The Pennsylvania State University Right-to-Know Law Report May 20, 2010

This Report is filed in accordance with the provisions of Chapter 15 of the Right-to-Know Law for the Fiscal Year commencing July 1, 2008 and ending June 30, 2009. This Report includes the following information as required by the Right-to-Know Law:

1. Section 1 -- Information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

2. Section 2 -- The salaries of all officers and directors of the State-related institution.

3. Section 3 -- The highest 25 salaries paid to employees of the institution that are not included under Section 2.

Section 1:

All information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

| Form | 990 |
|------|-----|
|------|-----|

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

Department of the Treasury Internal Revenue Service The organization may have to use a

► The organization may have to use a copy of this return to satisfy state reporting requirements.

| A | For the | e 2008 ca | alendar | year, or tax year beginning | July 1 , | 2008, and er | nding | Jur | ne 30 | , 20 09 | |
|---|-------------|---------------------|----------------------|--|--------------------------------|-------------------|--------------|-------------|----------------|---------------------|-----------|
| в | Check if a | oplicable: | Please | C Name of organization The Per | Insylvania State Ur | niversity | | | D Employ | er identification | number |
| | Address | | use IRS label or | Doing Business As | | | | | 24 | 60003 | 376 |
| | Name ch | • | print or | Number and street (or P.O. box if mail | is not delivered to street add | lress) Roor | n/suite | | E Telepho | ne number | |
| | Initial ret | ° | type. See | 408 Old Main | | | | | (814) | 865-13 | 355 |
| | Terminat | | Specific Instruc- | | d ZIP + 4 | I | | | | | |
| | Amende | | tions. | University Park, PA 16802 | | | | | G Gross rec | eipts \$ 9115 | 670922 |
| | | n pending | F Nan | me and address of principal officer: | | | | | | | |
| | Аррисацо | n penaing | | am Spanier, Old Main, Univ. | Park PA 16802 | | | • • | • | for affiliates? | _ |
| - | Тах-ехе | mpt status | | | 7(a)(1) or 527 | | ſ | | | ncluded? | |
| J | | te: ► PS | | | | | <u> </u> | | | list. (see instruct | lons) |
| | | organization: | | | ner 🕨 | L Year of for | | ., . | exemption num | | |
| - | art I | - | | Station Hust Association Otr | ier 🕨 | | mation: | 1855 | | legal domicile: | PA |
| P | | Summ | | | | A | Donno | wheenie | le lend en | | ter The |
| | 1 E | Briefly de | escribe | the organization's mission c | r most significant a | ctivities: | Penns | yivania | is land gr | ant universi | ty, The |
| e | - | | | State University is committe | | | | | | | 1 |
| Governance | | | | through its integrated, tri-p | | | ching, r | esearc | h and out | reach. The | |
| ern | - | | | n instrumentality of the Cor | | | | | | | |
| Š | 2 (| Check this | box 🕨 | if the organization discontinue | d its operations or disp | osed of more | than 25% | 6 of its as | | | |
| م | 1 8 | Number | of votir | ng members of the governing | g body (Part VI, line | 1a) | | | | | 32 |
| ies | 4 1 | Number | of inde | pendent voting members of | the governing body | (Part VI, line | e1b). | | . 4 | | 31 |
| Activities & | 5 | Total nur | nber of | f employees (Part V, line 2a) | | | | | . 5 | | 51303 |
| Act | 6 | Total nur | nber of | f volunteers (estimate if nece | ssary) | | | | . 6 | Tho | usands |
| | 7a 1 | Total gro | ss unre | elated business revenue from | Part VIII, line 12, c | olumn (C). | | | . 7a | 7 | 286169 |
| | b | Net unrel | lated b | usiness taxable income from | Form 990-T, line 34 | 4 | <u></u> | | . 7b | (16 | 657609) |
| | | | | | | | | Prior Ye | ear | Current Y | ear |
| ø | 8 (| Contribut | tions ar | nd grants (Part VIII, line 1h) | | | | 487 | 7715000 | 497 | 210000 |
| Revenue | 9 1 | Program | service | e revenue (Part VIII, line 2g) | | | | 3203 | 3094000 | 3447 | 749605 |
| eve | 10 | nvestme | nt inco | ome (Part VIII, column (A), line | es 3, 4, and 7d) . | | | 193 | 3341000 | (166 | 646000) |
| œ | 11 (| Other rev | /enue (l | Part VIII, column (A), lines 5, | 6d, 8c, 9c, 10c, an | d 11e) . | | 25 | 5125000 | 26 | 925395 |
| | 12 1 | Total reve | enue—a | add lines 8 through 11 (must e | qual Part VIII, column | (A), line 12) | | 3909 | 9275000 | 3955 | 239000 |
| | 13 (| Grants a | nd simi | ilar amounts paid (Part IX, co | olumn (A), lines 1–3) | | | 119 | 9465776 | 126 | 677145 |
| | | | | o or for members (Part IX, co | | | | | | | |
| Expenses | 15 3 | | • | ompensation, employee benefi | | | | 2128 | 3576987 | 2291 | 601805 |
| - ne | 16a | | | draising fees (Part IX, column | | | | | | | |
| Ä | b | | | g expenses (Part IX, column (D | | 40498743 | | | | | |
| | | | | (Part IX, column (A), lines 1 | | | | 1261 | 823237 | 1345 | 000050 |
| | | | | . Add lines 13–17 (must equa | | | | 3509 | 9866000 | 3763 | 279000 |
| | | | | penses. Subtract line 18 from | | | | 399 | 9409000 | 191 | 960000 |
| or | 8 | | | · | | | Be | eginning | of Year | End of Ye | ear |
| Net Assets or Fund Balances | 20 | Total ass | ets (Pa | art X, line 16) | | | | 7657 | 7394000 | 7717 | 377000 |
| As B B B B B B B B B B B B B B B B B B B | 21 | | • | | | | | 3067 | 7940000 | 3313 | 806000 |
| Ret | 22 | | | und balances. Subtract line 2 | | | | 4589 | 9454000 | 4403 | 571000 |
| Pa | art II | Sign | ature | Block | | | | | | | |
| | | | | f perjury, I declare that I have examine | | | | | | | |
| | | and belie | t, it is tru | ue, correct, and complete. Declaratio | n of preparer (other than | officer) is based | a on all int | formation | of which pre | parer nas any k | nowledge. |
| Sig | gn | | | | | | | | | | |
| He | ere | Sign | ature of o | officer | | | | Dat | е | | |
| | | | | | | | | | | | |
| | | Туре | or print | name and title | | | | | | | |
| | | Preparer' | s | | | Date | Check i | f | | entifying number | |
| Pai | Ч | signature | | | | | self- | ed 🕨 🗌 | (see instructi | ons) | |
| | | | | | | | | | | | |
| | parer's | Firm's na | | ours | | • | • | EIN | ► | | |
| USE | e Only | if self-em address, | | + 4 | | | | Phone n | o. ► (|) | |
| Ma | w the I | | | s return with the preparer sho | own above? (see in: | structions) | | | | Yes | No |
| | , | | | | | | | | | | |

For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.

Form **990** (2008)

Cat. No. 11282Y

OMB No. 1545-0047

2008

Open to Public

Inspection

| Form | 990 (2008) Page 2 |
|------|---|
| Par | t III Statement of Program Service Accomplishments (see instructions) |
| 1 | Briefly describe the organization's mission: As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the people of Pennsylvania, the nation and the world through its integrated, tri-part mission of high-quality teaching, |
| | research and outreach. The University is an instrumentality of the Commonwealth of Pennsylvania. |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? |
| 4 | Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 979561000 including grants of \$ 126677145) (Revenue \$ 1252759000) Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing and distance education. |
| | |
| | |
| | |
| | |
| 4b | (Code:) (Expenses \$ 932324000 including grants of \$) (Revenue \$ 943583000) Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. |
| | |
| | |
| | |
| 4c | (Code:) (Expenses \$ 704017000 including grants of \$) (Revenue \$ 765037000) |
| | Research - Penn State's research mission is to create new knowledge that improves individual lives. University research has positively impacted our region, state, nation, and beyond. |
| | |
| | |
| | |
| _ | |
| | Other program services. (Describe in Schedule O.) (Expenses \$ 263906345 including grants of \$) (Revenue \$ 49900000) |
| 4e | Total program service expenses ► \$ 2879808345 (Must equal Part IX, Line 25, column (B).) |

| Pa | rt IV Checklist of Required Schedules | | | |
|-------------|---|------------|--------------|--------------|
| | | | Yes | No |
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> | 1 | ✓ | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | | \checkmark |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> | 3 | | ✓ |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II | 4 | | |
| 5 | Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations. Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III | 5 | | |
| 6 | Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> | 6 | | ✓ |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | ✓ |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> . | 8 | ✓ | |
| 9 | Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> | 9 | | ✓ |
| 10 11 | Did the organization hold assets in term, permanent, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? <i>If "Yes," complete Schedule D,</i> <i>Parts VI, VII, VIII, IX, or X as applicable</i> | 10 11 | ✓ ✓ | |
| 12 | Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII | 12 | ~ | |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | \checkmark | |
| 14a b | Did the organization maintain an office, employees, or agents outside of the U.S.? | 14a 14b | × ./ | |
| 15 | business, and program service activities outside the U.S.? <i>If "Yes," complete Schedule F, Part I</i> | 140 | • | |
| 15 | organization or entity located outside the United States? If "Yes," complete Schedule F, Part II | 15 | | ✓ |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? <i>If "Yes," complete Schedule F, Part III</i> | 16 | ✓ | |
| 17 | Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I | 17 | | \checkmark |
| 18 | Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | \checkmark | |
| 19 | Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III | 19 | | \checkmark |
| 20 | Did the organization operate one or more hospitals? If "Yes," complete Schedule H | 20 | ✓ | |
| 21 | Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 22 | \checkmark | ✓ |
| 22 | Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | v | |
| 23 | Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? <i>If "Yes," complete Schedule J</i> | 23 | ✓ | |
| 2 4a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than | | | |
| 2-10 | \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25. | 24a | ✓ | |
| b | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | \checkmark |
| с | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? | 24c | | ~ |
| | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | ✓ |
| 25a | Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | |
| b | Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? <i>If "Yes," complete Schedule L, Part I</i> | 25b | | |
| 26 | Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II \ldots | 26 | | ✓ |
| 27 | Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III | 27 | | ✓ |

| Pa | | | | age 4 |
|----|--|-----|--------------|--------------|
| | rt IV Checklist of Required Schedules (continued) | | | |
| | | | Yes | No |
| 28 | During the tax year, did any person who is a current or former officer, director, trustee, or key employee: | | | |
| а | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? <i>If "Yes," complete Schedule L,</i> | 28a | | |
| _ | Part IV | 200 | | v |
| b | Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV. | 28b | ✓ | |
| С | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV | 28c | | ✓ |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | \checkmark | |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> | 30 | ✓ | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | ✓ |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> | 32 | | ✓ |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> | 33 | | ✓ |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1 | 34 | ✓ | |
| 35 | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35 | ✓ | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 | 36 | | |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> | 37 | | ✓ |

| Form | 990 (2008) | | P | Page 5 |
|------|---|----------|--------------|--------------|
| Pa | rt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of | | | |
| | U.S. Information Returns. Enter -0- if not applicable 1a 4241 | | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0 | | | |
| с | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable | | | |
| | gaming (gambling) winnings to prize winners? | 1c | \checkmark | |
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax | | | |
| | Statements, filed for the calendar year ending with or within the year covered by this return 2a 51303 | | | |
| b | If at least one is reported on line 2a, did the organization file all required federal employment tax returns? | 2b | ✓ | |
| | Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see | | | |
| | instructions) | | | |
| 3a | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by | 0 | | |
| | this return? | 3a | \checkmark | |
| | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O | 3b | V | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other authority | | | |
| | over, a financial account in a foreign country (such as a bank account, securities account, or other financial | 4a | 1 | |
| h | account)? | та | • | |
| D | If "Yes," enter the name of the foreign country: See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank | | | |
| | and Financial Accounts. | | | |
| 5a | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | 5a | | ✓ |
| b | | 5b | | 1 |
| | If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity | | | |
| Ŭ | Regarding Prohibited Tax Shelter Transaction? | 5c | | |
| 6a | Did the organization solicit any contributions that were not tax deductible? | 6a | | \checkmark |
| | If "Yes," did the organization include with every solicitation an express statement that such contributions or | | | |
| | gifts were not tax deductible?. | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | |
| а | Did the organization provide goods or services in exchange for any quid pro quo contribution of more than | | | |
| | \$75? | 7a | ✓ | |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | 7b | ✓ | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | _ | | |
| | required to file Form 8282? | 7c | | ✓ |
| | If "Yes," indicate the number of Forms 8282 filed during the year | | | |
| е | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal | 76 | | 1 |
| | benefit contract? | 7e 7f | | V ./ |
| f | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? | 7g | ✓ | v |
| g | For all contributions of qualified intellectual property, did the organization file Form 8899 as required? | 79 | • | |
| h | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required? | 7h | 1 | |
| • | | | | |
| 8 | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a fund maintained by a sponsoring | | | |
| | organization, have excess business holdings at any time during the year? | 8 | | |
| 9 | Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds. | | | |
| а | Did the organization make any taxable distributions under section 4966? | 9a | | |
| b | Did the organization make a distribution to a donor, donor advisor, or related person? | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | |
| а | Gross income from members or shareholders | | | |
| b | Gross income from other sources (Do not net amounts due or paid to other sources against | | | |
| | amounts due or received from them.) | 10 | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? If "Yes," enter the amount of tax-exempt interest received or accrued during the year. 12b | 12a | | |

Part VI Governance, Management, and Disclosure (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

| Section A. Governing | Body and | Management |
|----------------------|----------|------------|
|----------------------|----------|------------|

| | alon / a dotorining body and management | | | |
|-----|---|-----|--------------|--------------|
| | | | Yes | No |
| | For each "Yes" response to lines 2–7b below, and for a "No" response to lines 8 or 9b below, describe the | | | |
| | circumstances, processes, or changes in Schedule O. See instructions. | | | |
| 1a | | | | |
| b | Enter the number of voting members that are independent | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with | | | |
| | any other officer, director, trustee, or key employee? | 2 | | \checkmark |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct | | | |
| | supervision of officers, directors or trustees, or key employees to a management company or other person? . | 3 | | \checkmark |
| 4 | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed? | 4 | | \checkmark |
| 5 | Did the organization become aware during the year of a material diversion of the organization's assets? | 5 | | \checkmark |
| 6 | Does the organization have members or stockholders? | 6 | | \checkmark |
| 7a | Does the organization have members, stockholders, or other persons who may elect one or more members | | | |
| | of the governing body? | 7a | ✓ | |
| b | Are any decisions of the governing body subject to approval by members, stockholders, or other persons? | 7b | | ✓ |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during | | | |
| | the year by the following: | | | |
| а | The governing body? | 8a | \checkmark | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | \checkmark | |
| | Does the organization have local chapters, branches, or affiliates? | 9a | ✓ | |
| b | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, | 01- | | |
| | affiliates, and branches to ensure their operations are consistent with those of the organization? | 9b | • | |
| 10 | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations | 10 | 1 | |
| 11 | must describe in Schedule O the process, if any, the organization uses to review the Form 990 | 10 | • | |
| | the organization's mailing address? If "Yes," provide the names and addresses in Schedule O | 11 | | 1 |
| Sec | tion B. Policies | | | • |
| | | | Yes | No |
| 12a | Does the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | \checkmark | |
| | Are officers, directors or trustees, and key employees required to disclose annually interests that could give | | | |
| | rise to conflicts? | 12b | \checkmark | |
| с | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," | | | |
| 5 | describe in Schedule O how this is done | 12c | \checkmark | |
| 13 | Does the organization have a written whistleblower policy? | 13 | ✓ | |
| 14 | Does the organization have a written document retention and destruction policy? | 14 | ✓ | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by | | | |
| | independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision: | 4.5 | | |
| | The organization's CEO, Executive Director, or top management official? | 15a | \checkmark | |
| b | Other officers or key employees of the organization? | 15b | ✓ | |
| | Describe the process in Schedule O. (see instructions) | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement | 10- | | |
| | with a taxable entity during the year? | 16a | V | |

with a taxable entity during the year?
b If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements?

