$
16	Has the final allocation of proceeds been ma					√		√			√		
17	Does the organization maintain adequate b final allocation of proceeds?					✓		√			√		
Part					1		1		I				
					Α		В	C	;			D	
1	Was the organization a partner in a partners			Yes	No	Yes	No	Yes	No	Y	'es	$\bot$	No
	which owned property financed by tax-exen				✓		√		√			+	✓
2	Are there any lease arrangements that may bond-financed property?				1		✓		1				✓
For P	aperwork Reduction Act Notice, see the Instruct	ions for Form 990	).		Cat. N	o. 50193E			I	Scher	lule K	(Form	990) 2011

Schedule K (Form 990) 2011

Part V

Procedures To Undertake Corrective Action

Part	III Private Business Use (Continued)								
			Α	E	3	(	C		D
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No
	business use of bond-financed property?		✓		√		√		✓
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside								
	counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of								
	bond-financed property?		✓		✓		√		✓
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other								
	outside counsel to review any research agreements relating to the financed property?								
4	Enter the percentage of financed property used in a private business use by entities								1
	other than a section 501(c)(3) organization or a state or local government $\ . \ . \$		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a								
	result of unrelated trade or business activity carried on by your organization,								
	another section 501(c)(3) organization, or a state or local government ►		0 %		0 %		0 %		0 %
6	Total of lines 4 and 5		0 %		0 %		0 %		0 %
7	Has the organization adopted management practices and procedures to	1		1		1		1	
	ensure the post-issuance compliance of its tax-exempt bond liabilities?	¥		v		v		v	
Part	V Arbitrage							1	
			Α		3		Ç		<u>p</u>
1	Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of	Yes	No	Yes	No	Yes	No	Vee	
	Arbitrage Rebate, been filed with respect to the bond issue?		<ul><li>✓</li></ul>				-	Yes	No
2	Is the bond issue a variable rate issue?				√		√	res	No √
3a			✓		√ √		-	res	No           ✓           ✓
			√		,		1	res	No           ✓           ✓
	hedge with respect to the bond issue?		✓ ✓		,		1	res	No           ✓           ✓           ✓
b	hedge with respect to the bond issue?       .		•		✓		√ √		No           ✓           ✓           ✓
b	hedge with respect to the bond issue?       .		•		✓		√ √		No ✓ ✓ ✓
	hedge with respect to the bond issue?       .		•		✓		√ √		No           ✓           ✓           ✓
C	hedge with respect to the bond issue?       .		•		✓		√ √		No           ✓           ✓           ✓
c d	hedge with respect to the bond issue?       .       .       .         Name of provider       .       .       .         Term of hedge       .       .       .         Was the hedge superintegrated?       .       .       .         Was the hedge terminated?       .       .       .         Were gross proceeds invested in a guaranteed investment contract (GIC)?       .		•		✓		√ √		No           ✓           ✓           ✓
c d e	hedge with respect to the bond issue?       .		✓ ✓		✓ ✓ ✓		✓ ✓ ✓		No           ✓           ✓           ✓
  	hedge with respect to the bond issue?       .       .       .         Name of provider       .       .       .         Term of hedge       .       .       .         Was the hedge superintegrated?       .       .       .         Was the hedge terminated?       .       .       .         Were gross proceeds invested in a guaranteed investment contract (GIC)?       .		✓ ✓		✓ ✓ ✓		✓ ✓ ✓		No           ✓           ✓           ✓
c d e 4a b	hedge with respect to the bond issue?       .         Name of provider       .         Term of hedge       .         Was the hedge superintegrated?       .         Was the hedge terminated?       .         Were gross proceeds invested in a guaranteed investment contract (GIC)?       .         Name of provider       .         Term of GIC       .         Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		✓ ✓		✓ ✓ ✓		✓ ✓ ✓		No √ √ √
c d e 4a b c	hedge with respect to the bond issue?       .         Name of provider       .         Term of hedge       .         Was the hedge superintegrated?       .         Was the hedge terminated?       .         Was the hedge terminated?       .         Ware gross proceeds invested in a guaranteed investment contract (GIC)?       .         Name of provider       .         Term of GIC       .         Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?         Were any gross proceeds invested beyond an available temporary period?		✓ ✓		✓ ✓ ✓		✓ ✓ ✓		No ✓ ✓ ✓ ✓ ✓ ✓
c d e 4a b c d	hedge with respect to the bond issue?       .         Name of provider       .         Term of hedge       .         Was the hedge superintegrated?       .         Was the hedge terminated?       .         Were gross proceeds invested in a guaranteed investment contract (GIC)?       .         Name of provider       .         Term of GIC       .         Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?		✓ ✓ ✓		✓ ✓ ✓ ✓			ves	No ✓ ✓ ✓ ✓ ✓ ✓

