The Pennsylvania State University Right-to-Know Law Report May 31, 2022

This Report is filed in accordance with the provisions of Chapter 15 of the Right-to-Know Law for the Fiscal Year commencing July 1, 2020 and ending June 30, 2021. This Report includes the following information as required by the Right-to-Know Law:

1. Section 1 -- Information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

2. Section 2 -- The salaries of all officers and directors of the State-related institution.

3. Section 3 -- The highest 25 salaries paid to employees of the institution that are not included under Section 2.

Section 1:

All information required by Form 990 or an equivalent form, of the United States Department of the Treasury, Internal Revenue Service, entitled the Return of Organization Exempt From Income Tax, regardless of whether the State-related institution is required to file the form by the Federal Government.

Note:

The IRS form 990 is used by the University as a convenient instrument to report select information required by the Commonwealth. However, please note that the University is not required to, and does not file, a form 990.

Form	990	
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Form	aan	ļ

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

2020

OMB No. 1545-0047

		of the Treasury enue Service	 Do not enter social security numbers on this form as it may be made Go to www.irs.gov/Form990 for instructions and the latest inform 			Open to Public Inspection							
A	For the	e 2020 calend	ar year, or tax year beginning July 1 , 2020, and ending	June	30	,20 21							
в	Check if	f applicable:	C Name of organization The Pennsylvania State University		D Emplo	oyer identification number							
	Address	s change	Doing business as			24-6000376							
	Name cl	hange	Number and street (or P.O. box if mail is not delivered to street address) Room/su	uite	E Telepł	none number							
	Initial re	turn	408 Old Main			814-865-1355							
	Final retu	urn/terminated	City or town, state or province, country, and ZIP or foreign postal code										
	Amende	ed return	University Park, PA 16802			receipts \$ 7,275,628,000							
	Applicat	tion pending				or subordinates? Yes No							
						es included? Ves No							
1	Tax-exe	empt status:	501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527			st. See instructions							
J	Website			c) Group ex									
к	the second second second		Corporation ☐ Trust ☐ Association ☐ Other ► L Year of formation:	1855	M State	of legal domicile: PA							
P	art I	Summa											
	1		ribe the organization's mission or most significant activities: As PA's land										
JCe			o improving the lives of the people of Pennsylvania, the nation and the world										
'nai		of high-qua	ity teaching, research and outreach. The University is an instrumentality of the	ne Commo	nwealt	h of Pennsylvania.							
Iovel	2		box \blacktriangleright if the organization discontinued its operations or disposed of mo										
g	3		voting members of the governing body (Part VI, line 1a)		3	36							
ŝ	4		f independent voting members of the governing body (Part VI, line 1b) 4 ber of individuals employed in calendar year 2020 (Part V, line 2a)										
Activities & Governance	5		er of individuals employed in calendar year 2020 (Part V, line 2a)	46,162									
ctiv	6		er of volunteers (estimate if necessary)	6	Thousands								
Ā	7a		ated business revenue from Part VIII, column (C), line 12		7a	6,546,353							
	b	Net unrelat	ed business taxable income from Form 990-T, Part I, line 11	 Prior Year	7b	Current Year							
		0 1 1 1											
ue	8		ns and grants (Part VIII, line 1h)	The second second second	61,000	431,375,000							
Revenue	9	0	rvice revenue (Part VIII, line 2g)	6,043,5		6,492,760,166							
Re	10		income (Part VIII, column (A), lines 3, 4, and 7d)		95,000	641,767,000							
	11		nue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) ue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)		07,604	40,709,834							
	12		similar amounts paid (Part IX, column (A), lines 1–3)	7,038,3		7,606,612,000							
	13 14		id to or for members (Part IX, column (A), line 4)	101,4	37,924	92,655,111							
	14		her compensation, employee benefits (Part IX, column (A), line 4/	4 157 0	63,000	4,115,140,450							
Expenses	16a	•	al fundraising fees (Part IX, column (A), line 11e)	4,157,0	03,000	4,115,140,450							
Den	b		aising expenses (Part IX, column (A), line 25) ►										
EX	17		nses (Part IX, column (A), lines 11a–11d, 11f–24e)	3,539,7	84 076	2,342,960,878							
	18		nses, Add lines 13–17 (must equal Part IX, column (A), line 25)	7,799,0		6,550,756,439							
	19		ss expenses. Subtract line 18 from line 12		63,000)	1,055,855,561							
L Se				ing of Curre		End of Year							
Net Assets or Fund Balances	20	Total asset	s (Part X, line 16)	17,413,2									
Ass	21		ies (Part X, line 26)	7,588,9		7,472,063,000							
Net	22		or fund balances. Subtract line 21 from line 20	9,824,2									
-	art II		re Block	-,,-									

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Type or print name and title	н. Н		Date			
Paid	Print/Type preparer's name	Date		Check [] if self-employed	PTIN		
Preparer Use Only	Firm's name	Firm's EIN ►					
Use only	Firm's address 🕨	Phone no.					
May the IRS	discuss this return with the preparer s	shown above? See instructions				2 Yes	🗌 No
For Paperwo	rk Reduction Act Notice, see the separa	te instructions. C	at. No. 11282)	'		Form 9	90 (2020)

	0 (2020)	Pag
rt	III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III	
	Briefly describe the organization's mission:	
	As Pennsylvania's land grant university, The Pennsylvania State University is committed to improving the lives of the people of	
	Pennsylvania, the nation, and the world through its integrated, tri-part mission of high-quality teaching, research and outreach.	
	The University is an instrumentality of the Commonwealth of Pennsylvania.	
81		
	Did the organization undertake any significant program services during the year which were not listed on the	21 M
		<u>.</u>
	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program	
	services?	1
	If "Yes," describe these changes on Schedule O.	
	Describe the organization's program service accomplishments for each of its three largest program services, as measured	irec
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to	oth
	the total expenses, and revenue, if any, for each program service reported.	
a	(Code:) (Expenses \$ 1,562,611,675 including grants of \$ 329,370,493) (Revenue \$ 1,796,041,000)
	Instruction - Penn State's instructional mission includes undergraduate, graduate, professional, and continuing	
	and distance education.	
b	(Code:) (Expenses \$ 2,526,172,968 including grants of \$) (Revenue \$3,423,994,000)
b	(Code:) (Expenses \$ 2,526,172,968 including grants of \$) (Revenue \$ 3,423,994,000 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional	
b	(Code:) (Expenses \$ 2,526,172,968 including grants of \$) (Revenue \$ 3,423,994,000 Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit	
b	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional	
b	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit	
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b	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all.	
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{	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all.	
2	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. all.	
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< C	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. all.	
{	Hospital - Penn State is committed to enhancing quality of life through improved health, the professional preparation of those who will serve the health needs of others, and the discovery of knowledge that will benefit all. all.	

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Part			Yes	No
	1		169	
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	\checkmark	
2	Is the organization required to complete Schedule B, Schedule of Contributors See instructions?	2		\checkmark
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	з		1
4	Section 501(c)[3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		
5	is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u>الم</u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		1
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i>	7		1
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D. Part III	8	✓	
9	DId the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		1
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If "Yes," complete Schedule D, Part V	10	1	- Salara barran
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, IX, or X as applicable,			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	<u>11a</u>	<	
b	Did the organization report an amount for investments—other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		
c	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	<u>11c</u>		~
d	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		×
e	Did the organization report an amount for other llabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	<u>11e</u>	_ ✓	<u> </u>
ť	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	<u>11f</u>	1	
12a	Schedule D. Parts XI and XII	12a	.1	
b	"Yes " and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	\checkmark	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E Did the organization maintain an office, employees, or agents outside of the United States?	13 14a	1 . i	<u> </u>
14a b	Did the organization have accretize revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV.	14b	1	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	 	1
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV.	16	1	
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I See instructions	17		1
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	1	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes." complete Schedule G. Part III	19	<u> </u>	 ✓
2 0a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H .	20a		
t 21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			1
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	<u> </u>	

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Part	V Checklist of Required Schedules (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	1	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J.	23	✓	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	1	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		1
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	040		1
	to defease any tax-exempt bonds?	24c 24d		V V
d 25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		,
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I.	25b		C
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part II</i>	26		1
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		1
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	280		1
	"Yes," complete Schedule L, Part IV	28a 28b	1	–
b	A family member of any individual described in line 2011 if res, complete concease 2, arth in a 28 A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If		<u> </u>	
С	"Yes," complete Schedule L, Part IV	28c	1	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	1	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		V
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II	32		1
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I.	33	1	
34	Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i>	34 35a	1	in.
35a	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
b	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2. Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	35b	1	<u> </u>
36	related organization? If "Yes," complete Schedule R, Part V, line 2	36	-	
37	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	37		1
38	19? Note: All Form 990 filers are required to complete Schedule O.	38	1	
Part	Check if Schedule O contains a response or note to any line in this Part V			. 🗆
•			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 3,60	4		
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b	0		1
0	Did the organization comply with backup withholding rules for reportable payments to vendors and	57.53	1	A BENER

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reportable gaming (gambling) winnings to prize winners?

000 10000

Form 990	0 (2020)		F	age J
Part \	Statements Regarding Other IRS Filings and Tax Compliance (continued)		Vee	No
		01000	Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 46,162	01	,	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	V	1000
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	V	- <u>.</u>
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	V	
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			,
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a	Street and	V
b	If "Yes," enter the name of the foreign country	ALC:		No.
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	F	10000	
5a.	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		V
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		<u> </u>
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			,
	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		\[\] \[\[\] \[\[\] \[\] \[\] \[\[\] \[\[\] \[\[\] \[\[\[\[
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	01		
)	aifts were not tax deductible?	6b	460.00	2011
7	Organizations that may receive deductible contributions under section 170(c).		101	
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	7-	. ,	
	and services provided to the payor?	7a	1	
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	V	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	7-	1	
	required to file Form 8282?	7c	V	Nexal
d	If "Yes," indicate the number of Forms 8282 filed during the year	70	200 AL	1
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e 7f		V /
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .	7g	1	× ·
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	79 7h	1	
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	211	V	1000
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the	8	e y og	NO POINT
	sponsoring organization have excess business holdings at any time during the year?	Serie	2668	48.97
9	Sponsoring organizations maintaining donor advised funds.	9a		-bettern1
a	Did the sponsoring organization make any taxable distributions under section 4966?	9b		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	012	See and	-Were
10	Section 501(c)(7) organizations. Enter:		16.4	てお
a	Initiation fees and capital contributions included on Part VIII, line 12 10a Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
b		esi.		
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders			
a	Gross income from other sources (Do not net amounts due or paid to other sources			
b	against amounts due or received from them.)	TRAN		
10-	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
12a	If "Yes," enter the amount of tax-exempt interest received or accrued during the year [12b]	Rall	Sin	12000
b	Section 501(c)(29) qualified nonprofit health insurance issuers.		1000	1
13	Is the organization licensed to issue qualified health plans in more than one state?	13a		
а	Note: See the instructions for additional information the organization must report on Schedule O.	-	1	
	Enter the amount of reserves the organization is required to maintain by the states in which		16.0	
b	the organization is licensed to issue qualified health plans	10.5		
~	Enter the amount of reserves on hand			
с 14а	Did the organization receive any payments for indoor tanning services during the tax year?	14a		\checkmark
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O.	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
15	excess parachute payment(s) during the year?	15		\checkmark
	If "Yes." see instructions and file Form 4720, Schedule N.		1225	
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16	-	1
	If "Yes," complete Form 4720, Schedule O.			1261

Form 99	0 (2020)			Page 6
Part V	Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below,	and in	or a	"No" tions
	response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. S Check if Schedule O contains a response or note to any line in this Part VI	000 111	siluci	
0 1		<u>· ·</u>	· ·	
Section	on A. Governing Body and Management		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 36		1000	
Ĩ	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent . [1b] 35			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	- -	1
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3		1
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4 5	C.	V
5	Did the organization become aware during the year of a significant diversion of the organization's assets? . Did the organization have members or stockholders?	6		1
6 7a	Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	~	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		1
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
а		8a	1	
b	Each committee with authority to act on behalf of the governing body?	8b	1	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9	ode	↓ ✓
Secti	on B. Policies (This Section B requests information about policies not required by the Internal Reven		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	1	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	1	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	1	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	10	,	NY AN
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a 12b	1	10
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	120	Y	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	1	-
13	Did the organization have a written whistleblower policy?	13	1	
14	Did the organization have a written document retention and destruction policy?	14	\checkmark	1
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	1	
b	Other officers or key employees of the organization	15b	1	
16a	with a taxable entity during the year?	16a	1	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b		1
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed Pennsylvania			501(c)
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990- (3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Own website Another's website I Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict or and financial statements available to the public during the tax year.			policy
20	State the name, address, and telephone number of the person who possesses the organization's books and results the name, address, and telephone number of the person who possesses the organization's books and results the name, address, and telephone number of the person who possesses the organization's books and results the name, address, and telephone number of the person who possesses the organization's books and results the name, address, and telephone number of the person who possesses the organization's books and results the name, address, and telephone number of the person who possesses the organization's books and results the name, address, address, address and results the name, address and telephone number of the person who possesses the organization's books and results the name, address and telephone number of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the name of the person who possesses the organization's books and results the person who possesses the organization's books and results the person who possesses the person who person	cords		
	Joseph J. Doncsecz, Assoc. VP for Finance & Corp. Controller, 408 Old Main, Univ. Park, PA 16802 814-865-1355	Fee		0 (2020

Page 7

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	unles er and	Pos neck s pe d a d	erson lirect	e than c is both or/trust	an ee)	(D) Reportable compensation from the organization	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	per week (list any hours for related organizations below dotted line)	Individual trust or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
the second se	dotted line)	8	stee			Isated				
(1) Cynthia Dunn	5*									
Trustee	-	1	-	-	-			-		
(2) Noe Ortega	5*								· -	
Trustee		V		-	-					
(3) Russell Redding	5*						- se - É		2	14 18
Trustee		1	-		-		-	· .		
(4) Abraham Amoros	5*								*	
Trustee		1	1	-	-		-			
(5) Daniel Delligatti	5*							ж	12	8.0
Trustee		1	_	-	-		-			
(6) J. Alex Hartzler	5*	4								187 18
Trustee		1	_	_	-		-			
(7) David Kleppinger	5*									
Trustee	52	1		_	-		-			
(8) Terrence Pegula	5*									
Trustee		1	_	-	-					
(9) Stanley Rapp	5*	-						_		
Trustee		1	_		+-		-			· · · ·
(10) Edward Brown, III	5*	-								in .
Trustee		1				_	-			
(11) Alvin de Levie	5*	-								
Trustee		\checkmark								
(12) Barbara Doran	5*	-								
Trustee		1					_			
(13) Anthony Lubrano	5*	-					1			
Trustee		1							and and a second second	
(14) William Oldsey	5*	_								
Trustee		1								F 000 (2020)