Section C. Disclosure

- 17 List the states with which a copy of this Form 990 is required to be filed Pennsylvania
- **19** Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.
- 20 State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ► Joseph J. Doncsecz, Corporate Controller, 408 Old Main, Univ. Park, PA 16802 814-865-1355

16b

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any officer, director, trustee, or key employee.

| Check this box if the organization did not co (A) | (B) | | ////0 | | C) | 0.01, | uuo | (D) | (E) | (F) |
|--|-------------------|-----------------------------------|-----------------------|---------|--------------|---------------------------------|--------|--|--|--|
| Name and Title | Average | Positi | on (c | | | that ap | (vlq | Reportable | Reportable | Estimated |
| | hours per week | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | compensation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the organization and related organizations |
| Edward Rendell | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Dennis Wolff | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| John Quigley | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Gerald Zahorchak | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Cynthia Baldwin | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Eugene Chaiken | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Alvin Clemens | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Rodney Hughes | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Ira Lubert | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Patricia Poprik | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Marianne Alexander | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Jesse Arnelle | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Steve Garban | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| George Henning, Jr. | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| David Jones | | | | | | | | | | |
| Trustee | | | ✓ | | | | | | | |
| David Joyner | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Joel Myers | | | | | | | | | | |
| Trustee | | | | | | | | | | |

| Part VII Section A. Officers, Directors, Tru | stees, Key | / Emp | loye | ees, | an | d Hig | hest | t Compensate | d Employees (col | ntinued) |
|--|------------------------------|-------------------|-------------------------|---------|----------------|-----------------------------------|-------------|--|--|---|
| (A) | (B) | | | (0 |)) | | | (D) | (E) | (F) |
| Name and title | Average hours per week | Po or director | o Institutional trustee | Officer | a Key employee | that Highest compensated employee | p Former | Reportable compensation from the organization (W-2/1099-MISC) | Reportable compensation from related organizations (W-2/1099-MISC) | Estimated amount of other compensation from the organization and related organizations |
| Anne Riley | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Paul Suhey | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Keith Eckel | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Samuel Hayes | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Barron Hetherington | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Betsy Huber | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Keith Masser | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Carl Shaffer | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| James Broadhurst | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Robert Metzgar | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Edward Hintz, Jr. | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| Edward Junker III | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| John Surma | | | | | | | | | | |
| Trustee | | | 1 | | | | | | | |
| 1b Total | | | | | | | | | | |

2 Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization ► 2095

- 3 Did the organization list any former officer, director or trustee, key employee, or highest compensated employee on line 1a? *If "Yes," complete Schedule J for such individual*4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? *If "Yes," complete Schedule J for such*
- *individual.*Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? *If "Yes," complete Schedule J for such person*



Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|---------------------------------------|----------------------------|
| Gilbane Building Company, Providence, RI 02903 | Construction | 57113681 |
| Leonard S. Fiore Inc., Altoona, PA 17604 | Constuction | 15879141 |
| McKesson, San Francisco, CA 94104 | Pharmaceutical | 13578448 |
| Poole Anderson Constructon, LLC, State College, PA 16803 | Construction | 12936843 |
| Allegheny Power, Greensburg, PA 15601 | Utilities | 11478174 |
| 2 Total number of independent contractors (including those in 1) who rece compensation from the organization ▶ 984 | ived more than \$100,000 in | |

| | Statement of Re | venue | | (A) | (B) | (C) | (D) |
|-----------------------------|---|---------------------------------------|---------------|----------------------|---|----------------------------------|---|
| | | | | (A) Total revenue | Related or exempt function revenue | Unrelated business revenue | (D) Revenue excluded from ta under sections 512, 513, or 51 |
| °1a | Federated campaigns | 1a | | | | | ,, |
| | Membership dues . | | | | | | |
| | | 1c | 7596745 | | | | |
| d d | Related organizations | 1d | 476222 | | | | |
| e | Government grants (contri | | 318072000 | | | | |
| ″ ╦ f | All other contributions, gifts, g | · | | | | | |
| | and similar amounts not inclu | | 17661778 | | | | |
| | | | | | | | |
| ^ਙ h | Total. Add lines 1a-1f | | | 497210000 | | | |
| | Tuitien and fees | | Business Code | 4050550000 | 4050550000 | | |
| 2a | | | 900099 | 1252759000 | 1252759000 | | |
| b | | | 541700 | 727365000 | | | 7273650 |
| c | | | 900099 | 943583000 | 943583000 | | |
| d | | | 611710 | 472509605 | | 7985746 | 4645238 |
| e | | 611710 | 51533000 | 51533000 | | | |
| 2a b c d e f | All other program servi | | | 2447740005 | | | |
| g | | | | 3447749605 | | | |
| 3 | Investment income (inc | | | 96967000 | | (743279) | 977102 |
| | other similar amounts) | | | 30307000 | | (145215) | 577102 |
| 45 | Income from investment of Royalties | | | 3815000 | | | 38150 |
| 5 | | (i) Real | (ii) Personal | 3013000 | | | 50150 |
| 0 | Oraca Darata | 4743101 | () 1 0100110. | | | | |
| | Gross Rents | 3572978 | | | | | |
| | Less: rental expensesRental income or (loss) | 1170123 | | | | | |
| | Net rental income or (loss) | , , , , , , , , , , , , , , , , , , , | ► | 1170123 | | | 11701 |
| | | (i) Securities | (ii) Other | | | | |
| /a | Gross amount from sales of assets other than inventory | 5026450000 | (| | | | |
| h | Less: cost or other basis | | | | | | |
| | and sales expenses | 5140063000 | | | | | |
| | Gain or (loss) | (113613000) | | | | | |
| | | | 🕨 | (113613000) | | | (1136130 |
| 82 | Gross income from | fundraising | | | | | |
| | events (not including \$ | | | | | | |
| | of contributions reported | | | | | | |
| | See Part IV, line 18 | ····a | 437895 | | | | |
| | Less: direct expenses | | 587274 | | | | |
| c | Net income or (loss) from | om fundraising e | events 🕨 | (149379) | | | (1493 |
| 9a | Gross income from gam | ning activities. | | | | | |
| | See Part IV, line 19 | a | | | | | |
| | Less: direct expenses. | | | | | | |
| c | Net income or (loss) fro | om gaming activ | ities 🕨 | | | | |
| 10a | Gross sales of inve | | | | | | |
| | returns and allowances | | 23842488 | | | | |
| | Less: cost of goods so | | 16198216 | 7044070 | | | 70.440 |
| c | Net income or (loss) from Miscellaneous Reve | | Dry | 7644272 | | | 76442 |
| | Mic college out in com | | | 14445270 | | 43489 | 144018 |
| | | | 900099 | 14445379 | | 43409 | 144010 |
| 11a | | | | | | | |
| 11a b | | | 1 | | | | |
| b | ; | | | | | | |
| b c d | All other revenue | | | | | | |
| b c d | All other revenue | 1d | | | | | |

Part IX Statement of Functional Expenses

| | not include amounts reported on lines 6b, , 8b, 9b, and 10b of Part VIII. | (A) Total expenses | (B) Program service expenses | (C) Management and general expenses | (D) Fundraising expenses |
|----------|---|------------------------|---|--|---------------------------------------|
| 1 | Grants and other assistance to governments and | | | | |
| 2 | organizations in the U.S. See Part IV, line 21 Grants and other assistance to individuals in the U.S. See Part IV, line 22 | 126677145 | 126677145 | | |
| 3 | the U.S. See Part IV, line 22 Grants and other assistance to governments, organizations, and individuals outside the | | | | |
| 4 | U.S. See Part IV, lines 15 and 16 Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, trustees, and key employees | 3319465 | 1113891 | 1565900 | 639673 |
| 6 | Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) | | | | |
| 7 | Other salaries and wages | 1763795130 | 1464941260 | 281946162 | 16907708 |
| 8 | Pension plan contributions (include section 401(k) | | | | |
| | and section 403(b) employer contributions) . | 116960648 | 97030554 | 18460525 | 1469570 |
| 9 | Other employee benefits | 292663863 114862699 | 242793941 | 46192703 | 3677219 |
| 10 | Payroll taxes | 114802099 | 95290095 | 18129394 | 144321 |
| 11 | Fees for services (non-employees): | 383401 | 383401 | | |
| | Management | 4676757 | 303401 | 4676757 | |
| | | 698742 | | 698742 | |
| | | 66314 | | 66314 | |
| | Lobbying | | | 00014 | |
| f | Investment management fees | 10743065 | 8912199 | 1696232 | 13463 |
| 9 2 | Other | 11320839 | 7823694 | 2921117 | 576028 |
| 3 | Office expenses | 28204337 | 18655296 | 7616239 | 193280 |
| 4 | Information technology | 59930770 | 31698572 | 27656188 | 57601 |
| 5 | Royalties | 203537 | 107983 | 95550 | |
| 6 | Occupancy | 117899190 | 32929219 | 84924749 | 4522 |
| 7 | Travel | 57027542 | 50083056 | 5433874 | 1510612 |
| 8 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| 9 | Conferences, conventions, and meetings | 36165526 | 23832151 | 11227310 | 110606 |
| 20 | Interest | 42903502 | 35594126 | 6771879 | 53749 |
| 21 | Payments to affiliates | | | | |
| 22 | Depreciation, depletion, and amortization . | 202216000 | 167764903 | 31917726 | 253337 |
| 23 | Insurance | 19587000 | 16250006 | 3091608 | 24538 |
| 24 | Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below.) | | | | |
| а | Hospital Expenses | 315144349 | 261453896 | 49742310 | 3948142 |
| b | Maintenance | 112694649 | 18585451 | 94090034 | 1916 |
| С | Resale supplies and material | 64986036 | 30890265 | 33929173 | 16747 |
| d | Food supplies | 48416102 | 1502062 | 46913162 | |
| е | Laboratory supplies | 31827850 | 31814188 | 13662 | |
| f | All other expenses | 179904539 | 108654864 | 68220727 | 3028949 |
| 25 26 | Total functional expenses. Add lines 1 through 24f Joint Costs. Check here ► ☐ if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation | 3763279000 | 2874782219 | 847998037 | 40498743 |

Yes

No

| | | (A) Beginning of year | | (B) End of year |
|----------|--|---------------------------------|----------|---------------------------|
| 1 | Cash—non-interest-bearing | | 1 | |
| 2 | Savings and temporary cash investments | 628063000 | 2 | 1252619000 |
| 3 | Pledges and grants receivable, net | 145699000 | 3 | 177059000 |
| 4 | Accounts receivable, net | 373950000 | 4 | 407625000 |
| 5 | Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L . | | 5 | |
| 6 | Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L | | 6 | |
| 7 | Notes and loans receivable, net | 43614000 | 7 | 56519000 |
| 8 | Inventories for sale or use | 29916000 | 8 | 31572000 |
| 9 | Prepaid expenses and deferred charges | 53096000 | 9 | 59436000 |
| 10a | Land, buildings, and equipment: cost basis 10a 5265004000 | | | |
| b | Less: accumulated depreciation. Complete | | | |
| | Part VI of Schedule D 10b 2294682000 | 2732744000 | | 2970322000 |
| 11 | Investments—publicly traded securities | 3099657000 | | 2305321000 |
| 12 | Investments-other securities. See Part IV, line 11 | 530714000 | | 439066000 |
| 13 | Investments—program-related. See Part IV, line 11 | | 13 | |
| 14 | Intangible assets | 40044000 | 14 | 4700000 |
| 15 | Other assets. See Part IV, line 11 | 19941000 | | 17838000 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 34) | 7657394000 | | 7717377000 |
| 17 | Accounts payable and accrued expenses | 383612000 | 17 18 | 390675000 |
| 18 | Grants payable | 226075000 | - | 234282000 |
| 19 | | 1022862000 | | 1132439000 |
| 20 | Tax-exempt bond liabilities | 1022002000 | 20 | 1152455000 |
| 21 | Escrow account liability. Complete Part IV of Schedule D | | 21 | |
| 22 | Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified | | 22 | |
| | persons. Complete Part II of Schedule L | | 22 | |
| 23 | Secured mortgages and notes payable to unrelated third parties | | 23 | |
| 24 | Unsecured notes and loans payable | 1435391000 | | 1556410000 |
| 25 26 | Total liabilities. Add lines 17 through 25 | 3067940000 | | 3313806000 |
| 20 | Organizations that follow SFAS 117, check here \blacktriangleright \swarrow and complete lines 27 through 29, and lines 33 and 34. | 0001040000 | 20 | 331300000 |
| 27 | Unrestricted net assets | 3180451000 | 27 | 3185475000 |
| 28 | Temporarily restricted net assets | 514094000 | 28 | 244116000 |
| 29 | Permanently restricted net assets | 894909000 | 29 | 973980000 |
| 20 | Organizations that do not follow SFAS 117, check here \blacktriangleright and complete lines 30 through 34. | | - | |
| 30 | Capital stock or trust principal, or current funds | | 30 | |
| 31 | Paid-in or capital surplus, or land, building, or equipment fund | | 31 | |
| 32 | Retained earnings, endowment, accumulated income, or other funds | | 32 | |
| 33 | Total net assets or fund balances | | 33 | |
| 34 | Total liabilities and net assets/fund balances | 7657394000 | 34 | 7717377000 |

| 1 | Accounting method used to prepare the Form 990: 🗌 Cash 🛛 Accrual 🔲 Other | | |
|----|---|----|--------------|
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | 2a | \checkmark |
| | Were the organization's financial statements audited by an independent accountant? | 2b | \checkmark |
| | If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of | | |
| | the audit, review, or compilation of its financial statements and selection of an independent accountant? | 2c | \checkmark |
| 3a | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in | | |
| | the Single Audit Act and OMB Circular A-133? | 3a | \checkmark |
| b | If "Yes," did the organization undergo the required audit or audits? | 3b | ✓ |

| Form | aan | (2008) |
|--------|-----|--------|
| FOIIII | 990 | (2000) |

Balance Sheet

Part X

Assets

Liabilities

Net Assets or Fund Balances

Part XI

Financial Statements and Reporting

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

To be completed by all section 501(c)(3) organizations and section 4947(a)(1) nonexempt charitable trusts.

| Open to Public Inspection |
|------------------------------|
| 2008 |
| OMB No. 1545-0047 |

ı.