Check the box if the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations

Part VI Supplemental Information. Complete this part to provide additional information for responses to questions on Schedule K (see instructions).

#### SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

### **Transactions With Interested Persons**

 ▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
 ▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

Employer identification number

Name of the organization

Part I

3

The Pennsylvania State University

24-6000376

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	Complete if the organization answered "Yes" on	Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line	e 40b.	
1	(a) Name of disqualified person	(b) Description of transaction	(c) Corr	rected?
-	(a) Marie of disqualities person		Yes	No
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
2		on managers or disqualified persons during the year		
		· · · · · · · · · · · · · · · · · · ·		

Enter the amount of tax, if any, on line 2, above, reimbursed by the organization . . . . . . . .

Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

#### Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 26, or Form 990-EZ, Part V, line 38a.

(a) Name of interested person and purpose		to or from nization?	(c) Original principal amount	(d) Balance due	(e) In d	lefault?		oroved oard or hittee?	(g) W agree	'ritten ment?
	То	From			Yes	No	Yes	No	Yes	No
(1)										
(2)										
(2) (3)										
(4)										
(5)										
(6)										
(7)										
(8)										
(9)										
10)										
otal				*						

Part III

#### Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount and type of assistance
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
(10)		

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat. No. 50056A

Schedule L (Form 990 or 990-EZ) 2011



# Part IVBusiness Transactions Involving Interested Persons.<br/>Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	<b>(b)</b> Relationship between interested person and the organization	<b>(c)</b> Amount of transaction	(d) Description of transaction	<b>(e)</b> Sha organiz rever	
				Yes	
(1) Michele Kirsch	see below	89116	Employment	Yes	
(2) Sandra Spanier	see below		Employment		1
(3) Jeffrey Erickson	see below	135261	Employment		1
(4) BNY Mellon	see below		Banking fees		
(5) PSRP Developers, Inc.	see below	324857	Rental receipts & expenses		$\checkmark$
(6) PSRP Developers, LLC	see below	310629	Rental receipts & expenses		$\checkmark$
(7) LLR III	see below		Management fees		
(8) Lubert Adler V & VI	see below		Management fees		
(9)					
10)					
Supplemental Information Complete this part to provide           art IV(1) - Spouse of Rod Kirsch, Senior VI		· ·	of Administrative Operations for		reye
Honors College.					
her position as General Editor of Part IV(3) - Son of Rodney Erickson, Univer	of the Hemingway Letters Proj	ect. frey Erickson is Direc			
Sustainable Projects Law Clinic	and a supervising attorney in				
art IV(4) - Entity of which Trustee Karen P	eetz is an officer. BNY Mellor	n performed a wide va	riety of banking, investment, casl	ר 	
	services for the University du		niversity's financial service arran	gement	
with BNY Mellon existed prior t	o Ms. Peetz becoming a Unive	ersity Trustee.			
Part IV(5) - Entity of which Trustee Ira Lub	ert is an officer. PSRP Develo	pers, Inc. collected \$		/ments	
and paid the University rental p		Research Park lease a	rrangements. The University's re		ip
with PSRP Developers, Inc. exis					