Part \	VII Section A. Officers, Directors, 7	rustees,	Key	=mp			s, and	dH	lignest Compe	nsated Employ	vees (c	onun	ueu)
	(A) Name and title	(B) Average hours per week	box,	ot ch unles er and	eck s pe l a d	ition more rson	than o is both or/truste	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated an of other compensat		
		(list any hours for related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)		om the zation a rganiza	
5-31	A			ě			ited					-	
(15) Jo Trustee	oseph Paterno, Jr.	5*	1				L.			N.		2 (44)	
	lice Pope	5*											
Trustee			1										
(17) B	randon Short	5*											
Trustee			1	-		-			1.12				
(18) S	teven Wagman	5*						T			20		
Trustee			1	-				1	- C			1	
(19) R Trustee	andall Black	5*	1										
	onald Cairns	5*											
Trustee			1							- mi			
	alerie Detwiler	5*							<u>.</u>				
Trustee		5*	+-							e			
Trustee	ynn Dietrich		1							1			
	I. Abraham Harpster	5*							a.				
Trustee			1										
(24) C	hris Hoffman	5*							3				
Trustee)		1	-									
(25) N	lark Dambly	5*							5 A 1		3		
Trustee			1						40.000 540			7.	5,436
1b	Subtotal	VII Sooti	 	·	•	•			18,822,516				5,450
	Total from continuation sheets to Part Total (add lines 1b and 1c)								18,822,516			7	5,436
2	Total number of individuals (including bu	t not limite	d to t	hose	e lis	ted					of		
	reportable compensation from the organ	ization ►							3,791			Yes	No
0	Did the organization list any former	officer dir	rector	tri	iste	A	kev e	mp	lovee. or highe	st compensated	iline.	165	NO
3	employee on line 1a? If "Yes," complete	Schedule	J for s	uch	ina	livia	ual				3		\checkmark
4	For any individual listed on line 1a, is the	e sum of re	eporta	able	cor	npe	nsatic	on a	and other compe	nsation from the		The s	
7	organization and related organizations	greater th	nan \$	150	,000	0?	lf "Ye	s,"	complete Sche	dule J for such	1		SHORE.
	individual				•			•			4	1	
5	Did any person listed on line 1a receive of for services rendered to the organization	or accrue o	comp	ensa	tion	n fro	m any	y ur	nrelated organiza	tion or individua	5	12.23	1
Sooti	on B. Independent Contractors	111 103	comp	1010	00	nea			ddon poroen		1		
1	Complete this table for your five hig	hest comp	oensa	ted	ind	lepe	ndent	C	ontractors that	received more	than \$	100,0	00 01
	compensation from the organization. Rep (A)	ort compe	nsatio	on to	r th	e ca	alenda	ir ye	ear ending with o (B)	r within the organ	(C)		year.
	Name and business ad	dress							Description of se	vices	Compensi		
	Construction Company, Pittsburgh, P							-	onstruction				99,573
	, Inc., St. Loius, MO 63114-5721							-	onstruction				54,139
-	scoll Company LLC, Bala Cynwyd, PA 1900	4-1124			3				onstruction			21.000	30,855
	k Inc., Pittsburgh, PA 15212-0774								onstruction				00,011
	II, Jacksonville, FL 32202-4950					12 m	Had 1		nstruction	who who	12047-50	23,3	77,212
2	Total number of independent contract	ors (includ	ing b	uti	IOI	lim ition	neu to	υί	nose listed abo				

Part VII	Compensation of Officers,	Directors, Trustees,	Key Ei	mployees, l	Highest Com	pensated Employees	s, and
	Independent Contractors						,

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- In columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week	box,	iot of unles er ani	Pos neck s pe d a d	rson lirect	e than o is both or/trus	n an teel	(D) Reportable compensation from the	(E) Reportable compensation from related	(F) Estimated amount of other compensation
	(list any hours for related organizations below dotted line)	individuai trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	from the organization and related organizations
(1) (26) Richard Dandrea	5*									-
Trustee		. ∖.				-				
(2) (27) Robert Fenza	5*								•	
Trustee] √		Ŀ						
(3) (28) Ira Lubert	5'		[ŀ	1					
Trustee		1								
(4). (29) Walter Rakowich	5'									·
Trustee		√								
(5) (30) Mary Lee Schneider	5*					ľ				
Trustee] √								
(6) (31) Kathleen Casey	5*									
Trustee		✓								
(7) (32) Julie Anna Potts	5*									
Trustee		\checkmark					Ľ		·	·····
(8) (33) Matthew Schuyler	5*			l ·						
Trustee		\checkmark				L				
(9) (34) Randall Houston	5*]				1				
Trustee		✓					L_			L
(10) (35) Janiyah Davis	5*						1			
Trustee		1					·			
(11) (36) Nicholas Rowland	50*]					ł.	1		
Trustee		1			L			85,962		30,199
(12) (37) Eric Barron	50*					· .		1		
President				\checkmark	<u> </u>	_		1,127,949		48,380
(13) (38) Stephen Dunham	50*					1				
Vice President & General Counsel				1				552,409		43,121
(14) (39) David Gray	50*							1		
Sr. VP - Finance/Treasurer (former)			1	\checkmark		<u> </u>	L	641,340	<u> </u>	202,699

Form 99	0 (2020)											Page 8
Part	VII Section A. Officers, Directors,	Trustees,	Key I	Emp	bloy	yee	s, an	d H	lighest Compe	nsated E	mplo	yees (continued)
		1				C)						
	(A)	(B)				ltion			(D)	(E)		(F)
	Name and title	Average					a than c Is both		Reportable	Reportal	ble	Estimated amount
	NALIO DIG 180	hours					or/trust		compensation	compensa		of other
	· · · ·	per week	9 5	5	Q	হ	응표	7	from the organization	from rela organizali		compensation from the
		per week (list any hours for related organizations	Individual trustee ar director	븉	Officer	Key employee	ip gi	Former	(W-2/1099-MISC)	(W-2/1099-		organization and
•		related	of al	lön		, je	ye g	ñ				related organizations
_		below	٦ <u>ج</u>	臣		Jyee) TID					
		dotted line)	tee	Institutional trustee		 "	Highest compensated employee					
		۲		õ			ted					
(15) (4	40) Nicholas Jones	50*										
	ive VP & Provost		<u>`</u>		\checkmark	L			599,912			52,980
Provent and a second se	41) Stephen Massini	50*]	-					-			
	enn State Health		L		1	L	L	. ·	1,317,348			150,412
	42) Sara Thorndike	50*										
Sr. VP	- Finance/Treasurer		ļ	Ļ	✓.	ļ	ļ			,		
(18) (43) James Franklin	<u> </u>										
Head F	ootball Coach			<u> </u>			↓		7,645,889	,		47,652
(19) (44) Patrick Chambers	<u> </u>						•				47 569
Head E	Basketball Coach		<u> </u>					ļ	2,126,512			47,562
	45) Brent Pry	50*	4			1			4 6 7 4 6 7 6			47 669
	ant Football Coach						↓ ✓	┣—	1,674,986			47,652
	46) Sandy Barbour	50*	-				· /		4 855 045			97 949
	Intercollegiate Athletics			<u> </u>		+	√	<u> </u>	1,529,645			37,343
	47) Alan Brechbill	50*	-		1				4 500 504			67,436
	enn State Health	-				 	√		1,520,564			07,430
(23)												
	•				├			<u> </u>				······································
(24)			-									
(25)				\mathbf{T}								
<u>[20]</u>			1									
- 1b	Subtotal				•			>				
 C	Total from continuation sheets to Par	t VII, Sectio	on A									
đ	Total (add lines 1b and 1c)											<u> </u>
2	Total number of individuals (including bu	it not limite	d to ti	nose	e lis	ted	above	e) w	/ho received mor	e than \$10	00,00) of
	reportable compensation from the organ	nization 🕨										
-	•											Yes No
3	Did the organization list any former	officer, dir	ector,	, tru	iste	e, I	key e	mp	loyee, or highe	st compe	nsated	
	employee on line 1a? If "Yes," complete	Schedule	l for s	uch	ina	livid	ual	•	e e e e e e			3
4	For any individual listed on line 1a, is th	e sum of re	eporta	ible	con	npe	nsatio	n a	and other compe	nsation fro	om the	
	organization and related organizations							s,	complete Sche	oule J IOI ·	i suci	1 4 A
	Individual							•		• • • •	e e Restaless	the second s
5	Did any person listed on line 1a receive	or accrue c	ompe	ensa	tion	1 fro	m any	y ur	irelated organiza	tion or ind	liviaua	J 5
	for services rendered to the organization	17 If "Yes,"	comp	lete	50	neu	ula J		such person .	* * 4	<u> </u>	
	on B. Independent Contractors				ام در ا	~~~~			antractora that	received	mora	than \$100,000 of
1	Complete this table for your five hig compensation from the organization. Rep	nest comp	neatio	ieu n fo	n th	e ca	lenda	ir Ve	ear ending with o	r within the	e orda	nization's tax year.
L		Joir compa	Ballo		4 (11	0.00	101100	1	(B)			(C)
	(A) Name and business ad	dress							Description of ser	vices		Compensation
								1				
,												
	· · · · · · · · · · · · · · · · · · ·	•										
_												
2	Total number of independent contract	tors (includ	ing b	ut ŗ	not	limi	ted t	o ti	hose listed abo	ve) who		
	received more than \$100,000 of compen	sation from	the o	rgar	iiza	tion	▶				Vision	

ť.

							(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under
							and the second second		2002202220	sections 512-514
nts		Federated campaigr			1a	11,494,423				
ino		Membership dues Fundraising events			1b 1c					
Am		Related organization		~ ~ ~ 7	1d		14000		And the second second	and the second
ilar		Government grants			1e	323,792,000				
E		All other contribution			12		Sec. Barris	A State State	And substantial days	Salas and a
er		and similar amounts no			1f	96,088,577	a shaaray a		14年末14月1日日	A Second Second
and Other Similar Amounts		Noncash contributio						and the start		
P		lines 1a-1f			1g		404 075 000			
0 (0)	h	Total. Add lines 1a-	11 .		· 1	Business Code	431,375,000			
Program Service Revenue	20	Tuition & fees				900099	1,796,041,000	1,796,041,000		
		Grants & contracts				541700	743,722,000			743,722,000
		Health System revenu	ue			900099	3,423,994,000			
Nel		Sales - auxiliary, etc.				611790	429,282,166		2,867,999	426,414,167
n n		Sales - educational				611790	99,721,000	99,721,000		
ř	f	All other program se						and the second second	·	
	g	Total. Add lines 2a-					6,492,760,166		Sector Sector	
	3	Investment income	(incl	uding divid	dends	, interest, and			3,678,354	393,039,646
		other similar amoun Income from investn					396,718,000		3,070,334	333,033,04
	4 5	Royalties					5,304,000			5,304,000
	5	nuyanies	<u>· ·</u>	(i) Rea		(ii) Personal	010011000		A PROPERTY OF	
	6a	Gross rents	6a	6,98	38,884					
	b	Less: rental expenses	6b	3,84	13,886			24.5		
	с	Rental income or (loss)	6c	3,14	14,998		Line and the	Sector Sector	A SUPPORT SHE	Reserver and
	d	Net rental income o	r (loss				3,144,998		COLUMN DE COLUMN DE COLUMN	3,144,998
	7a	Gross amount from		(i) Securit	les	(ii) Other				1778 Sec. 24
		sales of assets	70	3,927,6	24 000					and the second
		other than inventory Less: cost or other basis	7a	3,921,0	54,000				and some of	A CONTRACTOR
Revenue	b	and sales expenses .	7b	3,682,6	15.000					
eve	с	Gain or (loss)	7c	245,0	1 1 1 1 1 1		a contration	Margaren ander	Ber half here	de antici de com
		Net gain or (loss)				🕨	245,049,000)		245,049,000
Other	8a	Gross income fro								in the second
o		events (not including			3	18 10			The second second	
		of contributions re	•	d on line	0.0	170.000				
		1c). See Part IV, line			8a 8b	176,669 469,576			a second second	
	b	Less: direct expens Net income or (loss					(292,907			(292,907
	с 9а	Gross income			19 010		(101)000			C. D. M. St.
	94	activities. See Part			9a	а. — ²		Section and the		
	b	Less: direct expens	ses .		9b		Self and the second	- Salar Sala	for the Generation	Shake and shake
	С	Net income or (loss			ctiviti	es 🕨		A DECK STATE OF CALLS	the second state of	
	10a	Gross sales of i	nvent					and the second second		F. St. H.
		returns and allowar			10a					
	b	Less: cost of goods Net income or (loss			10b		3,775,83	6		3,775,83
	C	Net income of (ioss	5) 11011	1 54165 01 1	Ivent	Business Code	3,773,03			
sno	11a	Miscellaneous incor	ne			900099	28,777,90	7	2 2	28,777,90
nue	b									
Miscellaneous Revenue										
	С									
Reve	d				• •		28,777,90	The subscription of the local dist		