| Department o Internal Rever | f the Treasury nue Service | ► A | ttach to Form 990 or Fo | orm 990-E | Z. 🕨 See | separate | instructio | ons. | | Inspection |
|---|--|--|--|---|--|---|---|--|---|--|
| | e organization | | | | | | | Employe | er identifica | tion number |
| The Penr | nsylvania S | tate University | | | | | | 24 | (| 6000376 |
| Part I | Reason | for Public Ch | arity Status (All or | ganizatio | ons mus | t comple | ete this | part.) (se | e instru | ctions) |
| $ \begin{array}{cccccccccccccccccccccccccccccccccccc$ | A church, co A school des A hospital on A medical re- tospital's na An organizat section 170 A federal, st | onvention of chu scribed in sectio r a cooperative h search organiza ume, city, and st ion operated for (b)(1)(A)(iv). (Con ate, or local gov | dation because it is: rches, or association on 170(b)(1)(A)(ii). (Att nospital service organ tion operated in conj ate: the benefit of a colle mplete Part II.) ernment or governme v receives a substantia | of churc tach Sch ization d junction v ge or uni | hes desc edule E.) escribed with a ho versity ov describe | ribed in sectio spital des wned or c d in sect | ection 1 n 170(b)(scribed ir operated | 70(b)(1)(/ (1)(A)(iii). n section by a gov b)(1)(A)(v) | (Attach \$ 170(b)(1 ernmenta | I)(A)(iii). Enter the |
| 6 A A A A A A A A A A A A A A A A A A A | lescribed in A community An organizat eccipts fron support fron acquired by | section 170(b) y trust described ion that normally n activities relate n gross investm the organization | (1)(A)(vi). (Complete F d in section 170(b)(1) v receives: (1) more that ed to its exempt funct ent income and unre after June 30, 1975. | Part II.) (A)(vi). (C an 33⅓ % tions—su lated bus See sec | complete o of its su bject to o siness ta: tion 509 | Part II.) pport froi certain ex xable inc (a)(2). (Co | m contrib ceptions ome (les omplete F | utions, m , and (2) s section Part III.) | nembersh no more 1 511 tax | ip fees, and gross than 33½ % of its) from businesses |
| 11 | An organization ourposes of 509(a)(3). Ch a | tion organized a one or more pul neck the box tha I b | ify that the organizat | vely for the nizations of suppo controls tion is not | ne benefi describe rting orga e III–Fun et control | t of, to p d in secti anization ctionally led direc | perform the on 509(a) and com integrated tly or inc | he functi (1) or sec plete line d lirectly by | ons of, c ction 509 es 11e th d y one or | or to carry out the (a)(2). See section rough 11h.] Type III–Other more disqualified |
| f g S fr (i (i (i | f the organi organization Since Augus ollowing per i) A person and (iii) b ii) A family iii) A 35% c | zation received , check this box at 17, 2006, has rsons? a who directly on below, the gover member of a pe ontrolled entity of | a written determinati | epted any either alo ported or above? d in (i) or | v gift or c ne or tog ganizatio (ii) above | ontributio jether wit n? ? | n from a h person | ny of the s descrit |) | |
| (i) Name o | of supported nization | (ii) EIN | (iii) Type of organization (described on lines 1–9 above or IRC section (see instructions)) | (iv) Is the o in col. (i) lis | brganization sted in your document? | (v) Did y the orgar col. (i) | ou notify nization in of your port? No | organizat (i) organi | s the ion in col. zed in the S.? No | (vii) Amount of support |
| | | | | | | | | | | |

Total

| | Schedule | А | (Form | 990 | or | 990-EZ) | 2008 |
|--|----------|---|-------|-----|----|---------|------|
|--|----------|---|-------|-----|----|---------|------|

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I.)

| Sec | tion A. Public Support | | | | · | | |
|---------|---|------------------------------------|---------------------------------------|---|---|----------------------------|------------------|
| Ca | lendar year (or fiscal year beginning in) 🕨 | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") | | | | | | |
| 2 | Tax revenues levied for the organization's benefit and either paid to or expended on its behalf | | | | | | |
| 3 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 4 | Total. Add lines 1-3 | | | | | | |
| 5 | The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 from line 4. | | | | | | |
| Sec | tion B. Total Support | | | | | | |
| Ca | lendar year (or fiscal year beginning in) 🕨 | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
| 7 | Amounts from line 4 | | | | | | |
| 8 | Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources | | | | | | |
| 9 | Net income from unrelated business activities, whether or not the business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) | | | | | | |
| 11 | Total support. Add lines 7 through 10 . | | | | | | |
| 12 | Gross receipts from related activities, etc. | | | | | 12 | |
| 13 | First five years. If the Form 990 is for organization, check this box and stop he | re | <u></u> | | | ear as a sectio | |
| Sec | tion C. Computation of Public Sup | • | | | | 1 | |
| 14 | Public support percentage for 2008 (line 6 | | - | | | 14 | <u>%</u> |
| 15 | Public support percentage from 2007 Sch | | | | | 15 | % |
| | 33 ¹ / ₃ % support test — 2008. If the organization qualifies and stop here. The organization qualifies | as a publicly | supported orga | nization | | | ► 🗌 |
| b | 33 ¹ / ₃ % support test - 2007. If the organize box and stop here. The organization qua | | | | | | |
| 17a | 10%-facts-and-circumstances test — 20 more, and if the organization meets the "fa organization meets the "facts-and-circums | acts-and-circu | mstances" test, | check this box | and stop here. | Explain in Part | IV how the |
| b 18 | 10%-facts-and-circumstances test — 2007 . more, and if the organization meets the "fa organization meets the "facts-and-circumsta Private foundation. If the organization did | acts-and-circun nces" test. The | nstances" test, o organization qua | check this box a alifies as a public | and stop here . In supported or | Explain in Part ganization | IV how the ► |

Schedule A (Form 990 or 990-EZ) 2008

Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I.)

Section A. Public Support Calendar year (or fiscal year beginning in) (b) 2005 (c) 2006 (d) 2007 (a) 2004 (e) 2008 (f) Total 1 Gifts. grants, contributions, and membership fees received. (Do not include any "unusual grants.") Gross receipts from admissions, merchandise 2 sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose Gross receipts from activities that are not an 3 unrelated trade or business under section 513 4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf 5 The value of services or facilities furnished by a governmental unit to the organization without charge Total. Add lines 1-5 6 7a Amounts included on lines 1, 2, and 3 received from disqualified persons b Amounts included on lines 2 and 3 received from other than disgualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 **c** Add lines 7a and 7b Public support (Subtract line 7c from 8 line 6.) Section B. Total Support Calendar year (or fiscal year beginning in) (a) 2004 (b) 2005 (d) 2007 (f) Total (c) 2006 (e) 2008 Amounts from line 6 . . . 10a Gross income from interest, dividends, payments received on securities loans. rents, royalties and income from similar sources **b** Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 . . . c Add lines 10a and 10b Net income from unrelated business 11 activities not included in line 10b, whether or not the business is regularly carried on 12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.) 13 Total support. (Add lines 9, 10c, 11, and 12.) First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) 14 organization, check this box and **stop here** 1.1 Section C. Computation of Public Support Percentage 15 Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f)) 15 % 16 Public support percentage from 2007 Schedule A, Part IV-A, line 27g 16 % Section D. Computation of Investment Income Percentage % 17 17 Investment income percentage for 2008 (line 10c, column (f) divided by line 13, column (f)). % 18 18 Investment income percentage from **2007** Schedule A, Part IV-A, line 27h 19a 33¹/₃ % support tests – 2008. If the organization did not check the box on line 14, and line 15 is more than 33¹/₃ %, and line 17 is not more than 331/3 %, check this box and stop here. The organization qualifies as a publicly supported organization 🕨 🗌 331/3 % support tests - 2007. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33/3 %, and b line 18 is not more than 331/3 %, check this box and stop here. The organization qualifies as a publicly supported organization 🕨 🗌 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions 🕨 🗌 20

| Schedule A (Fo | orm 990 or 990-E | Z) 2008 | | | | | | | | | Page 4 |
|----------------|---------------------------|-----------------------------|-----------------------|---------------------------|-----------------------|------------------------|----------------------|-------------------------|------------------------------|------------------------|-----------------------------------|
| Part IV | Suppleme Part II, line | n tal Info 17a or | ormation 17b; or F | . Comple Part III, lin | te this p e 12. Pr | part to p rovide an | rovide 1 vy other | the explar additiona | nation requi I informatio | red by F n. (see ii | Part II, line 10; nstructions) |
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SCHEDULE D (Form 990)

Department of the Treasury

Supplemental Financial Statements

► Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No. 1545-0047

| interna | Revenue Service | | | |
|---------|--|---|-------------|---------------------------------|
| Name | of the organization | | Empl | loyer identification number |
| The | Pennsylvania State University | | 24 | 6000376 |
| Par | t I Organizations Maintaining Dou the organization answered "Yes | nor Advised Funds or Other Similar F " to Form 990, Part IV, line 6. | Funds o | r Accounts. Complete if |
| | 5 | (a) Donor advised funds | (b) | Funds and other accounts |
| 1 | Total number at end of year | | | |
| 2 | Aggregate contributions to (during year) | | | |
| 3 | Aggregate grants from (during year) | | | |
| 4 | Aggregate value at end of year | | | |
| | | donor advisors in writing that the assets h | old in dou | |
| | funds are the organization's property, subj | ect to the organization's exclusive legal co | ntrol? . | 🗌 Yes 🗌 No |
| 6 | | onors, and donor advisors in writing that gr | | |
| | | for the benefit of the donor or donor advis | | |
| Par | | blete if the organization answered "Yes" | to Form | Yes . No |
| | · · · · · · · · · · · · · · · · · · · | v | | 550, Fart IV, line 7. |
| 1 | Purpose(s) of conservation easements held | | | |
| | Preservation of land for public use (e.g | | | storically important land area |
| | Protection of natural habitat | | on of certi | ified historic structure |
| 2 | Preservation of open space | d a qualified conservation contribution in the | form of a | conservation easement |
| 2 | on the last day of the tax year. | | 10mm of a | conservation easement |
| | | | [| Held at the End of the Year |
| а | Total number of conservation essements | | | 2a |
| | | asements | | 2b |
| b C | . . | certified historic structure included in (a) | | 2c |
| d | | ed in (c) acquired after 8/17/06 | | 2d |
| | | ed, transferred, released, extinguished, or t | | |
| 3 | the taxable year ► | ed, transierred, released, extinguished, or t | lenninale | a by the organization during |
| 4 | Number of states where property subject t | o conservation easement is located > | | |
| 5 | Does the organization have a written policy | y regarding the periodic monitoring, inspec | tion, viola | ations, and |
| | enforcement of the conservation easement | ts it holds? | | Yes 🗌 No |
| 6 | Staff or volunteer hours devoted to monito | oring, inspecting, and enforcing easements | during th | e year► |
| 7 | Amount of expenses incurred in monitoring | g, inspecting, and enforcing easements dur | ring the y | ear► \$ |
| 8 | • | d on line 2(d) above satisfy the requirement | | |
| | | | | |
| 9 | In Part XIV, describe how the organization | reports conservation easements in its reve | nue and | expense statement, and |
| | balance sheet, and include, if applicable, t the organization's accounting for conserva | he text of the footnote to the organization's | s financia | I statements that describes |
| Par | | ections of Art, Historical Treasures, or | Other S | imilar Assets |
| га | | vered "Yes" to Form 990, Part IV, line 8. | ouler o | initial Assets. |
| | | | | |
| 1a | | nder SFAS 116, not to report in its revenue | | |
| | | ets held for public exhibition, education, or re | | |
| | • | te to its financial statements that describes | | |
| b | | nder SFAS 116, to report in its revenue stat | | |
| | | held for public exhibition, education, or res | search in | turtherance of public service. |
| | provide the following amounts relating to t | /III, line 1 | | ▶ ¢ 364244 |
| | | · · · · · · · · · · · · · · · · · · · | | . Ψ |
| ~ | | | | . Ε Ψ |
| | If the organization received or held works following amounts required to be reported | of art, historical treasures, or other similar under SFAS 116 relating to these items: | r assets 1 | for financial gain, provide the |
| | | | | . • \$ |
| | Assets included in Form 990. Part X | | | ► \$ |

| | lule D (Form 990) 2008 | | | | | | Page 2 |
|------|--|---|--|--|---------------------------------|------------------|--------------|
| Par | · · · · · · · · · · · · · · · · · · · | | | | | | , |
| 3 | Using the organization's accession items (check all that apply): | and other record | s, check any of | the following th | at are a significa | nt use of its | collection |
| а | Public exhibition | | d 🖌 | Loan or exchan | ge programs | | |
| b | Scholarly research | | е | Other | | | |
| с | Preservation for future genera | tions | | | | | |
| 4 | Provide a description of the organize Part XIV. | zation's collection | s and explain he | ow they further t | he organization's | exempt pu | pose in |
| 5 | During the year, did the organization assets to be sold to raise funds rathe | solicit or receive der than to be maint | onations of art, h ained as part of | historical treasures the organization's | s, or other similar collection? | . 🗌 Ye | es 🖌 No |
| Pa | Trust, Escrow and Cust Part IV, line 9, or reporte | | | | answered "Yes' | ' to Form 9 | 90, |
| | | | | | | | es 🗌 No |
| b | If "Yes," explain the arrangement in | n Part XIV and cor | mplete the follow | wing table: | | | |
| | | | | | | Amount | |
| | 0 0 | | | | 1c | | |
| | Additions during the year | | | | 1d | | |
| е | Distributions during the year | | | | 1e | | |
| | Ending balance | | | | 1f | | |
| 2a | Did the organization include an am | ount on Form 990 |), Part X, line 21 | ? | | . 🗆 Ye | es 🗌 No |
| | b If "Yes," explain the arrangement in Part XIV. Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10. | | | | | | |
| Fa | Endowment Funds. 60 | (a) Current year | (b) Prior year | (c) Two years ba | , í | <u>,</u> | r years back |
| | Decimalizer of second schemes | 1506319935 | | (0) 110 your 0 0 | (4) 11100 youro | | Jouro Duon |
| 1a | Beginning of year balance | 61192032 | | | | | |
| b | | (319399272) | | | | | |
| | Investment earnings or losses | (65145841) | | | | | |
| d | Grants or scholarships | | | | | | |
| е | Other expenditures for facilities and programs | | | | | | |
| f | Administrative expenses | (10991074) | | | | | |
| g | End of year balance | 1171975780 | | | | | |
| 2 | Provide the estimated percentage of | of the year end ba | lance held as: | | | | |
| а | Board designated or quasi-endown | | % | | | | |
| b | Permanent endowment | % | | | | | |
| с | Term endowment ► | 6 | | | | | |
| 3a | Are there endowment funds not in the | ne possession of th | ne organization t | hat are held and | administered for | the | |
| | organization by: | | | | | 20(1) | Yes No |
| | | | | | | . 3a(i) | \checkmark |
| | (ii) related organizations If "Yes" to 3a(ii), are the related org | | | | | . <u>3a(ii)</u> | ▼ |
| 4 | Describe in Part XIV the intended u | | | | | . 3b | |
| | t VI Investments—Land, Bu | | | | t X line 10 | | |
| T CI | Description of investment | (a) Cost or of | | Cost or other | (c) Depreciation | (d) Boo | k value |
| | Description of investment | (investr | | asis (other) | (c) Depreciation | (u) Boo | K value |
| 1a | Land | 103108 | 8000 | | | 1031 | 8000 |
| b | Buildings | | 7000 | | 1687228495 | 21081 | 198505 |
| С | Leasehold improvements | | 0000 | | 210962075 | 2635 | 597925 |
| d | Equipment | 004000 | 0000 | | 396491430 | 4954 | 17570 |
| | Other | | | | | | |
| Tota | I. Add lines 1a-1e. (Column (d) should | equal Form 990, Pa | art X, column (B), | line 10(c).) | | 29 | 70322000 |