# Part IV Business Transactions Involving Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c. (a) Name of interested person (b) Relationship between (c) Amount of (d) Description of transaction

	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organiz	aring of zation's nues?						
					Yes	No						
(1)					_							
(2)												
(3) (4)												
(5)												
(6)												
(7)												
(8)												
(9)												
(10)												
Part V	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule L (see instructions).											
Part IV(6) - Partnership is 33 1/3% owned by Trustee Ira Lubert. PSRP Developers, LLC collected \$378,794 of real property rental												
	payments during the year and paid the University rental payments of \$68,165 relating to Research Park lease arrangements.											
The University's relationship with PSRP Developers, LLC existed prior to Mr. Lubert becoming a University Trustee.												
	(8) - Partnerships are more than 5%											
	tment was approved by the Univers											
All transac	tions between the University and "in	nterested persons" describ	ed in the question are	e conducted at arm's length for								
good and s	sufficient consideration, and the Uni	iversity believes that the te	rms and conditions o	f such transactions have been fair								
and reasor	able.											

#### SCHEDULE M (Form 990)

## **Noncash Contributions**

OMB No. 1545-0047

► Complete if the organizations answered "Yes" on Form

990, Part IV, lines 29 or 30. ► Attach to Form 990. Open To Public Inspection

Employer identification number

24-6000376

Department of the Treasury Internal Revenue Service Name of the organization

The Pennsylvania State University

Part	Types of Property							
		<b>(a)</b> Check if applicable	<b>(b)</b> Number of contributions or items contributed	<b>(c)</b> Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o noncash con			
1	Art-Works of art							
2	Art-Historical treasures							
3	Art-Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities-Publicly traded							
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC,							
	or trust interests							
12	Securities-Miscellaneous	√		7215740	fair market v	alue		
13	Qualified conservation			,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				
	contribution - Historic							
	structures							
14	Qualified conservation							
•••	contribution-Other							
15	Real estate – Residential							
16	Real estate — Commercial							
17	Real estate—Other							
18	Collectibles							
19								
	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens				<b> </b>			
24	Archeological artifacts							
25	Other ► ( not securities )	✓		31743376	fair market v	alue		
26	Other ► ()							
27	Other ► ()							
28	Other►()				ļ			
29	Number of Forms 8283 received							
	which the organization completed	F0111 0203	s, Part IV, Donee Acknowle		29		V	- NI -
							Yes	No
30a			, , , , , , , , , , , , , , , , , , , ,					
	it must hold for at least three year							
	used for exempt purposes for the		ing period?			30a		✓
	If "Yes," describe the arrangemen							
31	Does the organization have a	•		2	n-standard			
						31	✓	
32a	Does the organization hire or use	e third part	ies or related organization	is to solicit, process, or se	ell noncash	T	Ţ	
						32a		✓
b	If "Yes," describe in Part II.				a abaalyad			

**33** If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

Schedule M (Fo	Page <b>2</b> Supplemental Information. Complete this part to provide the information required by Part I, lines 30b, 32b,
	and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.
The Univers	ity only tracks non-cash contributions as other securities or other gifts in-kind.

SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 or 99 Complete to provide information for responses to specific questions		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service	Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.		Open to Public Inspection
Name of the organization The Pennsylvania State	University	Employer identific	ation number -6000376
Part IV, Line 1 - Describ	ed in section 501(c)(3)		
The University is exemp	ot from federal income tax as a governmental entity under IRC section 115. It is	an instrumental	ity
of the Commonwealth of	of Pennsylvania.		
Part VI, Line 7(a) - Elect	ion of Governing Body		
Penn State's 32-membe	r Board of Trustees is composed of the following: Five trustees serve in an ex o	officio capacity b	by
virtue of their position	within the University or the Commonwealth of Pennsylvania. They are the President	dent of the	
University; the Govern	or of the Commonwealth; and the state secretaries of the departments of Agricu	ulture; Education	n;
and Conservation and I	Natural Resources. Six trustees are appointed by the Governor; nine trustees ar	e elected by	
the alumni; six are elec	ted by organized agricultural societies within the Commonwealth; and six are e	lected by the	
Board of Trustees repre	esenting business and industry.		
Part VI, Line 11A - Form	1990 Review		
A draft of the organizat	ion's form 990 was provided to Board members and reviewed at a board meetin	g. Board membe	ers
were able to ask question	ons and comment.		
Part VI, Line 12(c) - Mor	nitoring of conflicts of interest		
Consistent with Univers	sity bylaws, officers, trustees and key employees complete "Conflict of Interest	Disclosure	
Verification" on an annu	ual basis. This form provides for disclosure of family members and/or related b	usinesses havin	ig
dealings with the Unive	rsity.		
Part VI, Line 15(a & b) -	Determination of Officer Compensation		
The compensation of U	niversity officers is determined by a compensation committee comprised of Bo	ard	
members who consider	performance, salaries of executives in similar positions as well as the advice of	foutside	
advisors and data foun	d in compensation surveys.		

Schedule O (Form 990 or 990-EZ) (2011)	Page 2
Name of the organization	Employer identification number
The Pennsylvania State University	24-6000376
Part VI, Line 19 - Document availability to the public	
The University makes its governing documents, conflict of interest policy, and financial statements avai	lable to the
public upon request. In addition, financial statements are available on the University's website.	
Part XI, Line 5 - Other changes in net assets	
Unrealized losses on investments \$10,280,000	
Schedule E, Line 6(a) - Government aid	
The Commonwealth of Pennsylvania appropriation for the 2011-12 fiscal year was \$278,967,000	

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Attach to Form 990. ► See separate instructions.

2011 Open to Public Inspection

246000376

Name of the organization

The Pennsylvania State University

#### Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

# Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 3	<b>g)</b> 512(b)(13) trolled tity?
					Yes	No
Healthcare	PA	501(c)(3)	509(a)(1)	Penn State Univ	<ul><li>✓</li></ul>	
Holding company	PA	501(c)(3)	509(a)(3)	Penn State Univ	<ul><li>✓</li></ul>	
Research	PA	501(c)(3)	509(a)(3)	Corp for Penn S	<ul><li>✓</li></ul>	
Education	PA	501(c)(3)	509(a)(1)	Corp for Penn S	<ul><li>✓</li></ul>	
Technology	PA	501(c)(3)	509(a)(1)	Corp for Penn S	<ul><li>✓</li></ul>	
Holding Property	PA	501(c)(2)		Corp for Penn S	<ul><li>✓</li></ul>	
Promote Recycling	PA	501(c)(3)	509(a)(1)	Corp for Penn S	<ul><li>✓</li></ul>	
	Primary activity Healthcare Holding company Research Education Technology Holding Property	Primary activity     Legal domicile (state or foreign country)       Healthcare     PA       Holding company     PA       Research     PA       Education     PA       Technology     PA       Holding Property     PA	Primary activityLegal domicile (state or foreign country)Exempt Code sectionHealthcarePA501(c)(3)Holding companyPA501(c)(3)ResearchPA501(c)(3)EducationPA501(c)(3)TechnologyPA501(c)(3)Holding PropertyPA501(c)(2)Holding PropertyPA501(c)(2)	Primary activityLegal domicile (state or foreign country)Exempt Code sectionPublic charity status (if section 501(c)(3))HealthcarePA501(c)(3)509(a)(1)Holding companyPA501(c)(3)509(a)(3)ResearchPA501(c)(3)509(a)(3)EducationPA501(c)(3)509(a)(1)TechnologyPA501(c)(3)509(a)(1)Holding PropertyPA501(c)(2)509(a)(1)	Primary activityLegal domicile (state or foreign country)Exempt Code sectionPublic charity status (if section 501(c)(3))Direct controlling entityHealthcarePA501(c)(3)509(a)(1)Penn State UnivHolding companyPA501(c)(3)509(a)(3)Penn State UnivResearchPA501(c)(3)509(a)(3)Corp for Penn SEducationPA501(c)(3)509(a)(1)Corp for Penn STechnologyPA501(c)(3)509(a)(1)Corp for Penn SHolding PropertyPA501(c)(2)Corp for Penn S	Primary activity       Legal domicile (state or foreign country)       Exempt Code section       Public charity status (if section 501(c)(3))       Direct controlling entity       Section for entity          Healthcare       PA       501(c)(3)       509(a)(1)       Penn State Univ       ✓          Holding company       PA       501(c)(3)       509(a)(3)       Penn State Univ       ✓          Holding company       PA       501(c)(3)       509(a)(1)       Corp for Penn S       ✓          Research       PA       501(c)(3)       509(a)(1)       Corp for Penn S       ✓          Education       PA       501(c)(3)       509(a)(1)       Corp for Penn S       ✓          Holding Property       PA       501(c)(2)       Corp for Penn S       ✓