becho	n 501(c)(3) and 501(c)(4) organizations must comple Check if Schedule O contains a response of	or note to any line i	n this Part IX		🗆
		Or note to any line I	(B)	(C) Management and	(D) Fundralsing
)o no 1b. 9b	t include amounts reported on lines 6b, 7b, , and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	92,655,111	92,655,111		
2	Grants and other assistance to domestic individuals. See Part IV, line 22				
3	Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors, trustees, and key employees	4,415,498	1,291,988	2,731,440	392,070
6	Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	3,311,606,016	2,786,410,037	470,797,801	54,398,178
8	Pension plan accruals and contributions (include	2		00 050 070	2 540 000
	section 401(k) and 403(b) employer contributions)	213,026,360	179,547,678	29,958,873 62,880,504	3,519,809
9	Other employee benefits	400,916,570	332,752,717		3,059,64
10	Payroll taxes	185,176,006	156,002,302	26,114,063	3,059,04
11	Fees for services (nonemployees):				
а	Management		700 004	8,035,256	
b	Legal	8,825,150	789,894	132,975	11,28
С	Accounting	1,006,624	862,364	132,975	11,20
d	Lobbying		DE STATE STATE OF STATE		5
е	Professional fundraising services. See Part IV, line 17	F4 950 640	46,718,592	7,225,757	906,29
f g	Investment management fees Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	54,850,640	40,710,332	1,220,707	
10	Advertising and promotion	35,239,277	31,632,305	3,571,783	35,18
12 13	Office expenses	21,988,748	16,042,994	5,179,687	766,06
13	Information technology	117,638,674	52,698,652	63,794,803	1,145,21
15	Royalties	1,324,059	1,324,059		
16	Occupancy	151,517,214	109,084,742	40,702,308	1,730,16
17		14,962,613	12,923,467	1,976,157	62,98
18	Payments of travel or entertainment expenses for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	4,149,437	3,859,571	221,708	68,15
20		55,242,000	46,806,672	7,521,286	914,04
21	Payments to affiliates		4		
22	Depreciation, depletion, and amortization .	435,673,778	367,943,197	60,530,821	7,199,7
23	Insurance	78,884,169	60,713,971	17,011,942	1,158,2
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
а		1,082,315,325	897,324,441	167,311,797	17,679,08
b		61,239,422	40,778,181	20,461,241	
c		61,202,916		and a second	37,8
d		41,308,379			38,4
е	All other expenses	115,592,453	and the second second second second		1,483,9
25	Total functional expenses. Add lines 1 through 24e	6,550,756,439	5,404,145,522	1,046,722,413	99,888,5
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ▶ □ if following SOP 98-2 (ASC 958-720)		9 -		

Form	990 (20	20)			Page 11
	art X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Par	(A) Beginning of year		(B) End of year
-	1	Cash-non-interest-bearing		1	
	2	Savings and temporary cash investments	2,676,416,000	2	1,933,915,000
	3	Pledges and grants receivable, net	208,587,000	3	206,646,000
	4	Accounts receivable, net	746,126,000	4	663,850,000
	5	Loans and other receivables from any current or former officer, director,			
	Ŭ	trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons		5	en de secologies i
	6	Loans and other receivables from other disqualified persons (as defined		6	
		under section 4958(f)(1)), and persons described in section 4958(c)(3)(B).	48,762,000	7	42,912,000
ets	7	Notes and loans receivable, net	58,927,000	8	72,604,000
Assets	8	Inventories for sale or use	153,935,000	9	196,046,000
A	9		100,000,000	1996 J	
	10a	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 12,129,073,000		1. E. F.	
		Less: accumulated depreciation 10b 5,509,292,000	5,974,192,000	10c	6,619,801,000
	b 11	Investments—publicly traded securities	5,200,314,000		4,426,305,000
	12	Investments-other securities. See Part IV, line 11	2,150,994,000		5,338,595,000
	13	Investments—program-related. See Part IV, line 11		13	
	14	Intangible assets		14	-
	15	Other assets. See Part IV, line 11	194,989,000		378,060,000
	16	Total assets. Add lines 1 through 15 (must equal line 33)	17,413,242,000	16	19,878,734,000
	17	Accounts payable and accrued expenses	976,903,000		1,032,727,000
	18	Grants payable	1	18	
	19	Deferred revenue	343,725,000		170,659,000
	20	Tax-exempt bond liabilities	3,514,008,000		3,508,778,000
	21	Escrow or custodial account liability. Complete Part IV of Schedule D		21	
S	22	Loans and other payables to any current or former officer, director,			
litie		trustee, key employee, creator or founder, substantial contributor, or 35%		22	
Liabilities		controlled entity or family member of any of these persons		22	
1	23	Secured mortgages and notes payable to unrelated third parties		23	
	24	Unsecured notes and loans payable to unrelated third parties		24	
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17–24). Complete Part X of Schedule D	2,754,326,000	25	2,759,899,000
		of Schedule D	7,588,962,000		7,472,063,000
	26		7,000,002,000	1232	and the selection of
ses		Organizations that follow FASB ASC 958, check here ►			
and	07	and complete lines 27, 28, 32, and 33. Net assets without donor restrictions	6,999,969,000	27	8,615,611,000
Sal	27	Net assets with donor restrictions	2,824,311,000		3,791,060,000
p	28	Organizations that do not follow FASB ASC 958, check here \triangleright		E	
E.		and complete lines 29 through 33.	Survey and the state of	1	Start Start Lines
or	29	Capital stock or trust principal, or current funds		29	
ts	30	Paid-in or capital surplus, or land, building, or equipment fund	· · · · · · · · · · · · · · · · · · ·	30	
sse	31	Retained earnings, endowment, accumulated income, or other funds		31	
Net Assets or Fund Balances	32	Total net assets or fund balances	9,824,280,000	32	12,406,671,000
Ne	33	Total liabilities and net assets/fund balances	17,413,242,000	33	19,878,734,000
_	100				Form 990 (2020)

Daga 11

orm 99	D (2020)			Pag	ge 12
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI	· · ·	• •	• •	
1	Total revenue (must equal Fait viii, column (A), into 127 · · · · · · · · · · · · · · · · · · ·	1		44,10	
2	Total expenses (must equal Fart 17, column (A), me 20)	2		50,75	
3	Hevenue less expenses. Subtract line 2 iron line 1	3		93,34	
4	Net assets of fund balances at beginning of year (must equal 1 art X, into 62, belanning of year (must equal 1 art X, into 62, belanning of year)	4		24,28	
5 ·	Net unrealized gains (losses) on investments	5	1,3	89,04	1,439
6		6			
7		7			
8		8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	32, column (B))	10	12,4	06,67	1,000
Part	XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		• •		
			-	Yes	No
1	Accounting method used to prepare the Form 990: Cash Accrual Other	<u> </u>		1.and	
	If the organization changed its method of accounting from a prior year or checked "Other," ex	plain in			
	Schedule O.			10-10	
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? .	• •	2a		~
	If "Yes," check a box below to indicate whether the financial statements for the year were com	piled or			
	reviewed on a separate basis, consolidated basis, or both:			14	Sector -
	Separate basis Consolidated basis Both consolidated and separate basis			ant o	资金
b	Were the organization's financial statements audited by an independent accountant?		2b	✓	and the state of
	If "Yes," check a box below to indicate whether the financial statements for the year were audited	ed on a	1995		
	separate basis, consolidated basis, or both:		12.20		
	Separate basis Consolidated basis Both consolidated and separate basis		in the second	122	1
С	If "Vos" to line 2a or 2b, does the organization have a committee that assumes responsibility for over	sight of			
	the audit, review, or compilation of its financial statements and selection of an independent accountain	IL7 .	2c	1	-
	If the organization changed either its oversight process or selection process during the tax year, ex	plain on			
	Schedule O.		2		1973
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set for	th in the			
U U	Single Audit Act and OMB Circular A-133?	• • -	3a	1	
	If "Yes," did the organization undergo the required audit or audits? If the organization did not under	ergo the			
b	required audit or audits, explain why on Schedule O and describe any steps taken to undergo such at	-	3b		

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047 2020 **Open to Public**

Department of the Treasur	У
Internal Revenue Service	

(B)

(C)

(D)

(E)

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

Internal Revenue Service Go	to www.irs.gov/For	rm990 for instructions ar	nd the lates			Inspection
Name of the organization	2				Employer identification	number
The Pennsylvania State University					24-600	
Part I Reason for Public Char	ity Status. (All	organizations must	complet	te this pa	art.) See instructio	ns.
The organization is not a private founda	tion because it is	: (For lines 1 through	12, check	conly one	e box.)	
1 A church, convention of church	nes, or associatio	on of churches describ	bed in sec	ction 170	(b)(1)(A)(I).	
2 A school described in section	170(b)(1)(A)(ii). (/	Attach Schedule E (Fo	orm 990 o	r 990-EZ).)	2. •:
3 A hospital or a cooperative hos	pital service orga	anization described in	section	170(b)(1)	(A)(III).	(i) Entor the
 4 A medical research organization hospital's name, city, and state 	:					
 5 An organization operated for t section 170(b)(1)(A)(iv). (Comp 	olete Part II.)					i unit described in
6 🗹 A federal, state, or local govern	ment or governr	mental unit described	in sectio	n 170(b)(1)(A)(v).	the general public
 7 An organization that normally described in section 170(b)(1) 	(A)(vi). (Complete	e Part II.)		a govern	mental unit or from	the general public
8 🔲 A community trust described in	section 170(b)	(1)(A)(vi). (Complete P	Part II.)			
 9 An agricultural research organi or university or a non-land-gra university: 	nt college of agri	culture (see instructio	ns). Enter	the nam	e, city, and state of	the conege of
10 An organization that normally i receipts from activities related support from gross investmen acquired by the organization a	to its exempt fur t income and unr fter June 30, 197	related business taxab 75. See section 509(a)	le incom (2). (Com	e (less se plete Pa	ction 511 tax) from rt III.)	
11 An organization organized and	operated exclus	ively to test for public	safety. S	see section	on 509(a)(4).	
12 An organization organized and	operated exclusion	ively for the benefit of	, to perfo	rm the fu	nctions of, or to car	ry out the purposes
of one or more publicly suppo Check the box in lines 12a thro	orted organization ugh 12d that des	ns described in sections scribes the type of sup	on 509(a) porting o	(1) or se rganizatio	n and complete line	s 12e, 12f, and 12g.
a Dype I. A supporting organ the supported organization supporting organization. Y	(s) the power to ou must comple	regularly appoint or el te Part IV, Sections	lect a maj A and B.	ority of th	ne directors or truste	ees of the
b Type II. A supporting orga control or management of organization(s). You must	the supporting of complete Part I	rganization vested in t V, Sections A and C.	the same	persons	that control or mana	age the supported
c Type III functionally integ its supported organization	s) (see instructio	ns). You must compl	ete Part	IV, Section	ons A, D, and E.	
d Type III non-functionally that is not functionally inte requirement (see instruction	integrated. A su grated. The orga ons). You must c	pporting organization nization generally mus omplete Part IV, Sec	operated st satisfy tions A a	l in conne a distribu Ind D, an	ection with its suppo tion requirement an d Part V.	d an attentiveness
e Check this box if the organ functionally integrated, or	Type III non-func	tionally integrated sup	oporting of	organizati	on.	e II, Type III
f Enter the number of supported	organizations .					•
g Provide the following information	n about the supp					1 11 4
(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	rganization Ir governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
е. Э	1.0 × 1		Yes	No		545 - F
(A)	•					
					×.	

Total For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Cat. No. 11285F

Part	Support Schedule for Organiza (Complete only if you checked th Part III. If the organization fails to	e box on line	95,7, or 8 of	Part I or if th	e organizatio	n failed to qua) alify under
Sectio	on A. Public Support	1					
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")		•				
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	-					
3	The value of services or facilities furnished by a governmental unit to the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						
6	Public support. Subtract line 5 from line 4			ANA GARANT AN			
	on B. Total Support	and county in the second second					
	dar year (or fiscal year beginning in) >	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020 ·	(f) Total
7	Amounts from line 4						
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
9	Net income from unrelated business activities, whether or not the business is regularly carried on						· .
10	Other Income. Do not include gain or loss from the sale of capital assets (Explain In Part VI.)						
11 12	Total support, Add lines 7 through 10 Gross receipts from related activities, etc	: (see instruct	ions)	,	or fifth tay y	12	on 501(c)(3)
13	First 5 years. If the Form 990 is for the	e organization	's first, second	u, unita, ioufin	, or mut cax y		🕨 🗌
0	organization, check this box and stop he on C. Computation of Public Suppo						
	Public support percentage for 2020 (line	6 column (f)	divided by line	11. column (f))	14	%
14 15	Tublic curport percentage from 2010 Sc	hodule A Parl	Il line 14			15	%
16a	331/2% support test-2020. If the organ	ization did no	t check the bo	ox on line 13, a	and line 14 is 3	33 ¹ /3% or more	, check this
	box and stop here. The organization gua	alifles as a pub	ficly supported	d organization			🚩 📋
b	331/3% support test-2019. If the organitation this box and stop here. The organization	ization did no 1 qualifles as a	t check a box publicly supp	on line 13 or 1 orted organiza	6a, and line 1 ition	5 is 331/3% or n	nore, check
17a	10%-facts-and-circumstances test-2 10% or more, and if the organization r Part VI how the organization meets the organization	neets the fact facts-and-cir	s-and-circums cumstances te	tances test, c st. The organ	heck this box ization qualifie	and stop here as as a publicly	supported
b	10%-facts-and-circumstances test-2 15 is 10% or more, and if the organizati in Part VI how the organization meets the organization	on meets the ne facts-and-c	lacts-and-circu ircumstances i	umstances tes test. The orga	it, check this b nization qualifi	es as a publicly	ere. Explain / supported · · · ► □
18	Private foundation. If the organization	did not chec	k a box on lin	e 13, 16a, 16	b, 17a, or 17	o, check this b	ox and see
	instructions	<u></u>				· · · · ·	<u> P L</u>