Schedule D (Form 990) 2008

| Schedule D (Form 990) 2008 | | | Page 3 |
|---|--------------------------|---|----------------|
| Part VII Investments – Other Securities | . See Form 990, Part X, | line 12. | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valu Cost or end-of-year ma | |
| Financial derivatives and other financial products . | | | |
| Closely-held equity interests | | | |
| Other | | | |
| Private capital | 439066000 | end-of-year market value | |
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| Total. (Column (b) should equal Form 990, Part X, col. (B) line 12.) | 439066000 | | |
| Part VIII Investments – Program Relate | d. See Form 990, Part X, | line 13. | |
| (a) Description of investment type | (b) Book value | (c) Method of valu | |
| | | Cost or end-of-year m | arket value |
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| Total. (Column (b) should equal Form 990, Part X, col. (B) line 13.) ► | | | |
| Part IX Other Assets. See Form 990, Pa | rt X, line 15. | | |
| | (a) Description | | (b) Book value |
| Deferred bond costs, net | | | 6813000 |
| Beneficial interest in perpetual trusts | | | 11025000 |
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| Total. (Column (b) should equal Form 990, Part X, col | . (B) line 15.) | | 17838000 |
| Part X Other Liabilities. See Form 990, | Part X, line 25. | | |
| (a) Description of liability | (b) Amount | | |
| Federal income taxes | | | |
| Present value of annuities payable | 3696600 | <u>0</u> | |
| Accrued postretirement benefits | 104418500 | 0 | |
| Liability under securities lending program | 25369600 | | |
| Refundable US Government student loans | 4416900 | | |
| Deposits held in custudy of others | 4601800 | | |
| Other liabilities | 13137600 | | |
| | | | |
| | | | |
| | | | |
| Total. (Column (b) should equal Form 990, Part X, col. (B) line 25.) ► | 155641000 | 0 | |
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In Part XIV, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48.

| Schee | dule D (Form 990) 2008 | | Page 4 |
|----------|--|--------|-------------------|
| Pa | rt XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements | S | |
| 1 | Total revenue (Form 990, Part VIII, column (A), line 12) | 1 | 3955239000 |
| 2 | Total expenses (Form 990, Part IX, column (A), line 25) | 2 | 3763279000 |
| 3 | Excess or (deficit) for the year. Subtract line 2 from line 1 | 3 | 191960000 |
| 4 | Net unrealized gains (losses) on investments | 4 | (377843000) |
| 5 | Donated services and use of facilities | 5 | |
| 6 | Investment expenses | 6 | |
| 7 | Prior period adjustments | 7 | |
| 8 | | 8 | |
| 9 | Total adjustments (net). Add lines 4–8 | 9 | (377843000) |
| 10 | | 10 | (185883000) |
| Pa | rt XII Reconciliation of Revenue per Audited Financial Statements With Revenue | T | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 3577396000 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | |
| а | | - | |
| b | | - | |
| С | Recoveries of prior year grants | - | |
| d | | | |
| е | Add lines 2a through 2d | 2e | (377843000) |
| 3 | Subtract line 2e from line 1 | 3 | 3955239000 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | |
| а | | - | |
| b | Other (Describe in Part XIV) | | |
| c | Add lines 4a and 4b | 4c | |
| 5 | Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part I, line 12.) | 5 | 3955239000 |
| Pa | rt XIII Reconciliation of Expenses per Audited Financial Statements With Expense | 1 - | |
| 1 | Total expenses and losses per audited financial statements | 1 | 3763279000 |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | |
| а | | - | |
| b | | - | |
| С | | - | |
| d | | 0. | |
| е | Add lines 2a through 2d | 2e | |
| 3 | Subtract line 2e from line 1 | 3 | |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | | |
| | Investment expenses not included on Form 990, Part VIII, line 7b . 4a | - | |
| | Other (Describe in Part XIV) | | |
| c | | 4c | 2702270000 |
| 5 Dai | Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.) Supplemental Information | 5 | 3763279000 |
| Com | aplete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b. | d 4; I | Part IV, lines 1b |
| | rt III - The Palmer Museum of Art on the Penn State University Park campus is a free-admission | | |
| PS | U and surrounding communities in central Pennsylvania. The museum offers an ever-changing | g arr | ay of exhibitions |
| and | d displays of its permanent collection. With eleven galleries, a print-study room, 150-seat audit | toriu | m, and outdoor |
| SCI | ulpture garden, the Palmer Museum is a unique cultural resource for residents of and visitors t | to the | e region. The |
| Pal | mer Museum supports the educational mission of the School of Art as well as the entire Unive | ersity | v and the |
| Un | iversity's community benefit mission. | | |
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Page 4

| Part XIV Supplemental Information (continued) |
|---|
| Part V - Each endowed gift to Penn State is formalized through the creation of guidelines, specific to that |
| endowment, which provide an opportunity for donors to express their intentions for how the gift is to be |
| directed and used by the University. Guidelines are created for the student, faculty, and program support and |
| indicate the particular college, campus, or program to benefit from the endowed fund. |
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Schedule D (Form 990) 2008

Page 5

SCHEDULE E (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Schools

OMB No. 1545-0047

Open to

Inspection

R

Public

G

/2

| To be completed by organizations that |
|---|
| answer "Yes" to Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line |
| Attach to Form 990 or Form 990-EZ. |

Employer identification number

48.

| Name | e of the organization | Emplo | yer identificati | on nun | nber | |
|------|---|--------------------|---------------------------|--------|--------------|-----------------------|
| The | Pennsylvania State University | 24 | 6 | 00037 | 6 | |
| | | | | | YES | NO |
| 1 | Does the organization have a racially nondiscriminatory policy toward students by statem bylaws, other governing instrument, or in a resolution of its governing body? | | | 1 | ✓ | |
| 2 | Does the organization include a statement of its racially nondiscriminatory policy toward | studer | nts in all its | | | |
| | brochures, catalogues, and other written communications with the public dealing with stu | dent a | | | | |
| | programs, and scholarships? | | | 2 | ✓ | |
| 3 | Has the organization publicized its racially nondiscriminatory policy through newspaper or during the period of solicitation for students, or during the registration period if it has no sol in a way that makes the policy known to all parts of the general community it serves? describe. If "No," please explain | icitatio If "Ye | n program, es," please | 3 | ✓ | |
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| 4 | Does the organization maintain the following? | | | 4- | | |
| а | Records indicating the racial composition of the student body, faculty, and administrative | | | 4a | √ | |
| b | Records documenting that scholarships and other financial assistance are awarde | ed on | a racially | 4b | 1 | |
| • | nondiscriminatory basis? | · · | blia daalina | | | |
| С | with student admissions, programs, and scholarships? | | | 4c | ✓ | |
| d | | | | 4d | \checkmark | |
| | If you answered "No" to any of the above, please explain. (If you need more space, a statement.) | | | | | |
| | | | | | | |
| _ | | | | | | |
| 5 | Does the organization discriminate by race in any way with respect to: | | | 5a | | ✓ |
| а | Students' rights or privileges? | • • | | 54 | | |
| b | Admissions policies? | | | 5b | | ✓ |
| | | • • | | | | |
| с | Employment of faculty or administrative staff? | | | 5c | | \checkmark |
| | | | | | | |
| d | Scholarships or other financial assistance? | | | 5d | | ✓ |
| | | | | 50 | | |
| е | Educational policies? | • • | | 5e | | • |
| f | Use of facilities? | | | 5f | | 1 |
| | | • • | ••• | | | |
| g | Athletic programs? | | | 5g | | ✓ |
| h | Other extracurricular activities? | | | 5h | | \checkmark |
| | If you answered "Yes" to any of the above, please explain. (If you need more space, a statement.) | attach | a separate | | | |
| | | | | | | |
| | | | | | | |
| 6a | Does the organization receive any financial aid or assistance from a governmental agency | | | 6a | \checkmark | |
| b | Has the organization's right to such aid ever been revoked or suspended? | | | 6b | | ✓ |
| _ | If you answered "Yes" to either line 6a or line 6b, please explain using an attached state | | | | | |
| 7 | Does the organization certify that it has complied with the applicable requirements of section 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attac | | | 7 | 1 | |

| Schedule F (Form 990) | Statement of Activities Outside the United State | es | OMB No. 1545-0047 | | |
|--|---|-------------|------------------------------|--|--|
| Department of the Treasury Internal Revenue Service | Attach to Form 990. Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, line 15, or line 16. | | Open to Public Inspection | | |
| Name of the organization | | Employer id | | | |
| The Pennsylvania S | e Pennsylvania State University 24 | | | | |
| | Information on Activities Outside the United States. Complete if the or Form 990, Part IV, line 14b. | rganizat | ion answered | | |
| assistance, the | rs. Does the organization maintain records to substantiate the amount of the grantees' eligibility for the grants or assistance, and the selection criteria used sistance? | to awarc | | | |

2 For grantmakers. Describe in Part IV the organization's procedures for monitoring the use of grant funds outside the United States.

3 Activities per Region. (Use Schedule F-1 (Form 990) if additional space is needed.)

| (a) Region | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures in region |
|------------|---|--|--|---|---|
| Europe | 1 | 6 | program services | educational program | 1566993 |
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| Totals | 1 | | | | |

| | nce (book, FMV, appraisal, other) | | | | | | | | | |
|--|---|--|--|--|--|--|--|--|--|---|
| (h) Description | | | | | | | | | | |
| (g) Amount of | assistance | | | | | | | | | el has |
| (f) Manner of | disbursement | | | | | | | | | intee or couns |
| (e) Amount of | cash grant | | | | | | | | | for which the ara |
| (d) Purpose of | grant | | | | | | | | | an country or |
| ce is needed. | | | | | | | | | | s charities by the forei |
| 90) if additional space (b) IRS code section | and EIN (if applicable) | | | | | | | | | that are recognized a |
| Use Schedule F-1 (Form 990) if additional space is needed. (a) Name of constraints (b) IRS code section (c) Barrier (d) Purpose of (e) Amount of (f) Manner of (g) Amount of (h) | | | | | | | | | | Enter total number of organizations that are recognized as charities by the foreign country or for which the grantee or counsel has |
| - | | | | | | | | | | 2 Enter 1 |

| Use Schedule F-1 (Form 990) if additional space is needed. | additional space is needed. | - | eeded. | | | x | , |
|--|------------------------------|-----------------------------|------------------------------------|---------------------------------------|---|--|---|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| Student Aid for Penn State enrollees | Sub-Saharan Africa | 19 | 195765 | deposits | | | |
| | East Asia and the Pacific | 181 | 1864921 | deposits | | | |
| | Central America & Caribbean | ٢ | 10303 | deposits | | | |
| | Europe | 1218 | 12549582 | deposits | | | |
| | South America | 112 | 1153985 | deposits | | | |
| | Middle East and North Africa | 48 | 494565 | deposits | | | |
| | North America | 10 | 103034 | deposits | | | |
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| | - | _ | | - | | Schedule F | Schedule F (Form 990) 2008 |

| Schedule F (For Part IV | Supplemental Information |
|----------------------------|--|
| University | Complete this part to provide the information required in Part I, line 2, and any other additional information. aid is passed from the University to the Penn State program abroad, which has been visited and evaluated by |
| | |
| appropriat | e University personnel prior to student enrollment. Students participating on a non-Penn State program cannot |
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SCHEDULE G

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

ties 20

24

OMB No. 1545-0047

Open To

6000376

Employer identification number

Inspection

Ì

Public

Attach to Form 990 or Form 990-EZ. Must be completed by organizations that answer "Yes" to Form 990, Part IV, lines 17, 18, or 19, and by organizations that enter more than \$15,000 on Form 990-EZ, line 6a.

Department of the Treasury Internal Revenue Service

Part I

The Pennsylvania State University

Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17.

1 Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a 🗹 Mail solicitations
- **b** *solicitations*
- c 🖌 Phone solicitations
- d 🖌 In-person solicitations

- e ✓ Solicitation of non-government grants f ✓ Solicitation of government grants
- g 🖌 Special fundraising events
- 2a Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? □ Yes ✓ No

b If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. Form 990-EZ filers are not required to complete this table.

| (i) Name of individual or entity (fundraiser) | (ii) Activity | (iii) Did fund custody or contrib | draiser have r control of utions? | (iv) Gross receipts from activity | (v) Amount paid to (or retained by) fundraiser listed in col. (i) | (vi) Amount paid to (or retained by) organization |
|---|--------------------|---|---|--------------------------------------|--|---|
| | | Yes | No | | | |
| | | | | | | |
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| Total | | | | | | |
| 3 List all states in which the organ registration or licensing. PA | nization is regist | ered or li | censed to | solicit funds or l | nas been notified it | is exempt from |
| | | | | | | |
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

| Pa | art II | Fundraising Events. Comore than \$15,000 on F | | | | | eporte | d |
|-----------------|--------|---|---|---|---------------------------|-----------------------------------|-----------|------------------------|
| | | | (a) Event #1 Thon | (b) Event #2 Miracle Ball | (c) Other Events eight | (d) Total (Add col. (a col. | a) throug | jh |
| P | | | (event type) | (event type) | (total number) | | | |
| Revenue | 1 | Gross receipts | 7596745 | 140000 | 297895 | | 803 | 84640 |
| ш | 2 | Less: Charitable contributions Gross revenue (line 1 | 7596745 | | | | 759 | 6745 |
| | | minus line 2) | 0 | 140000 | 297895 | | 43 | 87895 |
| | 4 | Cash prizes | | | | | | |
| enses | 5 | Non-cash prizes | | | | | | |
| Direct Expenses | 6 | Rent/facility costs | | | | | | |
| Direc | 7 | Other direct expenses | 408827 | 46968 | 131478 | | 58 | 87274 |
| | 8 9 | Direct expense summary. Ad Net income summary. Comb | ine lines 3 and 8 in colu | umn (d) | | (| (149 | 7 <u>274)</u> 9379) |
| Pa | rt II | Gaming. Complete if t than \$15,000 on Form | the organization ansv 990-EZ, line 6a. | vered "Yes" to Form | 990, Part IV, line 19, | or report | ed mo | ore |
| Revenue | | | (a) Bingo | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total (col. (a) thr | | |
| Reve | 1 | Gross revenue | | | | | | |
| ses | 2 | Cash prizes | | | | | | |
| Direct Expenses | 3 | Non-cash prizes | | | | | | |
| irect E | 4 | Rent/facility costs | | | | | | |
| Δ | 5 | Other direct expenses . | | | | | | |
| | 6 | Volunteer labor | □ Yes% □ No | □ Yes% □ No | □ Yes% □ No | | | |
| | 7 | Direct expense summary. Ac | ld lines 2 through 5 in c | olumn (d) | | (| |) |
| | 8 | Net gaming income summary | y. Combine lines 1 and | 7 in column (d) | | | | |
| | | | | | | | Yes | No |
| 9 a | | ter the state(s) in which the o the organization licensed to c | | - | | | 3 | |
| | | 'No," Explain: | | | | | | |
| | | | | | | | | |
| | | ere any of the organization's of 'Yes," Explain: | gaming licenses revoke | d, suspended or termin | ated during the tax yea | ar? 10 | a | |
| 11 | Dc | es the organization operate g | paming activities with no | onmembers? | | 11 | 1 | |
| 12 | ls | the organization a grantor, be med to administer charitable | eneficiary or trustee of | | | | 2 | |