#### SCHEDULE R (Form 990)

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.

OMB No. 1545-0047

Open to Public

Inspection

11

20

Employer identification number

24-6000376

Department of the Treasury

► Attach to Form 990. ► See separate instructions.

Internal Revenue Service

Name of the organization

The Pennsylvania State University

#### Part I Identification of Disregarded Entities (Complete if the organization answered "Yes" to Form 990, Part IV, line 33.)

(a) Name, address, and EIN of disregarded entity	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	<b>(d)</b> Total income	<b>(e)</b> End-of-year assets	<b>(f)</b> Direct controlling entity
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

# Part II Identification of Related Tax-Exempt Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	<b>(e)</b> Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr ent	<b>g)</b> 512(b)(13) rolled ity?
						Yes	No
(1) Pennsylvania College of Technology Community Arts Center, Inc							
	Art Center	PA	501(c)(3)	509(a)(1)	Penn Tech.	$\checkmark$	
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	<b>(f)</b> Share of total income	(g) Share of end-of- year assets	Disprop	h) ortionate ations?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		General or managing		General or managing		General or managing		(k) Percentage ownership
							Yes	No		Yes	No							
(1) HOSC Hershey, PA 17033	_ Medical	PA	PSHHS	Related	-56764	1116167		✓	N/A		1	72						
(2)	-																	
(3)	_																	
(4)	_																	
(5)																		
(6)	-																	
(7)																		
Part IV Identifi	<b>cation of Related Orgar</b> because it had one or mo	nizations T	<b>axable as a Co</b> organizations tr	prporation or Trust eated as a corporat	(Complete if	f the organiza luring the tax	ation a year	answe	ered "Yes" to For	m 99	0, Pa	rt IV,						
	(a)		(b) Primary act	(c		(d)	(e)		(f) Sharo of total	(g)		(h)						

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	<b>(c)</b> Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership
(1) Research Park Mgmt. Corp 25-1625696							
University Park, PA 16802	Real Estate	PA	Corp for P.S.	C corp	421296	1280941	100%
(2) Research Park Hotel Corp. 25-1673018							
University Park, PA 16802	Hotel	PA	Res Park Mgt.	C corp	1815529	25414998	100%
(3) Penn State Hershey Health Systems 25-1769611							
Hershey, Pa 17033	Healthcare	PA	Corp for P.S.	C corp	265740	11404769	100%
(4) Nittany Insurance Company 25-1718998							
Burlington, VT 05606-4119	Insurance	PA	Corp for P.S.	C corp	183948	28486833	100%
(5) PS Research Park Tech. Center 25-1723275							
University Park, PA 16802	Condo Mgmt.	PA	Corp for P.S.	C corp	0	0	100%
(6)							
(7)							