	A (Form 990 or 990-EZ) 2020						Page O
Part I	II Support Schedule for Organiza	tions Descri	ibed in Secti	on 509(a)(2)	المعالم معالم م	to qualify up	dar Dart II
	(Complete only if you checked th	e box on line	10 of Part I	or if the organ	Ization Talleu	to quality un	uer Fart II,
	If the organization fails to qualify	under the tes	sts listed deid	w, please co	Inplete Fart I	·/	_
Sectio	on A. Public Support	(-) 0010	(1-) 0017	(c) 2018	(d) 2019	(e) 2020	(f) Total
	dar year (or fiscal year beginning in) Gifts, grants, contributions, and membership fees	(a) 2016	(b) 2017	(0) 2010	(0) 2013	(0) 2020	(I) TORU
1	received, (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities				· 1		
	furnished in any activity that is related to the organization's tax-exempt purpose		,				
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf		······································				
5	The value of services or facilities furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5.	· · · · · · · · · · · · · · · · · · ·					
	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts Included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
	Add lines 7a and 7b					1. March 1995	
8	line 6.)			0.00000000			
Secti	on B. Total Support	Tables barren arten arten ger	all provide and a surger of a second s				
	dar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents,						
	royalties, and income from similar sources .						•
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses		· ·				
	•			· · · · · · · · · · · · · · · · · · ·			
- C 	Add lines 10a and 10b Net income from unrelated business		- <u>}</u> -	1			
11	activities not included in line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or	-					
	loss from the sale of capital assets						
	(Explain in Part VI.)	L				l	
13	Total support. (Add lines 9, 10c, 11,						
	and 12.) First 5 years. If the Form 990 is for the		'o firet coon	t third fourth	or fifth tax ve	l ar as a sectio	u n 501(c)(3)
14	organization, check this box and stop he	are	S 1130, 30001k				► 🗆
Santi	ion C. Computation of Public Suppo						
15	Public support percentage for 2020 (line	8, column (f),	divided by line	13, column (f))		15	%
16	Public support percentage from 2019 Sc	hedule A, Parl	III, line 15		<u>.</u> .	16	%
Sect	ion D. Computation of Investment Ir	come Perce	entage				
17	Investment income percentage for 2020	(line 10c, colu	mn (f), divided	by line 13, col	umn (f)) . 👘 .	17	%
18	Investment income percentage from 201	9 Schedule A.	Part III, line 17	′		.18	%
19a	331/3% support tests-2020. If the organ	nization did no	t check the bo	ix on line 14, a	and line 15 is n	nore than 331/3	‰, and ime
	17 is not more than 331/3%, check this box	and stop here	a ine organizat	uon quaimes as	a publicity supp	onou organizat 6 le more then	ion → ► [_ 331/a%, and
b	331/3% support tests—2019. If the organi line 18 is not more than 331/3%, check this	zation did not	Check a DOX Of here. The orces	nization qualifie	s as a publicly s	supported orda	nization 🕨 [
	Private foundation. If the organization of	uox anu siop	hov on line 1	1 10a nr 10h	check this boy	and see instru	ictions
20	Private toundation. If the organization of	ING THOL GHOCK &		$T_1 = \{0, 0\}$	ADD DIN HID DOA		

Page 4

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provIde support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filling organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	e A (Form 990 or 990-EZ) 2020	Page 5
Part	V Supporting Organizations (continued)	Yes No
11 a	Has the organization accepted a gift or contribution from any of the following persons? A person who directly or indirectly controls, either alone or together with persons described in lines 11b and 11c below, the governing body of a supported organization?	11a
C	A family member of a person described in line 11a above? A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.	11b 11c
Secti	on B. Type I Supporting Organizations	Yes No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.	2
Secti	on C. Type II Supporting Organizations	Yes No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1
Secti	on D. All Type III Supporting Organizations	
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	Yes No 1
2	Were any of the organization's officers, directors, or trustees either (I) appointed or elected by the supported organization(s) or (II) serving on the governing body of a supported organization? If "No," explain In Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.	3
Sect	ion E. Type III Functionally Integrated Supporting Organizations	instructional
1 a b	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity.	
с 2	Activities Test. Answer lines 2a and 2b below.	Yes No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a
b	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b
3 a	trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.	3a
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b

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Part	e A (Form 990 or 990-EZ) 2020 V Type III Non-Functionally Integrated 509(a)(3) Supporting Org	ani	zations	
- al U	Check here if the organization satisfied the Integral Part Test as a qualifying	trus	st on Nov. 20, 1970 (expl	ain in Part VI). See
11	instructions. All other Type III non-functionally integrated supporting organ	izatl	ons must complete Sect	ions A through E.
			(A) Prior Year	(B) Current Year
Secti	on A—Adjusted Net Income		(A) MIOLITEAL	(optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4	· · · · ·	
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection			
0	of gross income or for management, conservation, or maintenance of			
	property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
-			(A) Prior Year	(B) Current Year
Secti	on BMinimum Asset Amount		(A) FIIOLITEAL	(optional)
	Aggregate fair market value of all non-exempt-use assets (see			
1	instructions for short tax year or assets held for part of year):			
	Average monthly value of securities	18		
<u>a</u>	Average monthly cash balances	lib		
b	Fair market value of other non-exempt-use assets	10		
	Total (add lines 1a, 1b, and 1c)	1d		
d		讔		
e	Discount claimed for blockage or other factors (explain in detail in Part VI):			
	Acquisition indebtedness applicable to non-exempt-use assets	2	AND DESCRIPTION OF A DE	
23	Subtract line 2 from line 1d.	3		
		1	· · · · · · · · · · · · · · · · · · ·	· · ·
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,	4		
	see instructions). Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
5		6		
6	Multiply line 5 by 0.035.	7		
7	Recoveries of prior-year distributions	8		•
8	Minimum Asset Amount (add line 7 to line 6)	1 <u>~</u>		
Sect	ion C-Distributable Amount			Current Year
	A line R column A)	1		
1	Adjusted net income for prior year (from Section A, line 8, column A)	2		
2	Enter 0.85 of line 1.	3		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	4		
4	Enter greater of line 2 or line 3.	5		201974
5	Income tax imposed in prior year	1.		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to	6	Called State and States	
	emergency temporary reduction (see instructions).	10	Construction of the second	6224

art	• A (Form 990 or 990-EZ) 2020 V Type III Non-Functionally Integrated 509(a)(3) Supporting Organi:	zations (continue	<u>d)</u>	
	on D-Distributions				Current Year
1	Amounts paid to supported organizations to accomplish e	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe organizations, in excess of Income from activity	mpt purposes of suppo	rted	2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required -	-provide details in Part	VA	5	
6	Other distributions (describe in Part VI). See instructions.		f	6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which (provide details in Part VI). See instructions.	h the organization is res	ponsive	8	
9	Distributable amount for 2020 from Section C, line 6			9	
	Line 8 amount divided by line 9 amount			10	
10	Life B amount divided by into 5 dividing	143	(ii)		(iii)
Secti	on E-Distribution Allocations (see instructions)	(i) Excess Distributions	Underdistributio Pre-2020	ns	Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020				10.000
	(reasonable cause required - explain in Part VI). See	and the stand of the stand			
	Instructions.			58-52	
3	Excess distributions carryover, if any, to 2020			<u>- 111</u>	
а	From 2015				
b	From 2016		and a second second second		
C	From 2017				
d	From 2018			6.2	
e	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years	Service and services and		in the second	
h	Applied to 2020 distributable amount		politika in the second		
i	Carryover from 2015 not applied (see Instructions)				
j	Remainder, Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from		and the second second		
	Section D, line 7: \$				
а	A It all to I all this tile no of prior years				
b	Applied to 2020 distributable amount				
C	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
0	any. Subtract lines 3g and 4a from line 2. For result				No. 2 State of the Self
	greater than zero, explain in Part VI. See instructions.				terspective and thread
6	Remaining underdistributions for 2020. Subtract lines 3h		and the second second second		
U	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.		and the second second		
7	Excess distributions carryover to 2021. Add lines 3				Server and adding
•	and 4c.		and the second second		
8	Breakdown of line 7:				
a	Excess from 2016				
b	Excess from 2017	And the second second			Section and the section of the
<u>с</u>	Excess from 2018				
d	Excess from 2019				
		Second strategic states and second strategic strategic states	 Nukovie kowane i golobie zabiotok zabiotok 	112 120	

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SCH	EDULE D	Supplements	I Financial Statements			OME	3 No. 1545-004	47
-	n 990)		anization answered "Yes" on Form 990,			G	2020	
•	a a	Part IV, line 6, 7, 8, 9, 10	, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12t	<b>.</b>				-
	nent of the Treasury	Co to www.irc.gov/Form9	Attach to Form 990. 90 for instructions and the latest inform	ation.		Ins	en to Publi pection	C
	Revenue Service of the organization	Go to www.irs.govironiis.		Employer	ident			
	onnevluania Stat	e University				24600037	76	
and the second second	rtl Organi	zations Maintaining Donor Advis	sed Funds or Other Similar Fund	ds or Aco	cour	nts.		
	Compl	ete if the organization answered "					r accounts	
			(a) Donor advised funds	(d)	) Fund	is and othe	raccounts	<u> </u>
1		at end of year						
2 3		ue of grants from (during year)						11
4	Angregate val	ue at end of year						•
5	Did the organ	ization inform all donors and donor	advisors in writing that the assets he	ald in don	or a	dvised r		l No
0	funds are the	organization's property, subject to the ization inform all grantees, donors, ar	organization's exclusive legal control	t funds ca	an br	··· L e used	Yes	NO
6	only for charit	able purposes and not for the benefi	t of the donor or donor advisor, or fo	r any oth	er pi	urpose		
	conferring imp				•	· · [	Yes	] No
Pa	tll Conse	rvation Easements.				N	1	
	Compl	ete if the organization answered "	Yes" on Form 990, Part IV, line 7.			\		<u> </u>
1	Purpose(s) of	conservation easements held by the c	rganization (check all that apply).	f a blatavi		Importo	nt land ara	2
		of land for public use (for example, recre	ation or education)					a
		of natural habitat on of open space			50 m	010110 01	loturo	
2	Complete line	s 2a through 2d if the organization hel	d a qualified conservation contributio	n in the fo	orm c	of a cons	ervation	
	easement on	the last day of the tax year.		1			ind of the Tax	Year
а		of conservation easements	ું છે. આ ગામ ગામ છે. ગામ	28	_			
b	Total acreage	restricted by conservation easements	be the structure included in (a)	2k	_			
c d	Number of co	nservation easements on a certified h onservation easements included in (	c) acquired after 7/25/06, and not		+			
u	historic struct	ure listed in the National Register .		· ·   20				
3	Number of co	nservation easements modified, trans	ferred, released, extinguished, or terr	minated b	y the	ə organiz	ation durin	g the
	tax year 🕨					5		
4	Number of sta	ates where property subject to conser janization have a written policy reg	vation easement is located	nection. I	nand	ling of		
5	violations and	d enforcement of the conservation eas	sements it holds?		,		🗆 Yes 🗌	No
6	Staff and volur	teer hours devoted to monitoring, inspec	ting, handling of violations, and enforcin	g conserva	ation	easemen	ts during the	e year
U								
7	Amount of exp	penses incurred in monitoring, inspectin	g, handling of violations, and enforcing	conservat	tion e	easement	s during the	e year
	▶\$		o( ) - Losse - Note the requirements of	eastion 1	70/h			
8	Does each co	nservation easement reported on line 70(h)(4)(B)(ii)?	2(d) above satisfy the requirements of	Section	70(1)		□ Yes □	7 No
9	In Part XIII de	escribe how the organization reports o	onservation easements in its revenue	and expe	ense	stateme	nt and	
0	balance shee	t, and include, if applicable, the text of	f the footnote to the organization's fin	ancial sta	teme	ents that	describes t	the
		s accounting for conservation easeme						
Pa	rt III Organ	izations Maintaining Collections	s of Art, Historical Treasures, or	Other S	imil	ar Asse	ts.	
	Comp	lete if the organization answered " ation elected, as permitted under FAS	BASC 958 not to report in its reven	ue statem	nent	and bala	nce sheet v	works
1a	of art histori	cal treasures, or other similar assets	held for public exhibition, education	n, or rese	earch	in furth	erance of p	oublic
	service, provi	de in Part XIII the text of the footnote	to its financial statements that describ	ces these	item	s.		
b	If the organiz	ation elected, as permitted under FAS	SB ASC 958, to report in its revenue	statemen	t and	d balance	e sheet wo	rks of
	art, historical	treasures, or other similar assets held	tor public exhibition, education, or re	search in	rurti	ierance (	or public se	i vice,
		ollowing amounts relating to these iten ncluded on Form 990, Part VIII, line 1				\$	1.11	13,915
	(iii) Accote inc	luded in Form 990 Part X			. 🕨	\$	77,24	40,834
2	If the organiz	zation received or held works of art,	historical treasures, or other similar	r assets f	or fi	nancial g	jain, provid	le the
	following am	ounts required to be reported under F	ASB ASC 958 relating to these items:					
a	Revenue incl	uded on Form 990, Part VIII, line 1 .			. 🕨	\$		
k	Assets incluc	ed in Form 990, Part X			. P	φ		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 52283D