Schedule G (Form 990 or 990-EZ) 2008

Schedule G (Form 990 or 990-EZ) 2008

| 0 - 1 1 1 - | \sim | / F | 000 | | | 0000 |
|-------------|--------|------------|-----|----|---------|------|
| Schedule | G | (Form | 990 | or | 990-EZ) | 2008 |

| Page | 3 |
|------|---|
| | |

| | | | Yes | No |
|-----|--|----------------|-----|----|
| 13 | Indicate the percentage of gaming activity operated in: | | | |
| а | | % | | |
| | | % | | |
| 14 | Provide the name and address of the person who prepares the organization's gaming/special events bool and records: | ks | | |
| | Name ► | | | |
| | Address ► | | | |
| 15a | Does the organization have a contract with a third party from whom the organization receives gamin revenue? | ng 15 a | | |
| b | If "Yes," enter the amount of gaming revenue received by the organization ► \$ and the amount of gaming revenue retained by the third party ► \$ | | | |
| с | If "Yes," enter name and address: | | | |
| | Name ► | | | |
| | Address ► | | | |
| 16 | Gaming manager information: | | | |
| | Name ► | | | |
| | Gaming manager compensation > \$ | | | |
| | Description of services provided | | | |
| | Director/officer Employee Independent contractor | | | |
| 17 | Mandatory distributions: | | | |
| а | Is the organization required under state law to make charitable distributions from the gaming proceeds | to | | |
| | retain the state gaming license? | 17a | | |
| b | Enter the amount of distributions required under state law distributed to other exempt organizations or spe in the organization's own exempt activities during the tax year ► \$ | ent | | |

Schedule G (Form 990 or 990-EZ) 2008

SCHEDULE H (Form 990)

Hospitals

► To be completed by organizations that answer "Yes" to Form 990, Part IV, line 20. 2008 Open to Public Inspection

OMB No. 1545-0047

| Dopor | tmont of the Treesury | | | Part IV | , line 20. | | 0 | pen to | o Pub | lic |
|-------|---|------------------|------------------------|-----------------------|--|----------------------------------|----------------------------|-------------|--------|----------------|
| | tment of the Treasury al Revenue Service | | | Attach | to Form 990. | | | rspect | | |
| Name | of the organization | | | | | Emple | oyer identificat | ion num | ber | |
| | Pennsylvania Stat | | | | | 24 | - | 00037 | 6 | |
| Par | t Charity | Care and Ce | ertain Other (| Community | Benefits at Cost | (Optional for 20 | 08) | | | |
| | | | | | | | | | Yes | No |
| 1a | Does the organizat | tion have a ch | arity care polic | y? If "No," ski | p to question 6a . | | | 1 a | | |
| b | If "Yes," is it a writ | | | | | | | 1b | | |
| 2 | If the organization | | | cate which of | the following best | describes applic | ation of the | | | |
| | charity care policy | | - | | | | | | | |
| | | ormly to all hos | • | | pplied uniformly to | most hospitals | | | | |
| _ | 5 | ored to individ | | | | | | | | |
| 3 | Answer the follow | | the charity car | re eligibility cr | iteria that applies | to the largest nu | mber of the | | | |
| ~ | organization's pati Does the organizatio | | avorty Cuidaling | (EDC) to date | rmina aliaibility for p | roviding from oaro ta | low incomo | | | |
| d | individuals? If "Yes," | | | | | | | 3a | | |
| | | 150% | | | ner % | | | | | |
| b | Does the organizatio | | | | | ow income individu | als? If "Yes." | | | |
| | indicate which of the | | | | | | | 3b | | |
| | 200% | 250% | 300% | 5 🗌 350 | 0% 🗌 400% | 5 🗌 Other | % | | | |
| с | If the organization | does not use | FPG to determ | ine eligibility, | describe in Part VI | the income based | d criteria for | | | |
| | determining eligibi | | | | | | | | | |
| | asset test or other | | | | • • | | | | | |
| 4 | Does the organizat | | | | | - | | 4 5a | | |
| 5a | Does the organizat | - | | | - | - | | 5a 5b | | |
| b | If "Yes," did the or | • | | | • | | | | | |
| С | If "Yes" to line 5b discounted care to | | | | | | | 5c | | |
| 6a | Does the organizat | | - | | | | | 6a | | |
| | If "Yes," does the | | | | | | | 6b | | |
| | Complete the follo | | | eets provideo | I in the Schedule H | l instructions. Do | not submit | | | |
| - | these worksheets | | | | | | | | | |
| 7 | Charity Care and C | | (a) Number of | | | (d) Divest offecting | (a) Not com | an un itu c | (6) Do | reast |
| | Charity Care Means-Tested Gov | | activities or | (b) Persons served | (c) Total community benefit expense | (d) Direct offsetting revenue | (e) Net com benefit exp | | of t | ercent otal |
| | Programs | | programs (optional) | (optional) | | | | | expe | ense |
| | - | | , | | | | | | | |
| а | Charity care at cost (Worksheets 1 and 2) | | | | | | | | | |
| b | Unreimbursed Medic Worksheet 3, colum | | | | | | | | | |
| с | Unreimbursed costs—o | | | | | | | | | |
| | tested government prog Worksheet 3, column b | | | | | | | | | |
| d | Total Charity Care a | | | | | | | | | |
| | Means-Tested Gover Programs | | | | | | | | | |
| - | Other Benef | | | | | | | _ | | _ |
| е | Community health in services and commu | | | | | | | | | |
| | operations (from Wo | | | | | | | | | |
| f | Health professions (from Worksheet 5) | | | | | | | | | |
| g | Subsidized health se | | | | | | | | | |
| h | Worksheet 6) . Research (from Work | (sheet 7) | | | | | | | | |
| - 0 | nesearch (nom work | | | | 1 | | 1 | | 1 | |

i Cash and in-kind contributions to community groups (from Worksheet 8) j Total Other Benefits

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

k Total (line 7d and 7j)

14

Part II Community Building Activities Complete this table if the organization conducted any community building activities. (Optional for 2008)

| | | (a) Number of activities or programs (optional) | (b) Persons served (optional) | (c) Total community building expense | (d) Direct offsettin revenue | g (e) Net commun building expens | | (f) Perce total exp | |
|------|---|--|-------------------------------------|--------------------------------------|--|---|------------|------------------------------------|--------------------|
| 1 | Physical improvements and housing | | | | | | | | |
| 2 | Economic development | | | | | | | | |
| 3 | Community support | | | | | | | | |
| 4 | Environmental improvements | | | | | | | | |
| 5 | Leadership development and training for community members | | | | | | | | |
| 6 | Coalition building | | | | | | | | |
| 7 | Community health improvement advocacy | | | | | | | | |
| 8 | Workforce development | | | | | | | | |
| 9 | Other | | | | | | | | |
| 10 | Total | | | | | | | | |
| Pa | rt III Bad Debt, Medicare, & | Collection | Practices | (Optional for 20 | 08) | | | | |
| Sect | tion A. Bad Debt Expense Does the organization report bad Association Statement No. 15? | | | | | Management | 1 | Yes | No |
| 2 | Enter the amount of the organization | | - | | | | | | |
| 3 | Enter the estimated amount of the to patients eligible under the organ | | | | | | | | |
| 4 | Provide in Part VI the text of the for expense. In addition, describe the 2 and 3, or rationale for including | costing methe | odology us | ed in determining | the amounts rep | | | | |
| Sect | tion B. Medicare | | | | | | | | |
| 5 | Enter total revenue received from | Medicare (inc | luding DSF | and IME) | 5 | | | | |
| 6 | Enter Medicare allowable costs of | care relating | to paymen | its on line 5 | 6 | | | | |
| 7 | Enter line 5 less line 6-surplus or | (shortfall) . | | | 7 | | | | |
| 8 | Describe in Part VI the extent to wh and the costing methodology or so of the following methods was used | urce used to o | | | | | | | |
| | | Cost to char | ae ratio | Other | | | | | |
| Sect | tion C. Collection Practices | | 9 | | | | | | |
| 9a | Does the organization have a writt | en debt colle | ction policy | /? | | | 9a | | |
| | If "Yes," does the organization's col for patients who are known to qua | lection policy | contain pro | ovisions on the col | | | 9b | | |
| Pa | rt IV Management Compani | | | | | | | I | |
| | (a) Name of entity | | escription of activity of ent | | (c) Organization's profit % or stock ownership % | (d) Officers, director trustees, or key employees' profit % or stock ownership | pro 6 c | e) Physic ofit % or ownershi | ⁻ stock |
| 1 | | | | | | | + | | |
| 2 | | | | | | | + | | |
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| 12 | | | | | | | | | |
| 13 | | | | | | | | | |

| Part V Facility Information (Required for 2008 |) | | | | | | | | Page J |
|--|-------------------|----------------------------|---------------------|-------------------|--------------------------|-------------------|-------------|----------|--|
| Name and address | Licensed hospital | General medical & surgical | Children's hospital | Teaching hospital | Critical access hospital | Research facility | ER-24 hours | ER-other | Other (Describe) |
| Penn State Milton S. Hershey Medical Center 500 University Drive Room | ~ | ~ | ~ | ~ | ~ | ~ | ~ | | outpatient physician clinic, imaging center |
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Part VI Supplemental Information (Optional for 2008)

Complete this part to provide the following information.

- 1 Provide the description required for Part I, line 3c; Part I, line 6a; Part I, line 7g; Part I, line 7, column (f); Part I, line 7; Part III, line 4; Part III, line 8; Part III, line 9b, and Part V. See Instructions.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's charity care policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 **Community building activities.** Describe how the organization's community building activities, as reported in Part II, promote the health of the communities the organization serves.
- **6** Provide any other information important to describing how the organization's hospitals or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 7 If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 8 If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

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| SCHEDULE I (Form 990) | | | Grants and Governm | Grants and Other Assistance to Organizations, Governments, and Individuals in the U.S. | nce to Organi viduals in the | zations, U.S. | | OMB No. 1545-0047 |
|--|--|--|--------------------------------------|--|--|---|---|---------------------------------------|
| Department of the Treasury Internal Revenue Service | | ŭ ▲ | omplete if the orga | Complete if the organization answered "Yes," on Form 990, Part IV, lines 21 or 22. Attach to Form 990. | s," on Form 990, Part IV Form 990. | ', lines 21 or 22. | | Open to Public Inspection |
| Name of the organization | | | | | | | Employer ident | Employer identification number |
| | tate University | | | | | | 24 | 6000376 |
| Part General | nformation o | General Information on Grants and Assistance | Assistance | | | | | |
| 1 Does the organi | ization maintair | records to subst | tantiate the amoui | nt of the grants or as | sistance, the grantee | Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and | ants or assistance, ar | [|
| the selection crit | teria used to a | the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitori | r assistance? s for monitoring th | le use of grant funds | in the United States. | the selection criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. | · · · | 🖌 Yes 🗌 No |
| Part II Grants ar Form 990 Part IV an | nd Other Ass , Part IV, line od Schedule L | Grants and Other Assistance to Governments and Organizations Form 990, Part IV, line 21, for any recipient that received more than Part IV and Schedule 1-1 (Form 990) if additional space is needed | ernments and (pient that receiv | Drganizations in the definition of the definitio | ie United States. (00. Check this box | Grants and Other Assistance to Governments and Organizations in the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Check this box if no one recipient received more than \$5,000. Use Part IV and Schedule 1-1 (Form 990) if additional space is needed | inization answered eceived more than | "Yes" on \$5,000. Use |
| 1 (a) Name and address of organization or government | of organization | (c) | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (pook, FMV, appraisal, | (g) Description of non-cash assistance | (h) Purpose of grant or assistance |
| | | | | | | (1919) | | |
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| | | | | | | | | |
| 2 Enter total numb | oer of section 5 | Enter total number of section 501(c)(3) and government organizations | rnment organizati | · · · · suc | | | | |
| 3 Enter total number of other organizations | aperwork Reduc | janizations | e the Instructions | for Form 990. | | | • • • • • | Schedule I (Form 990) 2008 |

| Page 2 . Complete if the organization answered "Yes" on Form 990, Part IV, line 22. | mount of (d) Amount of (e) Method of valuation (book, (f) Description of non-cash assistance FMV, appraisal, other) 954231857 | provide the information required in Part I, line 2, and any other additional information. aid programs. Federal and state funding sources comprise 70 percent of all student aid at Penn State, | the majority of which is available in the form of federal education loans for students and parents. Eligibility for these programs is determined based on the information students report on the Free Application for Federal Student Aid (FAFSA) each year, in accordance with federal and state regulations. Student aid funds are awarded based on financial need and these limited funds are distributed first to students with the greatest financial need. The University has a wide array of monitoring | al laws as well as its own internal policies. | |
|---|--|--|--|---|--|
| Schedule I (Form 990) 2008 Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered Use Schedule I-1 (Form 990) if additional space is needed. | (c) Ar | Part IV Supplemental Information. Complete this part to provide the i | the majority of which is available in the form of federal education loans for stu students report on the Free Application for Federal Student Aid (FAFSA) each based on financial need and these limited funds are distributed first to student | procedures and controls in place to ensure compliance with federal, state, and local laws as well as its own internal policies. | |