Schedule R (Form 990) 2011

Part V

Net	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes	s No
					103	
1	During the tax year, did the organization engage in any of the following transactions with one or more related	0				<u> </u>
a	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity					_ ✓
b	Gift, grant, or capital contribution to related organization(s)					
С	Gift, grant, or capital contribution from related organization(s)				_	<b>✓</b>
d	Loans or loan guarantees to or for related organization(s)			. 10	√	
е	Loans or loan guarantees by related organization(s)			. 1e	•	$\checkmark$
f	Sale of assets to related organization(s)			. 11	· 🗸	
g	Purchase of assets from related organization(s)			. 10	1 √	
ĥ	Exchange of assets with related organization(s)				_	$\checkmark$
i	Lease of facilities, equipment, or other assets to related organization(s)				√	
i	Lease of facilities, equipment, or other assets from related organization(s)			. 1j		✓
J k	Performance of services or membership or fundraising solicitations for related organization(s)				-	
1	Performance of services or membership or fundraising solicitations by related organization(s)				- •	+
1					·	+
m						+
n	Sharing of paid employees with related organization(s)			. <u>1</u> r	1 🗸	
ο	Reimbursement paid to related organization(s) for expenses			. 10	<b>)</b>	✓
р	Reimbursement paid by related organization(s) for expenses			. 1p	> √	1
•						
a	Other transfer of cash or property to related organization(s)			. 10	1 √	
r	Other transfer of cash or property from related organization(s)			-		
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this lir					olds
		(b)			(d)	<u></u>
	Name of other organization	Transaction	(c) Amount involved	Method of		mining
	ŭ	type (a–r)		amou	nt involv	ved
	ne Milton S. Hershey Medical Center	d	75186000			
(1)		u	751800001			
	ne Milton S. Hershey Medical Center	for terms of a	00027011			
(2)		f, g, k, m, n, r	89037911 F			
	en Franklin Tech Ctr of Central and Northern PA	с. I	(500/30)			
(3)		f, g, k, m, n, r	4528670 F	-MV		
	enn State Hershey Health System					
(4)		d	3122459 F	FMV		
Ν	ittany Insurance Company					
(5)		с, q	863793 F	FMV		
Т	he Corporation for Penn State					
(6)		r,I	227950 F	FMV		

Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35, 35a, or 36.)

Page **3** 

Schedule R (Form 990) 2011

(6)

Part	V Transactions With Related Organizations (Complete if the organization answered "Yes" to	o Form 990, Part IV,	line 34, 35, 35a, or 3	36.)	
Not	e. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				Yes No
1	During the tax year, did the organization engage in any of the following transactions with one or more relate	d organizations listed	in Parts II–IV?		
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity			1a	
b	Gift, grant, or capital contribution to related organization(s)			1b	
С	Gift, grant, or capital contribution from related organization(s)			1c	
d	Loans or loan guarantees to or for related organization(s)			1d	
е	Loans or loan guarantees by related organization(s)			1e	
f	Sale of assets to related organization(s)				
g	Purchase of assets from related organization(s)				
h	Exchange of assets with related organization(s)				
i	Lease of facilities, equipment, or other assets to related organization(s)			<b>1</b> i	
j	Lease of facilities, equipment, or other assets from related organization(s)			-	
k	Performance of services or membership or fundraising solicitations for related organization(s)				
I	Performance of services or membership or fundraising solicitations by related organization(s)				
m	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				
n	Sharing of paid employees with related organization(s)			1n	
0	Reimbursement paid to related organization(s) for expenses				
р	Reimbursement paid by related organization(s) for expenses			<b>1</b> p	
q	Other transfer of cash or property to related organization(s)				
	Other transfer of cash or property from related organization(s)				-  -
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line				
	(a) Name of other organization	<b>(b)</b> Transaction type (a–r)	<b>(c)</b> Amount involved	<b>(d</b> Method of c amount i	letermining
Re (1)	esearch Park Hotel Corporation	d	F	FMV	
Re <b>(2)</b>	esearch Park Mgmt. Corporation	d	F	MV	
Re <b>(3)</b>	esearch Park Hotel Corporation	а	F	-MV	
Re _(4)	esearch Park Mgmt. Corporation	а	F	MV	
(5)					

#### Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

	(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	income (related, unrelated, excluded from tax under	Are all sec	tion (c)(3)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	Disprop	n) ortionate tions?	(i) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene mana part	aging	(k) Percentage ownership
				section 512-514)	Yes	No			Yes	No		Yes	No	
(1)														
(2)														
(3)														
(4)														
(5)														
(6)														
(7)														
(8)														
(9)														
(10)														
(11)														
(12)														
(13)														
(14)														
(15)														
(16)														

Schedule R (Form 990) 2011

	Form 990) 2011	Page 5
Part VII	Supplemental Information Complete this part to provide additional information for responses to questions on Schedule R (see instructions).	

# Section 2:

# The salaries of all officers and directors of the State-related institution.

\*No member of the Board of Trustees received a salary for services rendered as a Trustee.

<u>Name</u>		<u>Salary</u>
Rodney Erickson	President of the University	459,121
Graham Spanier	President of the University	700,000
Robert Pangborn	Interim Executive VP & Provost	272,529
Albert Horvath	Former Sr. VP - Finance & Business	285,343
Rod Kirsch	Sr. VP - Development	375,000
Harold Paz	CEO - Hershey Medical Center	756,000

# **Section 3:**

# The highest 25 salaries paid to employees of the institution that are not included under Section 2.

<u>Employee</u>		<u>Salary</u>
Robert Harbaugh, M.D.	Chair Department of Neurosurgery	763,738
John Myers, M.D.	Staff Physician - Pediatric Surgery	745,079
Jonas Sheehan, M.D.	Staff Physician - Neurosurgery	637,025
Alan Brechbill	Executive Director - MSHMC	631,507
William Hennrikus, M.D.	Staff Physician - Orthopaedics	629,599
Douglas Armstrong, M.D.	Staff Physician - Orthopaedics	619,599
Peter Dillon, M.D.	Chair Department of Surgery	619,489
Kevin Black, M.D.	Chair Orthopaedics/Rehabilitation	608,065
Joseph Paterno	Head Football Coach	596,394
John Reid, M.D.	Staff Physician - Orthopaedics	553,099
Carol Copeland, M.D.	Staff Physician - Orthopaedics	540,348
Carlo de Luna, M.D.	Staff Physician - Neurosurgery	540,030
James McInerney, M.D.	Staff Physician - Neurosurgery	526,260
Kevin Cockroft, M.D.	Staff Physician - Neurosurgery	525,012
Kathleen Eggli, M.D.	Chair Department of Radiology	524,019
Lawrence Sinoway, M.D	Director Penn State Heart & Vascular Institute	519,353
Walter Koltun, M.D.	Staff Physician - Colorectal Surgery	512,568
Berend Mets, M.B.	Chair Department of Anesthesiology	500,696
Timothy Reiter	Staff Physician - Neurosurgery	500,010
Thomas Terndrup, M.D.	Chair Emergency Medicine	493,402
Mario Gonzalez, M.D.	Staff Physician - Electrophysiology	492,943
Thomas Loughran, M.D.	Director Penn State Cancer Institute	491,326
David Quillen, M.D.	Chair Department of Ophthalmology	488,444
Chandra Belani, M.D.	Staff Physician - Hematology Oncology	485,488
Mark Dias, M.D.	Staff Physician - Neurosurgery	476,276
Mark lantosca	Staff Physician - Neurosurgery	476,276