Schedule	le D (Form 990) 2020							Page <b>2</b>
Dart	Organizations Maintain	ing Colle	ections of A	Art, Historical T	reasures,	or Oth	ner Similar Ass	ets (continued)
3	Using the organization's acquisiti collection items (check all that ap	on, access	sion, and oth	ner records, chec	k any of the	follow	ing that make sig	nificant use of its
а	Public exhibition			d 🗌 Loan d	or exchange	progra	am .	
	Scholarly research			e 🗌 Other				
	7 Dresonution for future generat	ions						
4	Provide a description of the organ	nization's						
5	During the year, did the organiza assets to be sold to raise funds ra	tion solicit ther than t	or receive of to be mainta	donations of art, ined as part of the	historical tre e organizatio	asures n's co	, or other similar lection?	🗌 Yes 🗹 No
Part	W Escrow and Custodial	Arranger	nents.					
1 care	Complete if the organiza	tion answ	vered "Yes'	' on Form 990, F	Part IV, line	9, or 1	eported an amo	ount on Form
	990 Part X line 21.							
- 1a	Is the organization an agent, trus	stee, custo	odian or oth	er intermediary fo	or contribution	ons or	other assets not	
	included on Form 990, Part X? .							🗌 Yes 🗌 No
b	If "Yes," explain the arrangement	in Part XII	and comple	te the following ta	able:		7	· · ·
							An	nount
С	Beginning balance					1c		1
d	Additions during the year					1d		
е	Distributions during the year .					1e		
f	Ending balance					1f		
22	Did the organization include an at	nount on I	Form 990, Pa	art X, line 21, for e	scrow or cu	stodial	account liability?	Yes 🗌 No
b	If "Yes," explain the arrangement	in Part XII	I. Check here	e if the explanatio	n has been p	provide	ed on Part XIII .	<u>   </u>
Part	tV Endowment Funds.							
and the second second	Complete if the organiza	ation answ	vered "Yes'	' on Form 990, I	Part IV, line	10.		
-			Current year	(b) Prior year	(c) Two years	back	(d) Three years back	(e) Four years back
1a	Beginning of year balance	. 3	,347,082,000	3,139,687,000	2,862,5	11,000	2,596,174,000	2,316,584,000
b	Contributions		136,510,889	128,888,452	182,2	26,146	170,692,988	108,612,585
c	Net investment earnings, gains, a			6				8
	losses		,322,117,236	277,201,514	287,0	86,134	228,296,630	295,767,068
d	Grants or scholarships		(132,692,992)	(126,396,627)		0,086)	(105, 182, 728)	(102,716,225)
e	Other expenditures for facilities a							
	programs		- 1			10		
f	Administrative expenses		(77,462,133)	(72,298,338)	(74,66	6,195)	(27,469,890)	(22,073,427)
g	End of year balance		1,595,555,000			87,000	2,862,511,000	259,617,4000
2	Provide the estimated percentage	e of the cu	rrent year er	d balance (line 1g	, column (a)	) held a	as:	
a	Board designated or quasi-endo			4%				1.3
b	Permanent endowment							
c	Term endowment	%						
U	The percentages on lines 2a, 2b,	and 2c sh	ould equal 1	00%.				
3a		in the pos	session of th	ne organization th	at are held a	and ad	ministered for the	э
	organization by:	•						Yes No
	(i) Unrelated organizations				· · · · ·			3a(i) √
	(ii) Related organizations							3a(ii) √
b	If "Yes" on line 3a(ii), are the relat	ted organia	zations listec	as required on S	chedule R?			3b
4	Describe in Part XIII the intended	uses of th	e organizati	on's endowment	unds.			
-	t VI Land, Buildings, and E	auipmen	t.					
U GIU	Complete if the organize	ation ans	wered "Yes	" on Form 990,	Part IV, line	e 11a.	See Form 990,	Part X, line 10.
	Description of property	75	(a) Cost or o	ther basis (b) Cost	or other basis	(c)	Accumulated	(d) Book value
			(investm		other)	d	epreciation	
1a	Land			2	169,965,000		Salar Salar	169,965,000
b				8	,275,067,000		4,163,080,510	4,111,986,490
c	the shall be a subscription of the				725,067,000		364,771,946	360,295,054
d				1	,950,794,000		981,419,544	969,374,456
e	Other			1	,008,180,000		21	1,008,180,000
Total	I. Add lines 1a through 1e. (Column	(d) must e	equal Form S			)c.) .	🕨	6,619,801,000

Schedule D (Form 990) 2020

chedule D (Form 990) 2020		Page 3
Part VII Investments – Other Securities. Complete if the organization answered "Yes" on For	m 990 Part IV, line '	11b. See Form 990, Part X, line 12.
(a) Description of security or category	(b) Book value	(c) Method of valuation:
(including name of security)	(b) Book funde	Cost or end-of-year market value
1) Financial derivatives	5	
2) Closely held equity interests		
3) Other Private Capital	5,338,595,000 er	d-of-year market value
(A)		
(B)		
(C) (D)		
(E)		
(F)		5
(G)		
(H) Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) . ►	5,338,595,000	
Part VIII Investments – Program Belated.		
Complete if the organization answered "Yes" on For	m 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
	-	
(1)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)	A A	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) . ▶		
Fotal. (Column (b) must equal Form 990, Part X, col. (B) line 13.)         Part IX         Other Assets.		
Part IX Other Assets. Complete if the organization answered "Yes" on For	m 990, Part IV, line	11d. See Form 990, Part X, line 15.
Part IX Other Assets. Complete if the organization answered "Yes" on For (a) Description	m 990, Part IV, line	(b) Book value
Part IX Other Assets. Complete if the organization answered "Yes" on For (a) Description (1) Operating lease right-of-use assets	m 990, Part IV, line	11d. See Form 990, Part X, line 15. (b) Book value 146,215,000 29,931,000
Part IX       Other Assets.         Complete if the organization answered "Yes" on For         (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts	m 990, Part IV, line	(b) Book value 146,215,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets	m 990, Part IV, line	(b) Book value 146,215,000 29,931,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets         (4)         (5)	m 990, Part IV, line	(b) Book value 146,215,000 29,931,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets         (4)         (5)         (6)	m 990, Part IV, line	(b) Book value 146,215,000 29,931,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets         (4)         (5)         (6)         (7)	m 990, Part IV, line	(b) Book value 146,215,000 29,931,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets         (4)         (5)         (6)         (7)         (8)	m 990, Part IV, line	(b) Book value 146,215,000 29,931,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets         (2) Beneficial interest in perpetual trusts         (3) Other assets         (4)         (5)         (6)         (7)         (8)         (9)		(b) Book value 146,215,000 29,931,000 201,914,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (b) Other assets         (4)       (c)         (c)       (c)         (d)       (c)         (e)       (c)         (f)       (c)         (g)       (c)         Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities		(b) Book value 146,215,000 29,931,000 201,914,000 378,060,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b) Other assets         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Other Liabilities.         Part X       Other Liabilities.         Complete if the organization answered "Yes" on For		(b) Book value 146,215,000 29,931,000 201,914,000 378,060,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (c)       (c)		(b) Book value 146,215,000 29,931,000 201,914,000 378,060,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (c)       (c)		(b) Book value 146,215,000 29,931,000 201,914,000 ▶ 378,060,000 11e or 11f. See Form 990, Part X,
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (a) Description (b) must equal Form 990, Part X, col. (B) line 15.)       (c)         Part X       Other Liabilities.         Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (a) Description of liability		(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 378,060,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (c)       (c)		(b) Book value
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities.         Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others		(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 2,060,684,000 25,667,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities.         Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others         (5) Refundable US Government student loans       (a) Description of liability		(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 378,060,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 25,667,000 33,874,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       (c)         Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities.         Complete if the organization answered "Yes" on Foline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others         (5) Refundable US Government student loans       (f) Other liabilities		(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 2,060,684,000 25,667,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a) Other assets         (3) Other assets       (a) Other assets         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       (c)         Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities.         Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others         (5) Refundable US Government student loans       (c) Other liabilities         (7)       (7)		(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 378,060,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 25,667,000 33,874,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a)         (3) Other assets       (a)         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities. Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others         (5) Refundable US Government student loans       (f)         (6)       (f)       (f)         (9)       (f)       (f)	rm 990, Part IV, line	(b) Book value  146,215,000 29,931,000 201,914,000 201,914,000  201,914,000  201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000 201,914,000
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a)         (3) Other assets       (a)         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities. Complete if the organization answered "Yes" on Foline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c) Accrued postretirement benefits         (4) Deposits held in custody of others       (c)         (5) Refundable US Government student loans       (c)         (6) Other liabilities       (c)         (7)       (a)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)	rm 990, Part IV, line	(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 25,667,000 33,874,000 574,757,00 2,759,899,00
Part IX       Other Assets. Complete if the organization answered "Yes" on For (a) Description         (1) Operating lease right-of-use assets       (a) Description         (2) Beneficial interest in perpetual trusts       (a)         (3) Other assets       (a)         (4)       (b)         (5)       (c)         (6)       (c)         (7)       (c)         (8)       (c)         (9)       Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)         Part X       Other Liabilities. Complete if the organization answered "Yes" on Folline 25.         1.       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (a) Description of liability         (1) Federal income taxes       (c)         (2) Present value of annuities payable       (c)         (3) Accrued postretirement benefits       (d) Deposits held in custody of others         (5) Refundable US Government student loans       (f)         (6)       (f)       (f)         (9)       (f)       (f)	rm 990, Part IV, line	(b) Book value 146,215,000 29,931,000 201,914,000 201,914,000 11e or 11f. See Form 990, Part X, (b) Book value 64,917,000 25,667,000 33,874,000 574,757,000 574,757,000 574,757,000 5 financial statements that reports the

Schedul	e D (Form 990) 2020	*2 	Page 4
Part	X Reconciliation of Revenue per Audited Financial Statements With Revenue per	Retu	irn.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements	1	8,995,653,439
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities		6
C	Recoveries of prior year grants		
d	Other (Describe in Part XIII.)		
е	Add lines 2a through 2d	2e	1,389,041,439
3	Subtract line 2e from line 1	3	7,606,612,000
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a		
b	Other (Describe in Part XIII.)	262	
С	Add lines 4a and 4b	4c	-
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	7,606,612,000
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	er Re	eturn.
-	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		1
1	Total expenses and losses per audited financial statements	1	6,550,756,439
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses	14.2	
d	Other (Describe in Part XIII.)	199	
е	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a	1	
b	Other (Describe in Part XIII.)	200	
С	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	6,550,756,439
Part	XIII Supplemental Information.		1)/ Part V Bast
Provid	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b	o; Par	rt V, line 4; Part X, line
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional ir		ation.
Part II	I - The Palmer Museum of Art on the Penn State University Park campus is a free-admission arts resource f	or	
PSU a	nd surrounding communities in central Pennsylvania. The museum offers an ever-changing array of exhibi	tions	
			15
and di	isplays of its permanent collection. With eleven galleries, a print-study room, 150-seat auditorium, and outd	oor	
	· · · · · · · · · · · · · · · · · · ·		
sculp	ture garden, the Palmer Museum is a unique cultural resource for residents of and visitors to the region. The	10	
Palme	er Museum supports the educational mission of the School of Art as well as the entire University and the		
Unive	rsity's community benefit mission.		
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0.00			Schedule D (Form 990) 2020

	· · · · · · · · ·
	Paga
edule D (Form 990) 2020 art XIII Supplemental Information (continued)	Page 5
rt V - Each endowed gift to Penn State is formalized through the creation of guidelines, s	specific to that
dowment, which provide an opportunity for donors to express their intentions for how th	ne gift is to be
ected and used by the University. Guidelines are created for the student, faculty, and pr	rogram support and
dicate the particular college, campus, or program to benefit from the endowed fund.	
rt X - Financial Statement Text on Liability for Uncertain Tax Positions	
e University files U.S. federal and state tax returns. The statute of limitations on the Uni	R.,
mains open for three years following the year they are filed. In accordance with ASC 740	0 Income Taxes Topic, the University
ntinues to evaluate tax positions and has determined there is no material impact on the	University financial statements.
	· · · · · · · · · · · · · · · · · · ·
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CHEDULE E	Schools		B No. 18		
orm 990 or 990-EZ)	<ul> <li>Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.</li> <li>Attach to Form 990 or Form 990-EZ.</li> </ul>		20		1
epartment of the Treasury ternal Revenue Service	Go to www.irs.gov/Form990 for the latest information.	ins	spectio	n	
me of the organization	Employer ic			ər	
e Pennsylvania State	Jniversity	24-6000	376	- N	
Part I				YES	NC
bylaws, other go	zation have a racially nondiscriminatory policy toward students by statement in its overning instrument, or in a resolution of its governing body?	• •	1	1	
catalogues, and ot	ation include a statement of its racially nondiscriminatory policy toward students in all its br her written communications with the public dealing with student admissions, programs, and schola	rsnips?	2	1	
homepage at all homepage, or th	ation publicized its racially nondiscriminatory policy on its primary publicly accessible times during its taxable year in a manner reasonably expected to be noticed by visitor rough newspaper or broadcast media during the period of solicitation for students, or du d if it has no solicitation program, in a way that makes the policy known to all parts of the ves? If "Yes," please describe. If "No," please explain. If you need more space, use Part II	s to the iring the general	3	1	
	zation maintain the following?	······			
a Becords indicat	ing the racial composition of the student body, faculty, and administrative staff? nenting that scholarships and other financial assistance are awarded on a	 racially	4a	1	
nondiscriminato	talogues, brochures, announcements, and other written communications to the public		4b	1	
with student ad	missions, programs, and scholarships?	• •	4c	1	
5 Doop the organ	ization discriminate by race in any way with respect to:				and a second
<ul> <li>5 Does the organ</li> <li>a Students' rights</li> </ul>			5a		v
b Admissions pol	icies?	•••	5b		,
c Employment of	faculty or administrative staff?	• •	5c	1. 1.	-
d Scholarships or	other financial assistance?		5d		-
e Educational pol	icies?	•••	5e		-
f Use of facilities	?	••• >	5f		
g Athletic progra		• •	5g	- 10 	
h Other extracurr If you answered	icular activities? d "Yes" to any of the above, please explain. If you need more space, use Part II.		5h		and the second
					20
6a Does the organ	ization receive any financial aid or assistance from a governmental agency?	·····	6a 6b	1	
If you answered	d "Yes" on either line 6a or line 6b, explain on Part II.	through			
4.05 of Bev. Pr	oc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Par	επ	7	$\checkmark$	