| SCH | IEDULE J | Compensation Information | | ОМ | B No. | 1545-0 | 047 |
|---|----------------------|--|----------------|---------|----------|--------|---------|
| | m 990) | - | | G | ୭ଲା | NΩ | |
| | - | For certain Officers, Directors, Trustees, Key Employees, and High Compensated Employees | est | Ĺ | 20 | | |
| | ment of the Treasury | ► Attach to Form 990. To be completed by organizations | | | | Puk | |
| | al Revenue Service | that answered "Yes" to Form 990, Part IV, line 23. | Employer ident | | | ction | 1 |
| | - | State University | 24 | | 0037 | | |
| | | ions Regarding Compensation | | | 0001 | - | |
| | | | | | | Yes | No |
| 1a | | ropriate box(es) if the organization provided any of the following to or for a per Section A, line 1a. Complete Part III to provide any relevant information regardin | | orm | | | |
| | | or charter travel I Housing allowance or residence | - | ise | | | |
| | Travel for d | | - | | | | |
| | 🖌 Tax indem | nification and gross-up payments $\ensuremath{\checkmark}$ $\ensuremath{\swarrow}$ Health or social club dues or ini | tiation fees | | | | |
| | Discretiona | ary spending account 🛛 📈 Personal services (e.g., maid, ch | auffeur, chef) | | | | |
| | | | | | | | |
| b | | ecked, did the organization follow a written policy regarding payment or re | | | 1b | ✓ | |
| 0 | | | | • | 10 | • | |
| 2 | | zation require substantiation prior to reimbursing or allowing expenses incu cors, trustees, and the CEO/Executive Director, regarding the items checked | | . | 2 | ✓ | |
| 0 | Indianta which | if any of the following the exception uses to establish the companyati | an of the | | | | |
| 3 | | a, if any, of the following the organization uses to establish the compensation CEO/Executive Director. Check all that apply. | Shor the | | | | |
| | • | ation committee | | | | | |
| | | nt compensation consultant I Compensation survey or study | | | | | |
| | Form 990 | of other organizations \checkmark Approval by the board or composite | ensation comm | nittee | | | |
| | | | | | | | |
| 4 During the year, did any person listed in Form 990, Part VII, Section A, line 1a:a Receive a severance payment or change of control payment? | | | | | | | |
| | | | | | 4a 4b | | ✓ |
| b | - | or receive payment from, a supplemental nonqualified retirement plan?. | | | 40 4c | • | 1 |
| С | - | or receive payment from, an equity-based compensation arrangement?. / of lines 4a-c, list the persons and provide the applicable amounts for eac | | | | | • |
| | II Tes to any | 7 of lines $4a^{-}c$, list the persons and provide the applicable amounts for eac | | | | | |
| | Only 501(c)(3) | and 501(c)(4) organizations must complete lines 5–8. | | | | | |
| 5 | | sted in Form 990, Part VII, Section A, line 1a, did the organization pay or a | ccrue any | | | | |
| | | contingent on the revenues of: | - | | | | |
| а | | on? | | . | 5a | | |
| b | - | | | · | 5b | | |
| - | | e 5a or 5b, describe in Part III. | | | | | |
| 6 | | sted in Form 990, Part VII, Section A, line 1a, did the organization pay or a | ccrue any | | | | |
| а | | contingent on the net earnings of: on? | | | 6a | | |
| | | | | | 6b | | |
| ~ | | e 6a or 6b, describe in Part III. | | . 1 | | | |
| 7 | | sted in Form 990, Part VII, Section A, line 1a, did the organization provide | any non-fixed | | | | |
| | | described in lines 5 and 6? If "Yes," describe in Part III | | . | 7 | | |
| 8 | | ounts reported in Form 990, Part VII, paid or accrued pursuant to a contract | | | | | |
| | | initial contract exception described in Regs. section 53.4958-4(a)(3)? If "Ye | | | 8 | | |
| | | | | | | | |
| For I | -rivacy Act and | Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. N | lo. 50053T So | chedule | e J (Fo | rm 990 | J) 2008 |

| Interactions, on ow (i). Do not list any individuals that are not listed on Form 900. Part VII. Instant and on the any individuals that are not listed or form 90. Part VII. Instant and on the any individual state are not listed or form 91. Alter on the any individual state are not listed or form 90. Commandia of the annotant on the annotant of t | For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the | satior | n must be reported ii | n Schedule J, repor | t compensation fror | n the organization c | in row (i) and from | related organization | s, described in the |
|--|--|-----------------|--------------------------|---|---|------------------------|---------------------|----------------------|---|
| Image: constraint of contraction of the analysis of contraction of contracticon of contraction of contraction of contraction of cont | instructions, on row (ii). Do not list : Note. The sum of columns (B)(i)–(iii) | any ii) mus | ndividuals that are no | ot listed on Form 99 le column (D) or co | 90, Part VII. Iumn (E) amounts or | ر Form 990, Part VI | , line 1a. |) | |
| M Name Only Table Operation Operation <th< th=""><th></th><th></th><th>(B) Breakdown of</th><th>W-2 and/or 1099-MIS</th><th></th><th>(C) Deferred</th><th>(D) Nontaxable</th><th>(E) Total of columns</th><th>(F) Compensation</th></th<> | | | (B) Breakdown of | W-2 and/or 1099-MIS | | (C) Deferred | (D) Nontaxable | (E) Total of columns | (F) Compensation |
| anticit 0 665004 736.66 109002 59.34 ckson 0 410010 2662 13466 14797 59.34 ckson 0 410010 2662 15667 15671 14797 n 0 335004 100002 121576 15671 15671 n 0 256502 100002 121378 58527 15671 n 10 266202 100002 121378 58527 15663 n 10 266202 100002 121378 58527 15663 k 1 27830 12663 13663 17863 k 1 27830 12663 17863 17863 bugbh 0 21366 21366 12664 17769 k 1 27830 13663 12643 17769 k 1 1 1 12789 12664 17769 k | (A) Name | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | benefits | (B)(i)–(D) | reported in prior Form 990 or Form 990-EZ |
| ckson 1 41010 41010 41010 4101 4101 4191 < | Graham Spanier | 88 | | | 78656 | 109802 | 5924 | 799386 | |
| 1 10 333004 105 105 13671 15811 17803 15812 17803 15812 17803 15812 17803 15812 17803 17904 <td>Rodney Erickson</td> <td></td> <td></td> <td></td> <td>2692</td> <td>13469</td> <td>14797</td> <td>440968</td> <td></td> | Rodney Erickson | | | | 2692 | 13469 | 14797 | 440968 | |
| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$ | Rod Kirsch | | | | 1056 | 21367 | 15811 | 373238 | |
| | Harold Paz | : : : : | | 100002 | 121378 | 58527 | 15511 | 938420 | |
| | Eva Pell | e () | | | 26815 | 8745 | 13603 | 315364 | |
| | Gary Schultz | • | | | 7883 | 13633 | 15565 | 452089 | |
| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$ | Joseph Paterno | • | | | 538748 | 17803 | 12484 | 1109977 | |
| | Robert Harbaugh | : E () | | 93598 | | 27800 | 17964 | 825196 | |
| $ \begin{array}{ c c c c c c c c c c c c c c c c c c c$ | Ed Dechellis | | | | 458863 | 20813 | 12196 | 709372 | |
| | Alan Brechbill | | | 91976 | | 27800 | 17319 | 719130 | |
| | Peter Dillon | | | 67675 | | 27800 | 20964 | 674733 | |
| | | | | | | | | | |
| | | © (i) | | | | | | | |
| | | (i) (ii) | | | | | | | |
| | | (j) (j) | | | | | | | |
| | | : ::: | | | | | | | |

| Schedule J (Form 990) 2008 Part III Supplemental Info Complete this part to provide for any additional information. Officers and other University er pays for spousal travel expension up payment) relating to travel i a university-owned residence the primarily for business purpose primarily for business purpose | Page 3 Page 4 (Form 990) 2008 Part 11 Supplemental Information Explanation, explanation, or descriptions required for Part I, lines 1a, 1b, 4c, 5a, 5b, 6a, 6b, 7, and 8. Also complete this part for any additional information. | Officers and other University employees utilize charter travel in limited instances where the business advantage justifies any additional cost incurred. Penn State pays for spousal travel expense which serves a legitimate university business purpose. The University indemnified an executive for taxes in 2008 (including a gross- | up payment) relating to travel in connection with the employee's relocation done to satisfy University business requirements. Penn State's President lives in | a university-owned residence that is located near campus. The residence is used for significant university duties. In connection with this business use of the | residence, personal services are provided. In addition, the University pays for a social club membership that its President and other University personnel use | primarily for business purposes. | | | | | | | | | | | | | |
|---|---|---|---|--|--|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|
|---|---|---|---|--|--|----------------------------------|--|--|--|--|--|--|--|--|--|--|--|--|--|

SCHEDULE J-2 (Form 990)

Continuation Sheet for Form 990

OMB No. 1545-0047

80

Department of the Treasury Internal Revenue Service

Attach to Form 990 to list additional information for Form 990, Part VII, Section A, line 1a.

Open to Public Inspection

20

Name of the Organization

Employer Identification number 24 6000376

| [he | Penns | ylvani | ia State | Universit | y |
|-----|-------|--------|----------|-----------|---|
| | | - | | | |

Part I Continuation of Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

| (A) | (B) | | | ((| C) | | | (D) | (E) | (F) |
|---|---------------|-------------|-----------------------|--------------|--------------|---------------------------------|--------|--|--|--|
| Name and Title | Average hours | Positi | ion (d | | | that ap | (vlq | Reportable | Reportable | Estimated |
| | per week | or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | compensation from the organization (W-2/1099-MISC) | compensation from related organizations (W-2/1099-MISC) | amount of other compensation from the organization and related organizations |
| Linda Strumpf Trustee | | | 1 | | | | | | | |
| Michael DiBerardinis | | | | | | | | | | |
| Trustee | | | \checkmark | | | | | | | |
| Graham Spanier | | | | | | | | | | |
| President & Trustee | | | \checkmark | \checkmark | | | | 683660 | | 115726 |
| Rodney Erickson | | | | | | | | | | |
| Exec. VP & Provost | | | | \checkmark | | | | 412702 | | 28266 |
| Rod Kirsch Sr. VP - Development | | | | ~ | | | | 336060 | | 37178 |
| Harold Paz | | | | | | | | | | |
| CEO - Hershey Medical Center Eva Pell | | | | ✓ | | | | 864383 | | 74038 |
| Sr. VP - Research | | | | ✓ | | | | 293017 | | 22347 |
| Gary Schultz Sr. VP - Finance & Business | | | | 1 | | | | 422891 | | 29198 |
| Joseph Paterno | | | | | | | | | | |
| Head Football Coach | | | | | | 1 | | 1079690 | | 30287 |
| Robert Harbaugh | | | | | | | | | | |
| Chair Dept. of Neurosurgery | | | | | | \checkmark | | 779432 | | 45764 |
| Ed Dechellis | | | | | | | | | | |
| Head Basketball Coach | | | | | | \checkmark | | 676363 | | 33009 |
| Alan Brechbill | | | | | | | | | | |
| Executive Director - MSHMC | | | | | | \checkmark | | 674011 | | 45119 |
| Peter Dillon | | | | | | | | | | |
| Chair Dept. of Surgery | | | | | | \checkmark | | 625969 | | 48764 |
| | | | | | | | | | | |
| **Note that no compensation is received from related organizations. | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | <u> </u> |
| | | | | | | | | | | |
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 49915E

| SCHEDULE K (Form 990) | Supple | Supplemental Ir | nformatic | n on Tax | al Information on Tax-Exempt Bonds | spue | | | OMB No. 1545-0047 | 545-0047 |
|---|--|------------------------------------|-------------------------------|---|--|----------------------------|------------------------------------|-------------|--|--|
| Department of the Treasury Internal Revenue Service | ► Attach to F line 24a. Provid | orm 990. To be le descriptions, | completed by explanations, | organizations ¹ and any additio | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990). | s" to Form 9 Schedule O | 90, Part IV, (Form 990). | | Open to Public Inspection | Public |
| Name of the organization The Pennsylvania State University | ate University | | | | | | | Emplo 24 | Employer identification number 24 6000376 | fication number 6000376 |
| Part I Bond Iss | Bond Issues (Required for 2008) | | | | | | | | - | |
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (4) | (f) Description of purpose | urpose | (g) Defeased | d (h) On behalf of issuer |
| A The Pennsylvania State University | I State University | 24-6000376 | 709235TM | 2009 | 138060000 | Construct | Construction and renovation | vation | Yes No | - |
| B The Pennsylvania State University | a State University | 24-6000376 | 709235TQ | 2009 | 74235000 | Construct | Construction and renovation | vation | > | > |
| C The Pennsylvania State University | a State University | 24-6000376 | 709235SD | 2008 | 77670000 | Construct | Construction and renovation | vation | > | > |
| D The Pennsylvania State University | ו State University | 24-6000376 | 709235SN | 2008 | 8310000 | Construct | Construction and renovation | vation | > | > |
| E The Pennsylvania State University | I State University | 24-6000376 | 709235QG | 2007 | 90570000 | | Construction and renovation | vation | > | > |
| Part II Proceed | Proceeds (Optional for 2008) | - | | | - | | | | | |
| | | 4 | | œ | 0 | | | | ш | |
| | fissue | | | | | | | | | |
| | in reserve tunds | | | | | | | | | |
| | Proceeds in retunding or dereasance escrows | | | | | | | | | |
| | oceeds | | | | | | | | | |
| | om proceeds | | | | | | | | | |
| | Working capital expenditures from proceeds | | | | | | | | | |
| | Capital expenditures from proceeds | | | | | | | | | |
| 8 Year of substantial completion | al completion | ; | : | _ | | : | ; | : | ; | : |
| 9 Were the bonds iss | Were the bonds issued as part of a current refunding issue? | Yes | No | Yes No | Yes | 0N | Yes | 0N | Yes | No |
| 10 Were the bonds i refunding issue? | Were the bonds issued as part of an advance refunding issue? | | | | | | | | | |
| 11 Has the final alloc | Has the final allocation of proceeds been made? | | | | | | | | | |
| 12 Does the organization records to support | Does the organization maintain adequate books and records to support the final allocation of proceeds? | | | | | | | | | |
| Part III Private E | Private Business Use (Optional for 2008) | - | - | | _ | | - | | | |
| | | A | | В | C | | ٥ | | ш | |
| 1 Was the organiza | Was the organization a partner in a partnership, or a | Yes | No | Yes No | o Yes | No | Yes | No | Yes | No |
| member of an LLC, tax-exempt bonds? | member of an LLC, which owned property financed by tax-exempt bonds? | | | | | | | | | |
| 2 Are there any lease financed property v | Are there any lease arrangements with respect to the financed property which may result in private business use? | | | | | | | | | |
| For Privacy Act and Pag | For Privacy Act and Paperwork Reduction Act Notice, see the Instruction | nstructions for F | is for Form 990. | | Cat. No. 50193E | 50193E | | Š | Schedule K (Form 990) 2008 | m 990) 2008 |

| Schedule K (Form 990) 2008 Part III Private Business Use (Continued) | | | | | | | | | | Page 2 |
|--|-----|----|------------|----|-----|---|-----|---|---------------|----------------------------|
| | A | | B | | U | | | • | ш | |
| 3a Are there any management or service contracts with respect to the financed property which may result in private business use? | Yes | N | Yes | No | Yes | R | Yes | Ŷ | Yes | N |
| b Are there any research agreements with respect to the financed property which may result in private business use? | | | | | | | | | | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | | | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ► | | % | | % | | % | | % | | % |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . ► | | % | | % | | % | | % | | 8 |
| 6 Total of lines 4 and 5 | | % | | % | | % | | % | | % |
| proc | | | | | | | | | | |
| Part IV Arbitrage (Optional for 2008) | | | | | | | | | | |
| | A | | m - | | ບ- | | | | ш- | |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | Yes | No | Yes | Ŷ | Yes | N | Yes | Ŷ | Yes | No |
| 2 Is the bond issue a variable rate issue? | | | | | | | | | | |
| 3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records? | | | | | | | | | | |
| b Name of provider | - | | | | | | | | | |
| c Term of hedge | | | | | | | | | | |
| 4a Were gross proceeds invested in a GIC? | | | | | | | | | | |
| b Name of provider | | | | | | | | | | |
| c Term of GIC | | | | | - | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | | | |
| 5 Were any gross proceeds invested beyond an available temporary period? | | | | | | | | | | |
| 6 Did the bond issue qualify for an exception to rebate? | | | | | | | | | | |
| | | | | | | | | 0 | schedule K (F | Schedule K (Form 990) 2008 |
| | | | | | | | | | | |