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Cat. No. 50085D

Schedule E (Form 990 or 990-EZ) 2020 Page	2
Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information. See instructions.	_
Schedule E, Line 6(a) - Government aid	
The Commonwealth of Pennsylvania appropriation for the 2020-21 fiscal year was \$338,904,000	
Schedule E, Line 3 - Nondiscrimination Statement	
The University is committed to equal access to programs, facilities, admission and employment for all persons. It is the policy of the	
of the University to maintain an environment free of harassment and free of discrimination against any person because of age, race,	
color, ancestry, national origin, religion, creed, service in the uniformed services (as defined in state and federal law), veteran status, sex,	
sexual orientation, marital or family status, pregnancy, pregnancy-related conditions, physical or mental disability, gender, perceived gende	er,
gender identity, genetic information or political ideas. Discriminatory conduct and harassment, as well as sexual misconduct and	
relationship violence, violates the dignity of individuals, impedes the realization of the University's educational mission, and will not be	
olerated. The University publishes and/or the above discrimination statement or the following shorter statement on solicitations to students	<u>s:</u>
Penn State is an equal opportunity, affirmative action employer, and is committed to providing employment opportunities to minorities,	
vomen, veterans, disabled individuals, and other protected groups.	
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SCHEDULE F	Ctotomont	of Activitic	es Outside the Uni	tod States	OMB No. 1545-0047
(Form 990)			red "Yes" on Form 990, Part IV		2020
		► Atta	ach to Form 990.		Open to Public
Department of the Treasury Internal Revenue Service	► Go to www.	irs.gov/Form990	for instructions and the latest		Inspection Identification number
Name of the organization					24-6000376
The Pennsylvania State Univ Part I General Info Form 990, Part	rmation on Acti	vities Outside	the United States. Com		
other assistance, th award the grants or	ne grantees' eligibi assistance?	lity for the gran	cords to substantiate the a ts or assistance, and the s	selection criteria used to	✓ Yes □ No
2 For grantmakers. I outside the United S		the organization	n's procedures for monitorin	ig the use of its grants a	
3 Activities per Region	n. (The following Pa	art I, line 3 table	can be duplicated if addition	nal space is needed.)	
(a) Region	(b) Numbe of offices i the region	n employees,	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
(1) Europe			program services	educat./research	757,195
(2) North America		*	program services	educat./research	228,467
(3) East Asia and the Paci	fic		program services	educat./research	86,731
(4) South Asia	)		program services	educat./research	22,593
(5) South America			program services	educat./research	22,125
(6) Sub-Saharan Africa		2 ²	program services	educat./research	20,075
(7) Middle East & North Al	frica		program services	educat./research	10,907
(8) Central America/Caribl	bean		program services	educat./research	9,409
(9) Europe			investments		809,963,348
(10) Asia / Pacific		A.	Investments		596,792,246
(11) Middle East & Africa			Investments		125,079,916
(12) Central America /Carib	obean		Investments		38,899,090
(13) Eastern Europe			Investments	4	20,758,643
(14) North America			Investments		2,941,620
(15)			2		
(16)					
(17)					1,595,592,365
3a Subtotal b Total from con					1,090,092,305
sheets to Part I . c Totals (add lines 3a					1,595,592,365

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Cat. No. 50082W

Schedule F (Form 990) 2020

	<ul> <li>(b) IRS code</li> <li>section and EIN</li> <li>(if applicable)</li> </ul>	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				-				
						•	-	
				-				

רמו ווו כמו הם מתהוימניכת וו מתמויחות ההתחה היומרומי								
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	<ul> <li>(h) Method of valuation (book, FMV, appraisal, other)</li> </ul>	
(1) Student Aid	Europe	19	258,351	258,351 deposits				i aj
(2) Student Aid	East Asia and Pacifc	m	40,792	40,792 deposits				
(2)	£							
(4)								
(2) (2)								
6								
D E				3				
6								ŧ
(8)								
(6)								
(10)								
(11)								
(12)								
(13)								
(14)		×	( x	3				
(15) (15)						•		
(16)			19				-	
(17)		•						
							×	
(18)								

Sched	ule F (Form 990) 2020		Page 4
Parl	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926).	✓ Yes	No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Recelpt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	🗌 Yes	🖌 No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)	✓ Yes	🗌 No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	✓ Yes	🗌 No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	✓ Yes	🗌 No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990).	Yes	✓ No

Schedule F (Form 990) 2020

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	rm 990) 2020			Page					
art V	Supplemental Information Provide the information required by Part amounts of investments vs. expenditures Part III, column (c) (estimated number of information. See instructions.	I, line 2 (monitoring of f per region); Part II, line recipients), as applicabl	nonitoring of funds); Part I, line 3, column (f) (accounting method; n); Part II, line 1 (accounting method); Part III (accounting method); an , as applicable. Also complete this part to provide any additional						
University aid is passed from the University to the Penn State program abroad, which has been visited and evaluated by appropriate University personnel prior to student enrollment. Students participating in a non-Penn State program cannot receive financial									
					from the	University.			
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		Deservit		oloing or Com	ing Activities	OMB No. 1545-0047			
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Form 990 or 990-EZ) Complete li	f the organization an organization ente ► At	swered "Yes" red more than tach to Form \$	on Form 990 \$15,000 on 1 990 or Form 1		or 19, or if the	2020 Open to Public			
ternal Revenue Service	Go to www.irs.gov/	Form990 for in	structions a	nd the latest informa	tion. Employer identifi	Inspection			
he Pennsylvania State University						6000376			
Part I Fundraising Activities Form 990-EZ filers are	not required to	complete [·]	this part.	e	2 - E	line 17.			
<ol> <li>Indicate whether the organization</li> <li>a  Mail solicitations</li> <li>b  Internet and email solicitations</li> <li>c  Phone solicitations</li> <li>d  In-person solicitations</li> <li>2a Did the organization have a write</li> </ol>	ons tten or oral agree	e ☑ f ☑ g ☑	Solicitati Solicitati Special f any individ	on of non-govern on of governmen undraising events lual (including offi	ment grants t grants s cers, directors, trus	tees,			
<ul> <li>bit in organization and a more service of the service of</li></ul>	n 990, Part VII) o d individuals or e	r entity in co ntities (func	onnection v	with professional t	fundraising services	? ∐Yes ⊮No			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity		draiser have control of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization			
	-	Yes	No		*				
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Fotal	anization is regis	stered or lic	ensed to s	solicit contribution	ns or has been notif	fied it is exempt from			
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For Pananwork Reduction Act Notice, see the				Cal. No. 50083H	Cabadula O	(Form 990 or 990-EZ) 202			

## Schedule G (Form 990 or 990-EZ) 2020

## Page 2

			(a) Event #1	(b) Event #2 Conn Dinner	(c) Other events 1 - Brandywine Ball	(d) Total events (add col. (a) through col. (c))
			Thon (event type)	(event type)	(total number)	col. (c))
ובאבווחב	1	Gross receipts	11,588,237	51,445	31,410	11,671,092
	2	Less: Contributions	11,463,088	16,000	15,335	11,494,423
	3	Gross income (line 1 minus line 2)	125,149	35,445	16,075	176,669
	4	Cash prizes				
	5	Noncash prizes				
	6	Rent/facility costs	·	<b>N</b>		
	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses .	467457	750	1368	469,57
	10	Direct expense summary. Ac Net income summary. Subtra	act line 10 from line 3. c	olumn (d)		469,57
_	11 t III	Gaming. Complete if th	e organization answe	ered "Yes" on Form	990, Part IV, line 19,	
ar		Gaming. Complete if th \$15,000 on Form 990-E	e organization answe	(b) Pull tabs/instant bingo/progressive bingo	990, Part IV, line 19,	
ar		Gaming. Complete if th	ne organization answe Z, line 6a. I	ered "Yes" on Form (	990, Part IV, line 19,	or reported more that
ar	t	Gaming. Complete if th \$15,000 on Form 990-E.	ne organization answe Z, line 6a. I	ered "Yes" on Form (	990, Part IV, line 19,	or reported more that
ar	t     1	Gaming. Complete if th \$15,000 on Form 990-E. Gross revenue	ne organization answe Z, line 6a. I	ered "Yes" on Form (	990, Part IV, line 19,	or reported more that
	t      1 2	Gaming. Complete if th \$15,000 on Form 990-E Gross revenue Cash prizes	ne organization answe Z, line 6a. I	ered "Yes" on Form (	990, Part IV, line 19,	or reported more than
	t III 1 2 3	Gaming. Complete if th \$15,000 on Form 990-E Gross revenue Cash prizes Noncash prizes	e organization answe Z, line 6a. (a) ^{Bingo}	ered "Yes" on Form s	990, Part IV, line 19, o	or reported more than
	t III 1 2 3	Gaming. Complete if th \$15,000 on Form 990-E. Gross revenue Cash prizes Noncash prizes Rent/facility costs	e organization answe Z, line 6a. I	ered "Yes" on Form s	990, Part IV, line 19, o	or reported more that
ar	t      2 3 4 5	Gaming. Complete if th \$15,000 on Form 990-E. Gross revenue Cash prizes Noncash prizes Rent/facility costs Other direct expenses .	e organization answe Z, line 6a. (a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	990, Part IV, line 19, 6 (c) Other gaming	or reported more that
	t      2 3 4 5 6	Gaming. Complete if th \$15,000 on Form 990-E Gross revenue Cash prizes Noncash prizes Rent/facility costs Other direct expenses . Volunteer labor	le organization answe Z, line 6a. (a) ^{Bingo} Ves% No dd lines 2 through 5 in c	ered "Yes" on Form solution form solution for the second s	990, Part IV, line 19, (c) Other gaming	or reported more that
	t IIII 1 2 3 4 5 6 7 8 8 8 5	Gaming. Complete if th \$15,000 on Form 990-E; Gross revenue Cash prizes Noncash prizes Not gaming income summanner the organization licensed to co "No," explain:	le organization answe Z, line 6a. (a) ^{Bingo} Ves% No dd lines 2 through 5 in c ny. Subtract line 7 from I rganization conducts ga	<pre>(b) Pull tabs/instant bingo/progressive bingo</pre> Yes% No column (d)	990, Part IV, line 19, (c) Other gaming 	or reported more that (d) Total gaming (add col. (a) through col. (c))

Schedule G (Form 990 or 990-EZ) 2020

	Ide G (Form 990 or 990-EZ) 2020 Does the organization conduct gaming activities with nonmembers?	1 Yes	Page 3
1	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity	LJ 100	
2	formed to administer charitable gaming?	🗌 Yes	🗌 No
3	Indicate the percentage of gaming activity conducted in:		20
a	The organization's facility		<u>%</u> %
р	An outside facility		70
4	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
•	Name ►		
	Address ►		
5a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	🗌 Yes	□ Nr
b	If "Yes," enter the amount of gaming revenue received by the organization <b>S</b> and the		
	amount of gaming revenue retained by the third party > \$		
C			
	Name		
6	Address ►		
U			
	Gaming manager compensation  \$		
	Description of services provided ►		
	Director/officer		
7	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?	🗌 Yes	🗌 No
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year > \$		
art	Supplemental Information. Provide the explanations required by Part I, line 2b, columns of Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition See instructions.	(iii) and nal Infor	(v); an matior
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			*******
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	a								
			Hos	pitals		O	/IB No.	1545-0	047
(Forr	n 990)			-			20	20	
		lete if the organi		ed "Yes" on Form 99 to Form 990.	0, Part IV, question		oen to	o Pub	lic
	nent of the Treasury Revenue Service	o to www.irs.gov	//Form990 for i	instructions and the	latest information.		spect		10 to
Name	of the organization				Employ	er identification nu	mber		
	ennsylvania State University			-	24	900	0376		
Pa	rt I Financial Assistan	ice and Certa	in Other Co	mmunity Benefit	ts at Cost			Yes	No
1a	Did the organization have a f	inancial assistar	nce policy dur	ing the tax year? If	"No." skip to ques	stion 6a .	1a	100	
b	If "Yes," was it a written polic			•			1b	1	
2	If the organization had multip the financial assistance polic					application of		たいに	
	<ul> <li>Applied uniformly to all he</li> <li>Generally tailored to indiv</li> </ul>			Applied uniform	ly to most hospital	facilities			
3	Answer the following based of the organization's patients du	on the financial	assistance eli	gibility criteria that	applied to the larg	lest number of			
a	Did the organization use Feo free care? If "Yes," indicate v						3a	1	
			Other	300 %			14.4		
b	Did the organization use FP					care? If "Yes,"	01		1.89
	indicate which of the followin ☐ 200% ☐ 250%	-			ther %		3b	1	64664
с	If the organization used factor		-			e criteria used		1 Sale	
U	for determining eligibility for f							127.5	
	an asset test or other three discounted care.	shold, regardles	ss of income,	, as a factor in d	etermining eligibil	ity for free or			
4	Did the organization's financi						2		
5a	tax year provide for free or di Did the organization budget amour						4 5a	$\checkmark$	
b	If "Yes," did the organization						5b	V	
c	If "Yes" to line 5b, as a res						-	<u> </u>	
	discounted care to a patient						5c		1
6a	Did the organization prepare		· · · · · · · · · · · · · · · · · · ·				6a	1	
b	If "Yes," did the organization Complete the following table					Do not submit	6b	~	
	these worksheets with the Sc				e transtructions.	Bo not submit	101	1	
7	Financial Assistance and Cer	tain Other Com	munity Benefit	ts at Cost	- JI . W				
Mean	Financial Assistance and s-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net communit benefit expense	y	f) Perc of tota expension	al
а	Financial Assistance at cost (from								0.001
b	Worksheet 1)			12,301,768 26,440,411	0 14,929,822	12,301,7 11,510,5			0.6% 0.5%
C	Costs of other means-tested government programs (from	,	•		and a second	11,510,5			0.5%
d	Worksheet 3, column b)			0	0	2	0		
	Means-Tested Government Program Other Benefits	IS .		38,742,179	14,929,822	23,812,3	57		1.1%
е	Community health improvement								
	services and community benefit operations (from Worksheet 4)	a ¹		4,197,234	1,105,251	3,091,9	83		0.1%
f	Health professions education (from Worksheet 5)			64,063,067	8,031,378	56,031,6	89		2.6%
g	Subsidized health services (from Worksheet 6)		5	5,854,000	0	5,854,0	00		0.3%
h	Research (from Worksheet 7) .		e.	0	0		0		
í	Cash and in-kind contributions for community benefit (from								
	Worksheet 8)		2	591,478	0 126 620	591,4			0.0%
J k	Total. Other Benefits			74,705,779 113,447,958	9,136,629 24,066,451	<u>65,569,1</u> 89,381,5			3.1% 4.2%
	perwork Reduction Act Notice,	see the Instructio	ons for Form 9		Cat. No. 50192T	Schedu		orm 990	100 C