| SCHEDULE K (Form 990) | Supple | emental Ir | oformatic | on on Tax | Supplemental Information on Tax-Exempt Bonds | spu | | | OMB I | OMB No. 1545-0047 | -0047 |
|---|--|------------------------------------|-------------------------------|--------------------------------------|--|----------------------------|-------------------------------|---------|--------------------------------|-----------------------------------|-------------------------------|
| Department of the Treasury Internal Revenue Service | ► Attach to F line 24a. Provid | orm 990. To be le descriptions, | completed by explanations, | / organizations 1 and any additio | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990). | s" to Form 9 Schedule O | 90, Part IV, (Form 990). | | Dpei Inspi | 口 Open to Public Inspection | Iblic |
| Name of the organization The Democrycomia State University | tato University | | | | | | | Employ | Employer identification number | fication nui | number 6 |
| Part I Bond Is | Bond Issues (Required for 2008) | | | | | | | 74 | | | |
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (1 | (f) Description of purpose | rrpose | (6) | (g) Defeased b | (h) On behalf of issuer |
| A The Pennsylvania | The Pennsylvania State University | 24-6000376 | 709235RD | 2007 | 80025000 | Construct | Construction and renovation | vation | Yes | ° N | Yes No |
| B The Pennsylvania | The Pennsylvania State University | 24-6000376 | 709235PJ | 2005 | 98175000 | Construction | ion | | | > | > |
| C The Pennsylvania | The Pennsylvania State University | 24-6000376 | 709235NR | 2004 | 6200000 | Construction | ion | | | > | > |
| D The Pennsylvania | The Pennsylvania State University | 24-6000376 | 709235MX | 2003 | 30915000 | Refunding | Refunding - 1993 series bonds | s bonds | | > | > |
| E PA Higher Ed Facilities Authority | cilities Authority | 52-1558022 | 70917PHF | 2006 | 470000 | | Sprinkler system installation | llation | | > | > |
| Part II Proceed | Proceeds (Optional for 2008) | < | | ۵ | | | 6 | | | u | |
| | | • | | ٥ | | | 2 | | | u | |
| | 1 ISSUE | | | | | | | | | | |
| 2 Gross proceeds | uross proceeus III reserve Turius Proceeds in refrunding or defeasance escrows | | | | | | | | | | |
| | roceeds | | | | | | | | | | |
| 5 Issuance costs from proceeds | rom proceeds | | | | | | | | | | |
| 6 Working capital | Working capital expenditures from proceeds | | | | | | | | | | |
| 7 Capital expendit | Capital expenditures from proceeds | | | | | | | | | | |
| 8 Year of substantial completion | tial completion | - | | - | | | - | | | | |
| | | Yes | No | Yes No | o Yes | No | Yes | No | Yes | _ | No |
| Were the bonds is | Were the bonds issued as part of a current retunding issue? Were the honds issued as bort of an advance | | | | | | | | | | |
| | | | | | | | | | | | |
| 11 Has the final allo | Has the final allocation of proceeds been made? . | | | | | | | | | | |
| 12 Does the organization records to suppole | Does the organization maintain adequate books and records to support the final allocation of proceeds? | | | | | | | | | | |
| Part III Private I | Private Business Use (Optional for 2008) | - | - | | | | | - | | | |
| | | A | | B | U U | | ۵ | | | ш | |
| Was the organizatio member of an LLC, tax-exempt bonds? | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | Yes | N | Yes | o Yes | No | Yes | Ŷ | Yes | _ | N |
| 2 Are there any lease financed property | Are there any lease arrangements with respect to the financed property which may result in private business use? | | | | | | | | | | |
| For Privacy Act and Pa | For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. | nstructions for F | orm 990. | | Cat. No. 50193E | 50193E | | Sci | Schedule K (Form 990) 2008 | (Form 9 | 90) 2008 |

| Schedule K (Form 990) 2008 Part III Private Business Use (Continued) | | | | | | | | | | Page 2 |
|---|----------|----|------------|----|--------|---|-----|---|---------------|----------------------------|
| | A | | B | | U | | | • | ш | |
| 3a Are there any management or service contracts with respect to the financed property which may result in private business use? | Yes | No | Yes | No | Yes | N | Yes | Q | Yes | No |
| b Are there any research agreements with respect to the financed property which may result in private business use? | | | | | | | | | | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | | | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ► | | % | | % | | % | | % | | 8 |
| 5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . | | % | | % | | % | | % | | 8 |
| 6 Total of lines 4 and 5 | | % | | % | | % | | % | | % |
| proc | | | | | | | | | | |
| Part IV Arbitrage (Optional for 2008) | | | | | | | | | | |
| | ∀ | | m - | | ပ - | | ם | | ш- | |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | Yes | No | Yes | ٥ | Yes | N | Yes | Ŷ | Yes | No |
| 2 Is the bond issue a variable rate issue? | | | | | | | | | | |
| 3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records? | | | | | | | | | | |
| b Name of provider | - | | | | | | | | | |
| c Term of hedge | | | | | | | | | | |
| 4a Were gross proceeds invested in a GIC? | | | | | | | | | | |
| b Name of provider | | | | | | | | | | |
| c Term of GIC | | | | | - | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | | | |
| 5 Were any gross proceeds invested beyond an available temporary period? | | | | | | | | | | |
| 6 Did the bond issue qualify for an exception to rebate? | | | | | | | | | | |
| | | | | | | | | 0 | schedule K (F | Schedule K (Form 990) 2008 |
| | | | | | | | | | | |

| SCHEDULE K (Form 990) | Supple | Supplemental Ir | nformatic | on on Tax- | al Information on Tax-Exempt Bonds | spue | | | | 80 |
|---|--|---------------------------------------|-------------------------------|------------------------------------|--|------------------------------|--------------------------------|--------------|--|--------------------------------------|
| Department of the Treasury Internal Revenue Service | ► Attach to F line 24a. Provic | Form 990. To be de descriptions, e | completed by explanations, | organizations t and any additio | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information on Schedule O (Form 990). | s" to Form 9 N Schedule O | 990, Part IV,) (Form 990). | | Open to Public Inspection | Public |
| Name of the organization The Pennsylvania State University | te University | | | | | | | Employ 24 | Employer identification number 24 6000376 | n number 1376 |
| Part I Bond Iss | Bond Issues (Required for 2008) | | | | | | | | | |
| | (a) Issuer name | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f | (f) Description of purpose | purpose | (g) Defeased | (h) On behalf of issuer |
| A PA Higher Ed Facilities Authority | lities Authority | 52-1558022 | 70917NH2 | 2004 | 560000 | | Sprinkler system installation | allation | Yes No | Yes No |
| B Lycoming County Authority | Authority | 23-6760375 | 550802GS | 2008 | 5500000 | Construction | tion | | > | > |
| C Lycoming County Authority | Authority | 23-6760375 | 550802GF | 2005 | 15225000 | Construc | Construction and renovation | ovation | > | > |
| D Lycoming County Authority | Authority | 23-6760375 | 550802FN | 2003 | 17385000 | Refunding | Refunding - 1993 series | es | > | > |
| ш | | | | | | | | | | |
| Part II Proceeds | Proceeds (Optional for 2008) | | - | | | - | | | - | |
| | | A | | В | с | | Δ | | ш | |
| | issue | | | | | | | | | |
| | reserve funds | | | | | | | | | |
| 3 Proceeds in refund | Proceeds in refunding or defeasance escrows | | | | | | | | | |
| | oceeds | | | | | | | | | |
| | om proceeds | | | | | | | | | |
| | Working capital expenditures from proceeds | | | | | | | | | |
| 7 Capital expenditur | Capital expenditures from proceeds | | | | | | | | | |
| 8 Year of substantial completion | al completion | - | | - | _ | | - | | - | |
| | | Yes | No | Yes No | Yes | No | Yes | No | Yes | No |
| | Were the bonds issued as part of a current refunding issue? | | | | | | | | | |
| 10 Were the bonds is refunding issue? | Were the bonds issued as part of an advance refunding issue? | | | | | | | | | |
| 11 Has the final alloc | Has the final allocation of proceeds been made? | | | | | | | | | |
| 12 Does the organizati records to support | Does the organization maintain adequate books and records to support the final allocation of proceeds? | | | | | | | | | |
| Part III Private B | Private Business Use (Optional for 2008) | _ | - | - | _ | | | _ | _ | |
| | | A | | B | U | ~ | D | | ш | |
| 1 Was the organizat | Was the organization a partner in a partnership, or a | Yes | No | Yes No | o Yes | No | Yes | Q | Yes | No |
| member of an LLC, tax-exempt bonds? | member of an LLC, which owned property financed by tax-exempt bonds? | > | | | | | | | | |
| 2 Are there any lease a financed property whethere a second sec | Are there any lease arrangements with respect to the financed property which may result in private business use? | | | | | | | | | |
| For Privacy Act and Pap | For Privacy Act and Paperwork Reduction Act Notice, see the Instruction | Instructions for F | is for Form 990. | | Cat. No. 50193E | 50193E | | Sch | Schedule K (Form 990) 2008 | n 990) 2008 |

| Schedule K (Form 990) 2008 Part III Private Business Use (Continued) | | | | | | | | | | Page 2 |
|--|-----|----|-----|----|-----|--------|-----|----|---------------|----------------------------|
| | A | | B | | U | | | ٥ | ш | |
| 3a Are there any management or service contracts with respect to the financed property which may result in private business use? | Yes | No | Yes | No | Yes | ٩ ٧ | Yes | Q | Yes | No |
| b Are there any research agreements with respect to the financed property which may result in private business use? | | | | | | | | | | |
| c Does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts or research agreements relating to the financed property? | | | | | | | | | | |
| 4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government ► | - | % | | % | | % | | % | | % |
| Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government . | | % | | % | | % | | 8 | | 8 |
| 6 Total of lines 4 and 5 | | % | | % | | % | | % | | % |
| proc | | | | | | | | | | |
| Part IV Arbitrage (Optional for 2008) | | - | | - | | | | | | |
| | A | | Ð | | U | | | ۵ | ш | |
| 1 Has a Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate, been filed with respect to the bond issue? | Yes | No | Yes | No | Yes | No | Yes | Ŷ | Yes | ° N |
| 2 Is the bond issue a variable rate issue? | | | | | | | | | | |
| 3a Has the organization or the governmental issuer identified a hedge with respect to the bond issue on its books and records? | | | | | | | | | | |
| b Name of provider | - | | | | | | | | | |
| c Term of hedge | | | | | | | | | | |
| 4a Were gross proceeds invested in a GIC? | | | | | | | | | | |
| b Name of provider. | | | | | | | | | | |
| c Term of GIC | | | | | | | | | | |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? | | | | | | | | | | |
| 5 Were any gross proceeds invested beyond an available temporary period? | | | | | | | | | | |
| 6 Did the bond issue qualify for an exception to rebate? | | | | | | | | | | |
| | | | | | | | | 0) | Schedule K (F | Schedule K (Form 990) 2008 |
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SCHEDULE L (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Transactions With Interested Persons ► Attach to Form 990 or Form 990-EZ.

► To be completed by organizations that answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Public Open To Inspection

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OMB No. 1545-0047

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| Name | of the | organization |
|------|--------|--------------|
|------|--------|--------------|

| Name of the | e organization | | | | | Employ | er iden | tificatio | on nun | iber | |
|---------------|---|----|--------------------------|--------------------------------------|------------------------|---------------|----------|-----------|------------------------------|---------|------------------|
| The Pen | nsylvania State University | | | | | 24 | | 60 | 00037 | 6 | |
| Part I | Excess Benefit Transactions To be completed by organizations | | | | | | m 990 | -EZ, F | Part V, | line 4 | 0b. |
| 4 | | | | (1) | | | | | | (c) Cor | rected? |
| | (a) Name of disqualified person | | | (b) I | Description of transac | lion | | | | Yes | No |
| | | | | | | | | | | | <u> </u> |
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| unde | r the amount of tax imposed on the section 4958 | | | | | | | ▶ \$ | | | |
| Part II | Loans to and/or From Intere To be completed by organizations | | | es" on Form 990, Par | t IV, line 26, or For | m 990-E | Z, Par | t V, lin | ne 38a | | |
| (a) Na | me of interested person and purpose | | to or from anization? | (c) Original principal amount | (d) Balance due | (e) In | default? | by bo | proved bard or nittee? | , | /ritten ment? |
| | | То | From | | | Yes | No | Yes | No | Yes | No |
| | | | | | | | | | | | |
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| Part III | Grants or Assistance Benefitt | ing Inte | erested | Persons. | | | |
|----------|-------------------------------|----------|---------|----------|--|--|--|
| Total | | | | | | | |
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To be completed by organizations that answered "Yes" on Form 990, Part IV, line 27.

| | · · · · · · · · · · · · · · · · · · · | |
|-------------------------------|---|---|
| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of grant or type of assistance |
| | | |
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| Part IV Business Transactions Involvi | ng Interested Persons. | | | | |
|---------------------------------------|--|---------------------------|--------------------------------|-----------------------------|----|
| To be completed by organizatio | ns that answered "Yes" of | on Form 990, Part I | /, line 28a, 28b, or 28c. | | |
| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sha organiz rever | |
| | | | | Yes | No |
| See schedule O | | | | | |
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For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. Cat. No. 50056A Schedule L (Form 990 or 990-EZ) 2008

SCHEDULE M (Form 990)

| NonCash Contributions |
|-----------------------|
|-----------------------|

OMB No. 1545-0047

2008

Open To Public

Inspection

6000376

To be completed by organizations that answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

Employer identification number

24

Internal Revenue Service Name of the organization

Department of the Treasury

The Pennsylvania State University

| | | (a) Check if applicable | (b) Number of contributions | (c) Revenues reported on Form 990, Part VIII, line 1g | (d) Method of determining revenues |
|-----------------------|--|--------------------------------------|---------------------------------------|--|---|
| 1 2 3 4 5 | Art—Works of art Art—Historical treasures Art—Fractional interests Books and publications Clothing and household | | | | |
| 6 7 8 9 | goods | | | | |
| 10 11 12 | Securities—Closely held stock . Securities—Partnership, LLC, or trust interests Securities—Miscellaneous | | | 15435299 | fair market value |
| 13 | Securities—Miscellaneous . Qualified conservation contribution (historic structures) | | | | |
| 4 5 | Qualified conservation contribution (other) Real estate—Residential | | | | |
| 6 7 8 | Real estate—Commercial . Real estate—Other . Collectibles . | | | | |
| 19 20 21 | Food inventory | | | | |
| 22 23 24 | Historical artifacts Scientific specimens Archeological artifacts | | | 12616059 | foir morket velue |
| 25 26 27 28 | Other ► () | 1 1 | | 13616058 | fair market value |
| 29 | Number of Forms 8283 receive which the organization complet | | | | 29 Yes No |

- 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1–28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?
 b If "Yes," describe the arrangement in Part II.
- **31** Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?
- 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?
 b If "Yes," describe in Part II.
- **33** If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990.

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| Schedule M (Form 990) 2008 | Page 2 |
|---|---|
| | plete this part to provide the information required by Part I, lines 30b, |
| The University only tracks non-cash contributio | ns as either securities or other gifts in kind. |
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SCHEDULE O (Form 990)

Supplemental Information to Form 990

Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.



Department of the Treasury Internal Revenue Service Name of the organization

_

Employer identification number

| The Pennsylvania State University | 24 6000376 | |
|---|---------------------------------------|-------|
| Part VI, Line 1 - Described in section 501(c)(3) | | |
| The University is exempt from federal income tax as a governmental entity under IR | C section 115. It is an instrumentai | ility |
| of the Commonwealth of Pennsylvania. While it may be described in IRC section, 50 | 01(c)(3), the University has not beer | n |
| recognized as a 501(c)(3) charity by the Internal Revenue Service. | | |
| Part VI, Line 10 - Form 990 Review | | |
| | | |
| A draft of the organization's form 990 was provided to Board members and reviewed | l at a board meeting. Board membe | ers |
| were able to ask questions and comment on the draft form. The organization consid | lers these comments and makes | |
| appropriate revisions prior to filing the final document. | | |
| | | |
| Part VI, Line 12(c) - Monitoring of conflicts of interest | | |
| Consistent with University bylaws, officers, trustees and key employees complete c | onflict of interest forms on | |
| an annual basis. The University "Conflict of Interest Disclosure Verification" form p | rovides for disclosure of family | |
| members and/or related businesses having dealings with the university. | | |
| | | |
| Part VI, Line 15(c) - Determination of President's Compensation | | |
| The University President's compensation is determined by a compensation committ | ee comprised of specified Board | |
| members which considers performance, salaries of executives in similar positions a | s well as the advice of outside | |
| advisors and data found in compensation surveys. | | |
| | | |

The University makes its governing documents, conflict of interest policy, and financial statements available to the

Part VI, Line 19 - Document availability to the public

public upon request. In addition, financial statements are available on the University's website.

| Schedule O (Form 990) 2 Name of the organization | | | | Employer | Page 2 |
|---|--|-------------------|--------|-----------|---------------------|
| The Pennsylvania | | | | 24 | 6000376 |
| | | | | | |
| Schedule L, Part I | V - BusinessTransactions Involving Interested Pe | ersons | | | |
| (a) Name | (b) Relationship | (c) Amount | (d) De | scription | (e) Revenue Sharing |
| Michele Kirsch | Spouse of Rod Kirsch, Senior VP - Development | 83,171 | Em | ployment | No |
| Sandra Spanier | Spouse of Graham Spanier, President & Trustee | 126,813 | Emj | oloyment | No |
| | | | | | |
| *Note that Dr. Mic | hele Kirsch is the Director of Administrative Operat | tions for the Sch | nreyer | Honors C | ollege. Dr. Sandra |
| Spanier is a Profe | ssor of English. Compensation listed above includ | les a \$27,936 Na | tional | Endowm | ent for the |
| Humanities (NEH) | grant awarded to Dr. Spanier in connection with he | er position as G | eneral | Editor of | the Hemingway |
| Letters Project. | | | | | |
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| Department of the Treasury Internal Revenue Service | Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37. See separate instructions. | organizations that answered " See separate instructions. | d "Yes" to Form 990, I ns. | Part IV, line 33, 34, 35 | , 36, or 37. | Open to Public Inspection |
| Name of the organization The Pennsylvania State University | n State University | | | | Employ | Employer identification number 24 6000376 |
| Part I Identifi | Identification of Disregarded Entities | | | | | |
| 2 | (A) Name, address, and EIN of disregarded entity | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Total income | Ð | (F) Direct controlling entity |
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| Part II Identifi | Identification of Related Tax-Exempt Organizations | | - | | | _ |
| Z | (A) Name, address, and EIN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Exempt Code section | (E) Public charity status (if section 501(c)(3)) | (F) Direct controlling entity |
| The-Milton-SHers | - The Milton S. Hershey Medical Center 25-1854772 | Healthcare | PA | 501(c)(3) | 509(a)(1) | Penn State Univ. |
| The-Corporation fo | -The Corporation for Penn State 25-1500292 | Holding company | PA | 501(c)(3) | 509(a)(3) | Penn State Univ. |
| - Penn State Resear | - Penn State Research Foundation 23-4359185 | Research | PA | 501(c)(3) | 509(a)(3) | Corp. for PSU |
| - Pennsylvania Coll | - Pennsylvania College of Technology 23-2564508 | Education | PA | 501(c)(3) | 509(a)(1) | Corp. for PSU |
| - Ben-Franklin-Tech | - Ben-Franklin - Tech Ctr-of-Central and Northern PA -25-1618093 | Technology | PA | 501(c)(3) | 509(a)(1) | Corp. for PSU |
| Nittany-Title-Corporation -25-1518479 | xation -25-1518479 | Holding Property | PA | 501(c)(2) | | Corp. for PSU |
| -Recycling Markets | - Recycling Markets-Center - 20-2191485 | Promote Recycling | PA | 501(c)(3) | 509(a)(1) | Corp. for PSU |

| Schedule R (Form 990) 2008 | | | | | | | | | | Page 2 |
|--|---|--|--|---|-------------------------------------|--|--|---|--|---|
| Part III Identification | Identification of Related Organizations Taxable | nizations | as | a Partnership | | | | | | |
| (A) Name, address, and EIN of related organization | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Predominant income (related, investment, unrelated) | (F) Share of total income | | (G) Share of end-of-year assets | (H) Disproportionate allocations? | () Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | (J) General or managing partner? |
| | | | | | | | | Yes No | | Yes No |
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| Part IV Identification | Identification of Related Organizations Taxable | nizations | as a | Corporation or Trust | Trust | | - | | | - |
| (A) Name, address, and EIN of related organization | of related organization | | (B) Primary activity | (C) Legal domicile (state or foreign country) | (D) Direct controlling entity | (E) Type of entity (C corp, S corp, or trust) | (F) Share of total income | | (G) Share of end-of-year assets | (H) Percentage ownership |
| -Research Park Mgmt. Corp. 25-1625696 | -25-1625696 | | Real Estate | PA | Corp. for P.S. | C corp | (10 | (106024) | 1421880 | 100% |
| -Research Park Hotel Corp25-1673018 | 25-1673018 | | Hotel | PA | Res Park Mgt | C corp | (117 | (1174951) | 30834705 | 100% |
| -Penn-State-Hershey Health System -25-1769611 | System -25-17696 | 11 | Healthcare | PA | Corp. for P.S. | C corp | ũ | 518087 | 3620068 | 100% |
| -Nittany Insurance Company - 25-1718998- | - 25-1718998 | | Insurance | PA | Corp. for P.S. | C corp | (1 | (11901) | 19686322 | 100% |
| -PA-Research Park-Tech. Center 25-1723275 | nter-25-1723275 | | Condo Mgmt. | PA | Corp. for P.S. | C corp | | 0 | 0 | 100% |
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Schedule R (Form 990) 2008

Schedule R (Form 990) 2008

Part V Transactions With Related Organizations

| | Yes No |
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| | (C) Amount involved |
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| | compare and the viganization engage in any strate and the mode of the view of the following transactions with one or more nated organizations listed in Parts II-IV? Exception of indreest (i) annuities (ii) organizations) Exception of indreest (ii) annuities (iii) organizations) Exception of indreest (iii) annuities (iii) organizations) Lears of one guarantees to orfor other organization(s) Lears of one guarantees to orfor other organization(s) Lears of one guarantees to orfor other organization(s) Excenting of assets to other organization(s) Excenting of assets or anter organization(s) Excenting of tablics, equipment, mating lists, or other assets Excenting of tablics, equipment, membership or fundrating solicitations by other organization(s) Excenting of tablics, equipment, membership or fundrating solicitations by other organization(s) Excenting of tablics, equipment, membership or fundrating solicitations by other organization(s) Excenting of tablics, equipment, membership or fundrating solicitations by other organization(s) Excenting of tablics, equipment, membership or fundr |

Schedule R (Form 990) 2008

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Penn State Hershey Health System

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3)

The Corporation for Penn State

(9)

Nittany Insurance Company

(2)

| Provide the f | Provide the following information for each entity taxed as a partnership or gross revenue) that was not a related organization. See instructions | | through which the organization conducted more than fine regarding exclusion for certain investment partnerships. | conducted vestment p | through which the organization conducted more than five percent of its activities (measured by total assets egarding exclusion for certain investment partnerships. | nt of its activit | ies (measured by t | otal as | sets |
|---------------|---|---------------------------------|--|---|---|---|---|-----------------------|---|
| þ | | | Ş | - [| - | Į | ŝ | | |
| | (A) Name, address, and EIN of entity | (b) Primary activity | (C) Legal domicile (state or foreign country) | (U) Are all partners section 501(c)(3) organizations? | rs Chare of end-of-year assets | (F) Disproportionate allocations? | (G) Code V—UBI amount in box 20 of Schedule K-1 (Form 1065) | Gene mana parti | (H) General or managing partner? |
| | | | | Yes No | | Yes No | | Yes | Ŷ |
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Schedule R (Form 990) 2008 Part VI Unrelated Organizations Taxable as a Partnership

| SCHEDULE R-1 (Form 990) | Continuation S | Continuation Sheet for Schedule R (Form 990) | ule R (Form 9 | (06) | | OMB No. 1545-0047 |
|--|--|--|--|----------------------------|---------------------------|--|
| Department of the Treasury Internal Revenue Service | ► Attach to Form { (Form 990), Part I; ► See in | Attach to Form 990 to list additional information for Schedule R (Form 990), Part I; Part II; Part II; Part IV; Part V, line 2; or Part VI. See instructions for Schedule R (Form 990). | mation for Schedule F art V, line 2; or Part VI. t (Form 990). | ~ . | | 么 ししつ Open to Public Inspection |
| Name of filing organization | | | | | Employe | Employer identification number |
| Part I Continuat | Continuation of Identification of Disregarded Entities | | | | | |
| Name | (a) Name, address, and EIN of disregarded entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Total income | (e) End-of-year assets | (f) Direct controlling entity |
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| For Privacy Act and Pape | For Privacy Act and Paperwork Reduction Act Notice, see the Instructions for Form 990. | orm 990. | Cat. No. 51055Z | 155Z | Schedule | Schedule R-1 (Form 990) 2009 |

OMB No. 1545-0047

| Part II Continuation of Identification of Related Tax-Exempt Organizations | elated Tax-Exempt | t Organizations | | | | |
|--|-------------------|--------------------------------|--|-----------------------------------|---|-------------------------------------|
| (a) Name, address, and EIN of related organization | tion | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Exempt Code section | (e) Public charity status (if section 501(c)(3)) | (f) Direct controlling entity |
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Schedule R-1 (Form 990) 2009

| Part III Continuation | of Identificatio | ר of Relat | ed Organizatio | Continuation of Identification of Related Organizations Taxable as a Partnership | artnership | | | | |
|---|-------------------------|--|-------------------------------------|--|------------------------------|--|-----------------------|--|--|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Predominant income (related, unrelated, excluded from tax under | (f) Share of total income | (g) Share of end-of-year assets | (h) Disproportions | (h) (i) (j) (j) <th>(j) General or managing partner?</th> | (j) General or managing partner? |
| | | | | sections 512–514.) | | | Yes No | | Yes No |
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Schedule R-1 (Form 990) 2009

Page 3

Schedule R-1 (Form 990) 2009

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| Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust | ed Organization | is Taxable as | a Corporation | or Trust | | | |
|---|--------------------------------|--|-------------------------------------|--|------------------------------|--|--------------------------------|
| (a) Name, address, and EIN of related organization | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Direct controlling entity | (e) Type of entity (C corp, S corp, or trust) | (f) Share of total income | (g) Share of end-of-year assets | (h) Percentage ownership |
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|--|---|------------------------------|
| Part V Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2) | | |
| (a) Name of other organization | (b) Transaction type (a–r) | (c) Amount involved |
| (7) Research Park Hotel Corp. | σ | 39915436 |
| (8) Research Park Mgmt. Corp. | q | 3098777 |
| (9) Research Park Hotel Corp. | ٩ | 1981632 |
| (10) | | |
| (11) | | |
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| Part VI | Continuation of Unrelated Organizations Taxable as a Partnership | s Taxable as a Partne | ership | | | | | | | |
|---------|--|--------------------------------|---|--|---|---|---|--|--------|---|
| | (a) Name, address, and EIN of entity | (b) Primary activity | (c) Legal domicile (state or foreign country) | (d) Are all partners section 501(c)(3) organizations? | (d) e all rtners ction 1(c)(3) izations? | (e) Share of end-of-year assets | (f) Disproportionate allocations? | tte Code V–UBI amount on box 20 of K-1 | Da Ger | (h) General or managing partner? |
| | | | | Yes No | No | | Yes No | | Yes | Yes No |
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Section 2:

The salaries of all officers and directors of the State-related institution.

*No member of the Board of Trustees received a salary for services rendered as a Trustee.

| <u>Name</u> | | <u>Salary</u> |
|-----------------|------------------------------|---------------|
| Graham Spanier | President of the University | 605,004 |
| Rodney Erickson | Executive VP & Provost | 410,010 |
| Rod Kirsch | Sr. VP - Development | 335,004 |
| Harold Paz | CEO - Hershey Medical Center | 643,002 |
| Eva Pell | Sr. VP - Research | 266,202 |
| Gary Schultz | Sr. VP - Finance & Business | 415,008 |

Section 3:

The highest 25 salaries paid to employees of the institution that are not included under Section 2.

| Employee | | Salary |
|-----------------------|--------------------------------------|---------|
| Robert Harbaugh, M.D. | Chair Department of Neurosurgery | 685,834 |
| John Myers, M.D. | Staff Physician - Pediatric Surgery | 582,402 |
| Alan Brechbill | Executive Director - MSHMC | 582,035 |
| Jonas Sheehan, M.D. | Staff Physician - Neurosurgery | 575,028 |
| Peter Dillon, M.D. | Chair Department of Surgery | 558,294 |
| Kevin Black, M.D. | Chair Orthopaedics/Rehabilitation | 541,299 |
| Joseph Paterno | Head Football Coach | 540,942 |
| Carlo de Luna, M.D. | Staff Physician - Neurosurgery | 532,521 |
| John Reid, M.D. | Staff Physician - Orthopaedics | 516,952 |
| Akash Agarwal, M.D. | Staff Physician - Neurosurgery | 507,529 |
| Kathleen Eggli, M.D. | Chair Department of Radiology | 485,709 |
| David Goodspeed, M.D. | Staff Physician - Orthopaedics | 464,191 |
| Mario Gonzalez, M.D. | Staff Physician - Electrophysiology | 464,024 |
| Thomas Terndrup, M.D. | Chair Emergency Medicine | 462,069 |
| Berend Mets, M.B. | Chair Department of Anesthesiology | 452,875 |
| Walter Koltun, M.D. | Staff Physician - Colorectal Surgery | 450,025 |
| David Quillen, M.D. | Chair Department of Ophthalmology | 447,113 |
| Kevin Cockroft, M.D. | Staff Physician - Neurosurgery | 445,023 |
| Thomas Loughran, M.D. | Director Penn State Cancer Institute | 437,212 |
| John Repke, M.D. | Chair Obstetrics/Gynecology | 432,313 |
| Henry Wagner, M.D. | Staff Physician - Radiation Oncology | 418,200 |
| Walter Pae, M.D. | Staff Physician - Surgery | 417,014 |
| Ross Decter, M.D. | Staff Physician - Urology | 412,521 |
| James McInerney, M.D. | Staff Physician - Neurosurgery | 408,767 |
| Robert Aber, M.D. | Chair Department of Medicine | 401,320 |