A COLUMN TWO IS NOT	ule H (Form 990) 2020	6							Page 2
Pa	rt II Community Building A activities during the tax	year, and de	mplete thi escribe in	s table if the org Part VI how its c	anization condi ommunity builc	ling activities pro	mote	d the	ng
2	health of the communit	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense		Percen al expe	
1	Physical improvements and housing				2				
2	Economic development			1. S.					
3	Community support								
4	Environmental Improvements								8
5	Leadership development and training for community members	9							Χ.
6	Coalition building		1			-			
7	Community health improvement advocad	v							
8	Workforce development								
9	Other		1. St.		2				
10	Total						-		
-	rt III Bad Debt, Medicare, &	Collection	Practices	S					
	ion A. Bad Debt Expense							Yes	No
1 2	Did the organization report bad debt ex Enter the amount of the organ methodology used by the organi	anization's ba	d debt ex	kpense. Explain i	n Part VI the	on Statement No. 15?	1	✓ 	
3 4	Enter the estimated amount or patients eligible under the organ methodology used by the organ for including this portion of bad Provide in Part VI the text of the expense or the page number on	ization's finan nization to est debt as comm e footnote to t	icial assista imate this a nunity bene the organiz	ance policy. Explai amount and the ra fit ation's financial st	n in Part VI the ationale, if any, atements that de	3 escribes bad debt atements.			
Sect 5 6 7 8	ion B. Medicare Enter total revenue received from Enter Medicare allowable costs Subtract line 6 from line 5. This i Describe in Part VI the extent benefit. Also describe in Part VI on line 6. Check the box that de Cost accounting system	of care relating s the surplus to which any the costing n	g to payme (or shortfall shortfall re nethodolog ethod used	nts on line 5 ) eported on line 7 ly or source used	should be treat	5         260,472,87           6         434,372,55           7         (173,899,680           ed as community         amount reported	6 0)		
Sect	ion C. Collection Practices		a go raio				1	15.5	
9a		ten debt coller	ction policy	during the tax vea	ar?		9a	1	
b	12 m 2 m 11 m 1 m 1 m 11 m	n policy that app	lied to the lar	gest number of its pati	ents during the tax y	ear contain provisions			
<u></u>	on the collection practices to be followe	d for patients wh	o are known	to qualify for financial a	assistance? Describe	in Part VI	9b	1	
Pa	rt IV Management Compani						cians-se	e instruc	tions)
	(a) Name of entity	(b) D	escription of p activity of enti	orimary	(c) Organization's profit % or stock ownership %	(d) Officers, directors, trustees, or key employees' profit % or stock ownership %	(e) F profit	Physicia % or s nership	ns' tock
1	PA Psychiatric Institute JV	IP/OP psychiat	ric care		50	0			0
-	1	in oncology/in		entre Co.	50				0
3		doscopy servic			100		3		0
4	Ferri State Endoscopy En	10300py 301 VIC							
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Licensed h	General m	Children's	Teaching h	Critical acc	Research f	ER-24 hou	ER-other		đ
lospital	edical &	hospital	ospital	ess hos	acility	ß			.5
	surgical			pital			-	Other (describe)	Facility reporting group
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Sche	dule	H (Fo	rm 990) 2020		F	age 4
		V	Facility Information (continued)			
Sec	tior	1 B. I	Facility Policies and Practices			
(com	plet	te a s	eparate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)			
Nan	ne	of ho	spital facility or letter of facility reporting group Penn State Milton S. Hershey Medical Center			<u> </u>
Line	nı	imbe	er of hospital facility, or line numbers of hospital			
faci	litie	es in	a facility reporting group (from Part V, Section A):1	. [	Yes	No
Con	nmi	unity	Health Needs Assessment			
1	-	Was	the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the			,
		curre	ent tax year or the immediately preceding tax year?	1		V
2		Was the ir	the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or nmediately preceding tax year? If "Yes," provide details of the acquisition in Section C.	2		1
. 3		Durir	ng the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a	× .		
		com	munity health needs assessment (CHNA)? If "No," skip to line 12	3	1	1
		If "Ye	es," indicate what the CHNA report describes (check all that apply):			
	a b	$\overline{\mathbf{V}}$	A definition of the community served by the hospital facility Demographics of the community			
	c		Existing health care facilities and resources within the community that are available to respond to the			
			health needs of the community			
	d		How data was obtained			
	e f	$\checkmark$	The significant health needs of the community Primary and chronic disease needs and other health issues of uninsured persons, low-income persons,	Sec.		
	•	Ŀ	and minority groups			
	g	$\checkmark$	The process for identifying and prioritizing community health needs and services to meet the community health needs	10		
	h	$\overline{\mathbf{V}}$	The process for consulting with persons representing the community's interests The impact of any actions taken to address the significant health needs identified in the hospital			
	i	$\checkmark$	facility's prior CHNA(s)			
	j		Other (describe in Section C)			10
4		Indic	ate the tax year the hospital facility last conducted a CHNA: 20		1	
5		the b	onducting its most recent CHNA, did the hospital facility take into account input from persons who represent proad interests of the community served by the hospital facility, including those with special knowledge of or artise in public health? If "Yes," describe in Section C how the hospital facility took into account input from ons who represent the community, and identify the persons the hospital facility consulted	5	,	
•			the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other		1	
6		hose	bital facilities in Section C	6a	1	
	b	Was	the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes,"	01	,	
			ne other organizations in Section C	6b 7	1	
7		lf "Y	the hospital facility make its CHNA report widely available to the public?	E Stal	1231	
	а	$\square$	Hospital facility's website (list url): pennstatehealth.org/community/community-outreach	6		
	b		Other website (list url):			
	C	Н	Made a paper copy available for public inspection without charge at the hospital facility Other (describe in Section C)			
8	d	Did	the hospital facility adopt an implementation strategy to meet the significant community health needs	TITI-TUNN	1.11.11	
		iden	tified through its most recently conducted CHNA? If "No," skip to line 11	8	1	
9 10	)	Is th	cate the tax year the hospital facility last adopted an implementation strategy: 20 e hospital facility's most recently adopted implementation strategy posted on a website?	10	1	
	a	If "Y	es," (list url): pennstatehealth.org/community/community-outreach	10b	1.161	085421
11		Des	cribe in Section C how the hospital facility is addressing the significant needs identified in its most			
		rece sucl	ently conducted CHNA and any such needs that are not being addressed together with the reasons why in needs are not being addressed.			
12	a	Did	the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a	12a		1
	h	GHI If "Y	VA as required by section 501(r)(3)?	12b		
	c	lf "Y	Yes' to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 0 for all of its hospital facilities?			
		412				

Schedule H (Form 990) 2020
Part V Facility Information (continued)

Page 5

ame	01110	spital facility or letter of facility reporting group Penn State Milton S. Hershey Medical Center		Yes	No
		he hospital facility have in place during the tax year a written financial assistance policy that:	To de		1
10	Did t	ined eligibility criteria for financial assistance, and whether such assistance included free or discounted care?	13	1	10.000
13	Expla	ined eligibility criteria for financial assistance, and whether such assistance included nee of discounted earch	1000		100
	If "Ye	Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of $\underline{3}$ $\underline{0}$ $\underline{0}$ %	2 Martin	101	1.
а	$\checkmark$	and FPG family income limit for eligibility for discounted care of $3 \ 0 \ 0 \%$		A S	
b	-	Income level other than FPG (describe in Section C)	1.00		133
C	$\checkmark$	Asset level	1		
d	$\checkmark$	Medical indigency	5.00	2.01	
e		Insurance status	Sec. 2	19-19	1
f		Underinsurance status	1	Sec.	12
g		Residency	1.17		1
h		Other (describe in Section C)	14	1000	
14	Expl	ained the basis for calculating amounts charged to patients?	15	1	Y
15	Expl	ained the method for applying for financial assistance?	15	V	No.
	If "	res," indicate how the hospital facility's FAP or FAP application form (including accompanying	al ha	N.	1
	instr	uctions) explained the method for applying for financial assistance (check all that apply):	0.6403		
а	1	Described the information the hospital facility may require an individual to provide as part of his or her		1.30	
		application			
b	$\checkmark$	Described the supporting documentation the hospital facility may require an individual to submit as part	1.5		
		of his or her application			
C	1	Provided the contact information of hospital facility staff who can provide an individual with information			5
		about the FAP and FAP application process			
d		Provided the contact information of nonprofit organizations or government agencies that may be	1 333		1
		sources of assistance with FAP applications		Pacific State	12
е		Other (describe in Section C)			10
16	Was	widely publicized within the community served by the hospital facility?	16	1	
	If "Y	es," indicate how the hospital facility publicized the policy (check all that apply):		201	
а	$\checkmark$	The FAP was widely available on a website (list url): https://www.pennstatehealth.org/patients-visitors			
b	1	The FAP application form was widely available on a website (list url): https://www.pennstatehealth.org/		3	
с	$\checkmark$	A plain language summary of the FAP was widely available on a website (list url): see above			
d	$\checkmark$	The FAP was available upon request and without charge (in public locations in the hospital facility and		1.1	
		by mail)		1.96	1
е	$\checkmark$	The FAP application form was available upon request and without charge (in public locations in the			
	_	hospital facility and by mail)		- Spill	
f	$\checkmark$	A plain language summary of the FAP was available upon request and without charge (in public		115	
		locations in the hospital facility and by mail)	1	1.1	
g	$\checkmark$	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of		68.6	and a
5		the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via		and a	
		conspicuous public displays or other measures reasonably calculated to attract patients' attention			
h	$\overline{\mathbf{V}}$	Notified members of the community who are most likely to require financial assistance about availability	188	20	
	-	of the FAP			1
. 1	$\overline{\mathbf{V}}$	The FAP, FAP application form, and plain language summary of the FAP were translated into the	1	15	
	Ē	primary language(s) spoken by Limited English Proficiency (LEP) populations		3	
		Other (describe in Section C)	1. 1995	Terris.	

	· · · · · · · · · · · · · · · · · · ·			Page
	e H (Form 990) 2020			ay
Part	V Facility Information (continued) and Collections			
	of hospital facility or letter of facility reporting group			
THOSE INC.		•	Yes	1
17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?	17	1	
18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:			
а	Reporting to credit agency(les)			
b	Selling an individual's debt to another party			
Ċ	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			MALL MUCH VALUE
d	Actions that require a legal or judicial process			ANS:
e	Other similar actions (describe in Section C)			10.44.05
f	None of these actions or other similar actions were permitted	1999		10
19	bid the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP?	19	-	8 78
	If "Yes," check all actions in which the hospital facility or a third party engaged:			10034
a	Reporting to credit agency(ies)			(Included)
b	Selling an individual's debt to another party	N 1.5.	*****	AN ALL
¢	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP			2010 (1910) (1910) (1910) (1910) (1910)
ď	Actions that require a legal or judicial process		14. C. C.	A STATE
6	Other similar actions (describe in Section C)			8
20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions I not checked) in line 19 (check all that apply):			
a	Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language FAP at least 30 days before initiating those ECAs (if not, describe in Section C)			
b	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, descri	ribe in	Sect	10
C.	Processed incomplete and complete FAP applications (If not, describe in Section C)			
d	Made presumptive eligibility determinations (if not, describe in Section C)			
θ	Other (describe in Section C)			
f	None of these efforts were made     Relating to Emergency Medical Care			
21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care			T
<u>1</u>	that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy?	21	<b>1</b>	
	If "No," indicate why:			OW-N
а	The hospital facility did not provide care for any emergency medical conditions			1000
b	The hospital facility's policy was not in writing			on the second
C	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)			Server and annound
d	Other (describe in Section C)			9

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Schedule H (Form 990) 2020

Page 7

Facility Information (continued) Part V

Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

Part V Section B Lines 5 & 6 - See Appendix B

Part V Section B Line 23 & 24 - Penn State Milton S. Hershey Medical Center did bill potential FAP eligible patients at gross charges for

emergency and other medically necessary services. Those eligible patients, upon completing the FAP, would be eligible for a discount of up

to 100% of the billed charges.

Part V Facility Information (continued) Section D. Other Health Care Facilities That Are Not (list in order of size, from largest to smallest)	Licensed, Registered, or Similarly Recognized as a Hospital Facility
	anization operate during the tax year?
Name and address	Type of Facility (describe)
1	
2	
3	
4	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, _,
5	· · · · · · · · · · · · · · · · · · ·
6	
7	
8	·
9	
10	
	Schedule H (Form 990) 20

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# Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions. Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment. Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- **3** Patient education of eligibility for assistance. Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 **Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health. Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system. If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report. If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

Part I - All financial data in schedule H refers to the Penn State Milton S. Hershey Medical Center - 7f Total expenses include total operating

expenses of the Medical Center and the fund transfers to the College of Medicine.

Total Financial Assistance and Certain Other Community Benefits at Cost is 3.1% of Total Operating Expenses, when the transfer funds

supporting the Health Education and Reasearch programs (4,034,679) managed by the College of Medicine are included.

Part III Sec B 8 Medicare - Hospital Medicare costs were calculated using MCCR (as filed) Schedule B1, total costs, subtracting out GME costs

(reported part 1, 7f) and then multiplying that result by the Medicare payer mix for the hospital entity. Professional Medicare costs were

calculated by taking the total WRVU for the professional entity and multiplying that result by the average cost per WRVU

(including malpractice costs), that result is then calculated by the Medicare payer mix for the professional entity.

Part III Sec. A.3 Bad Debt & Charity Care - Attached Appendix A

Part V - Financial Assistance Policy #14 - The hospital facility does not attach the actual policy to billing invoices, post in emergency

department, waiting rooms, or admissions, however patient invoices, flyers, and brochures indicate that financial assistance is

available to patients who cannot afford to pay their medical bills.

#### Part VI – Supplemental Information

#### Appendix A

**Bad Debts** - Patient accounts receivable are reduced by an allowance for doubtful accounts. In evaluating the collectability of patient accounts receivable, management analyzes past history and identifies trends for each major payor source of revenue to estimate the appropriate allowance for doubtful accounts. Management regularly reviews data about these major payor sources of revenue in evaluating the sufficiency of the allowance for doubtful accounts. For receivables associated with services provided to patients who have third-party coverage, management analyzes contractually due amounts and provides an allowance for doubtful accounts (for example, for expected uncollectible deductibles and copayments or for payors who are known to be having financial difficulties that make the realization of amounts due unlikely). For receivables from self-pay patients the Medical Center and Health System records a provision for bad debts in the period of service on the basis of its past experience, which indicates that many patients are unable or unwilling to pay the portion of their bill for which they are financially responsible. In estimating the allowance for doubtful accounts, account age is taken into consideration. The difference between the standard rates (or the discounted rates if negotiated) and the amounts actually collected after all reasonable collection efforts have been exhausted is charged off against the allowance for doubtful accounts.

**Charity Care** – The Medical Center provides care to patients who meet certain criteria under its charity care policy without charge or at amounts less than established rates. The Medical Center does not pursue collection of amounts determined to qualify as charity care and is based on a ratio of the Medical Center's operational costs to its gross margin.

### Appendix B

# CHNA (Part V Section B 3-4)

For its 2018 Community Health Needs Assessment (CHNA), Penn State Health formed a collective workgroup that included Penn State Health Milton S. Hershey Medical Center (PSHMC), Penn State Health St. Joseph Medical Center (PSHSJ), Pennsylvania Psychiatric Institute (PPI) and key community stakeholders to identify and address the needs of residents living in Berks, Cumberland, Dauphin, Lancaster and Lebanon counties.

This was the third CHNA conducted by entities of Penn State Health. Previous assessments in 2012 and 2015 involved a different consortium of health care institutions and study area. For the 2018 CHNA, Penn State Health opted to conduct a system wide assessment, focusing on the collective areas served by its hospitals and affiliated health providers.

# Implementation Strategy (Part V Section B 6-7)

The comprehensive CHNA was conducted from January to August 2018, with Baker Tilly as our consulting partner. The study included an in-depth review of primary and secondary data for the five counties comprising Penn State Health's primary geographic service area. More than 1,500 community members participated in the CHNA process by completing Key Informant and Community Member surveys, attending forums and participating in focus groups.

Experts in community health from each health care institution, as well as key community stakeholders, participated in the 2018 CHNA workgroup to guide the process and review findings. The study culminated with the identification and prioritization of the most pressing health issues that impact residents within our five-county service area. Information collected through the CHNA is used to inform our community benefit investments, guide our health improvement initiatives and advance our population health management strategies.

The CHNA and Implementation Strategy were adopted by the hospital Board of Directors in April, 2019 and made publicly available and published on our website immediately following. Internal monitoring and tracking is on-going as part of the three-year implementation process.

#### **Public Website**

http://hmc.pennstatehealth.org/community/community-outreach/community-health-needsassessment

SCHEDULE I (Form 990)		0.8	Grants and aovernments	Grants and Other Assistance to Organizations, overnments, and Individuals in the United State plete if the organization answered "Yes" on Form 990, Part IV, line 21 o	ance to Org uals in the L	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.		OMB No. 1545-0047
Department of the Treasury Internal Revenue Service	ŧ		► Go to v	<ul> <li>Attach to Form 990.</li> <li>Go to <i>www.irs.gov/Form990</i> for the latest information.</li> </ul>	Form 990. 0 for the latest info	ormation.	2 2	Open to Public Inspection
Name of the organization				25			Employe	Employer identification number
The Pennsylvania State University	Iniversity							246000376
Part   General In	nformation	General Information on Grants and Assist	Assistance		2			
1 Does the organiz the selection crit	zation mainta eria used to ;	Does the organization maintain records to substantiate the an the selection criteria used to award the grants or assistance?	stantiate the amou or assistance?	Int of the grants or	assistance, the g	rantees' eligibility fo	the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and ance?	e, and □Yes □No
2 Describe in Part	IV the organi	ization's procedur	es for monitoring t	Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	nds in the United	States.		
Part II Grants an Part IV, lin	e 21, for an	Grants and Other Assistance to Domestic Part IV, line 21, for any recipient that received	mestic Organization of the theorem of the second se	ations and Dom an \$5,000. Part I	estic Governm I can be duplica	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.	the organization answ pace is needed.	<b>Organizations and Domestic Governments.</b> Complete if the organization answered "Yes" on Form 990, d more than \$5,000. Part II can be duplicated if additional space is needed.
1 (a) Name and address of organization or government	organization	(p) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1)		-			,			
(2)				-		2 ³⁶ 2		
(3)								
(4)				-				5
(5)								Ň
(9)			7			0		
(2)					а ), д.			
(8)					5 1			
(6)		-						
(10)			2			~	•	
(11)			×					
(12)								
2 Enter total numb 3 Enter total numb	ber of section	Enter total number of section 501(c)(3) and governmer Enter total number of other organizations listed in the	vernment organizat	Enter total number of section 501(c)(3) and government organizations listed in the line 1 table Enter total number of other organizations listed in the line 1 table	ine 1 table		• • • • • • • • •	٠ •
Pap	in Act Notice,	see the Instruction	is for Form 990.			Cat. No. 50055P		Schedule I (Form 990) 2020

(a) Type of grant or assistance (b) Number of recipients	nber of (c) Amount of ients cash grant	e organization answ	Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. s needed.	Part IV, line 22.
		(d) Amount of noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
1 Student Aid for Univ. enrollees 70217	217 1,220,965,794			
1. ~			б С.	
2				
+ LC				
1 0				
Penn State participates in all the major rederal and state student and programs. rederal and state junuiny sources comprise to perform on an superior and state on the information the majority of which is available in the form of federal education loans for students and parents. Eligibility for these programs is determined based on the information	in programs. Federal and scale informed sources comprise to perceive of an superior and on the information cans for students and parents. Eligibility for these programs is determined based on the information	Eligibility for these pro	grams is determined based of	n the information
students report on the Free Application for Federal Student Aid (FAFSA) each year, in accordance with federal and state regulations. Student aid funds are awarded	AFSA) each year, in accordance	with federal and state	regulations. Student aid fund	s are awarded
based on financial need and these limited funds are distributed first to students with the greatest financial need. The University has a wide array of monitoring procedures and controls in place to ensure compliance with federal, state, and local laws as well as its own internal policies.	st to students with the greatest al, state, and local laws as well a	financial need. The Ur as its own internal poli	iversity has a wide array of m cies.	onitoring
				*

				2 A A	_		
	DULE J	Compe	nsation Information		B No. 1		
(Form	990)	Go	ectors, Trustees, Key Employees, and Hi ompensated Employees		20;	20	)
Departm	ent of the Treasury		ion answered "Yes" on Form 990, Part I ► Attach to Form 990.		en to		
Internal F	Revenue Service	► Go to www.irs.gov/Form	1990 for instructions and the latest infor	mation. Employer identification nur	nspe	ctior	111
	the organization	o University		24600037			
Part		ons Regarding Compensation				2	
			under a new of the following to or for o	noreon listed on Form	125.62	Yes	No
1a	990, Part VII, S	Section A, line 1a. Complete Part III to	rovided any of the following to or for a provide any relevant information regard	ng these items.			
		or charter travel	✓ Housing allowance or residence □ Payments for business use of performance				232
	✓ Travel for c	nification and gross-up payments	✓ Health or social club dues or initial				
		ary spending account	Personal services (such as maid				
				ou recording pourport			
b	or reimburse	ment or provision of all of the ex	the organization follow a written poli- penses described above? If "No,"	complete Part III to		1	
	explain				1b	V	1000
2	Did the orga	nization require substantiation pri-	or to reimbursing or allowing expe O/Executive Director, regarding the i	enses incurred by all items checked on line			CORECTED A
	1a?				2	1	2000
3	organization's	CEO/Executive Director. Check all	ation used to establish the compensa that apply. Do not check any boxes fo the CEO/Executive Director, but expl	or methods used by a			
		tion committee	Written employment contract				
		nt compensation consultant	Compensation survey or study		1.64	1.10	
	Form 990 (	of other organizations	Approval by the board or compe	ensation committee			
4		ar, did any person listed on Form 99 or a related organization:	0, Part VII, Section A, line 1a, with res	pect to the filing			
а			ol payment?		4a		1
b	Participate in	or receive payment from a suppleme	ental nonqualified retirement plan? .		4b		1
С	Participate in If "Yes" to an	or receive payment from an equity-b y of lines 4a-c, list the persons and p	based compensation arrangement? . provide the applicable amounts for ea	ch item in Part III.	4c		V .
	Only section	501(c)(3) $501(c)(4)$ and $501(c)(29)$	organizations must complete lines	5-9.	and a	E Lot	
5	For persons	listed on Form 990, Part VII, Sec n contingent on the revenues of:	tion A, line 1a, did the organizatio	n pay or accrue any			
а	The organizat	tion?			5a		
b		rganization?	•••••••••		5b		
6		listed on Form 990, Part VII, Sec n contingent on the net earnings of:	otion A, line 1a, did the organizatio	n pay or accrue any			
а		tion?			6a		
b		rganization?			6b	and a	
7	payments no	t described on lines 5 and 6? If "Yes	ion A, line 1a, did the organization ," describe in Part III .......		7		
8	to the initial	contract exception described in	l, paid or accrued pursuant to a contr Regulations section 53.4958-4(a)(3	b)? If "Yes," describe			
	in Part III				8	1010	
9	If "Yes" on Regulations s	line 8, did the organization also for section 53.4958-6(c)?	bllow the rebuttable presumption provide the rebuttable presumption provide the second s	rocedure described in	9	arear ac.	
	-		or Form 990. Cat. No. 500		ile J (F	orm 99	0) 2020

				- 100 · ·				
								Page 2
Dert II Officers. Directors. Trustees. Key Employees, an	uste	es, Key Employ	ees, and Highest	d Highest Compensated Employees. Use duplicate copies if additional space is needed	nployees. Use du	plicate copies if a	dditional space i	s needed.
ind,	/ indi	nust be reported c /iduals that aren't l	in Schedule J, report com isted on Form 990, Part VII	t compensation fron Part VII.	n the organization o	in row (i) and from r	elated organization	is, described in the
e sum or columns (b)(I)-(III) for	eacu	(B) Breakdown of	(B) Breakdown of W-2 and/or 1099-MISC compensation	C compensation	C Detinent and		(T) Tatal of columns	(F) Compensation
(A) Name and Title	a la constante de la constante	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	(c) neurement and other deferred compensation	(U) Nontaxable benefits	(E) 1000 01 00000000000000000000000000000	in column (B) reported as deferred on prior Form 990
	e	855,228	200,000	72,721	26,477	21,903	1,176,329	
1Eric Barron								
- 12	E	551,364		1,045	26,477	16,644	595,529	
2Stephen Dunham	E							
	E	537,372		103,968	195,818	6,880	844,039	
3David Gray								
	6	570,000		29,912	26,477	26,503	652,892	
4Nicholas Jones	(							
	Θ	1,285,930		31,418	129,539	20,873	1,467,760	
5Stephen Massini						7		
	Ξ	480,000	6,860,008	305,881	26,477	21,175	7,693,541	
6James Franklin		-						
	6	350,570	1,312,854	460,686	26,477	21,086	2,174,074	
7Patrick Chambers							100 001 1	
Rent Dry	EE	651,323	958,185	65,478	26,477	6/1,12	1,/22,538	
	Ξ	622,049		898,515	49,631	17,805	1,588,000	
9Alan Brechbill	(1)							
	(1)	1,172,217	110,000	247,429	26,477	10,866	1,566,988	
10Sandy Barbour	€							
	8	85,962	124		8,793	21,406	116,161	
11Nicholas Rowland	E					8		
	Ξ							
	E							
	9							
	9							
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	2 (							
	Ξ							
	e							

(For	Page 3
Part III Supplemental Information Provide the information, explanation, or descriptions required for or any additional information.	Part III Supplemental Information Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.
Part I, Question 1(a) - Payment of Expenses	
Officers and other University employees utilize charter travel in limited insta	Officers and other University employees utilize charter travel in limited instances where the business advantage justifies any additional cost incurred. Penn State
pays for spousal travel expense which serves a legitimate University busine	sity business purpose. In addition, the University pays for a social club membership that its President and other
University personnel use primarily for business purposes.	
Part I, Question 1(a) - Provision of Personal Residence	
<u>As part of his employment agreement. President Barron is required to live i</u>	As part of his employment agreement, President Barron is required to live in Schreyer House for purposes of being able to host University events. Maid service is provided for the areas of
residence used for entertaining, but not the family's personal space.	
	Schedule J (Form 990) 2020

SCHEDULE K (Form 990) Pepartment of the Treasury Internal Revenue Service	Supplemental Info Complete if the organization answer explanations, ar Go to www.irs.gov/For		ormation on T ed "Yes" on Form 990, d any additional inform ► Attach to Form 990. m990 for instructions a	1 Tax-Exel 990, Part IV, lind Iformation in Pa 990. Ins and the lates	mpt Bor 24a. Provid Int VI. st informatio	<b>IdS</b> e descriptions, n.		OMB No. 1545 2021 Open to Pu Inspection	OMB No. 1545-0047 2020 Open to Public Inspection
Name of the organization The PennsvIvania State University			e ^a		a R			Employer identification number 24-6000376	ation number 376
Part   Bond Issues									- F
(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price		(f) Description of purpose	bose	(g) Defeased behalf of issuer	In (i) Pooled f of financing er
A Pennsylvania State University	24-6000376	709235M93	2020	100,396,1	15 Construct	100,396,115 Construction & renovation		Yes No Yes No	No Yes No
B Pennsylvania State University	24-6000376	709235R72	2020	74,427,4	74,427,411 Refunding			>	>
C Pennsylvania State University	24-6000376	709235F59	2019	131,749,5	97 Construct	131,749,597 Construction & renovation		>	>
D Pennsylvania State University	24-6000376	709235B79	2018	74,999,8	76 Construct	74,999,876 Construction & renovation		>	>
Part II Proceeds	*		-		1				
1 Amount of bonds retired	· · · ·			A	β 	5,035,000	1,575,000	,000	1,995,000
2 Amount of bonds legally defeased .	· · · · ·	• • •							
3 Total proceeds of issue	• • • • •		•	100,386,115		74,427,411	131,740,738	,738	74,992,276
4 Gross proceeds in reserve funds	· · ·	•	•						
	•	•	•						
	· · ·	•	•			101 100	100	067 001	302 615
	· · ·			341,682		761'681	50 1	1123	10'700
Oreant ennancement, from proceeds     Oreant annital expenditures from proceeds		· · ·							
			•	82,290,918			131,242,009	2,009	74,599,661
	•	•	•						
12 Other unspent proceeds	•	•	•	17,753,515					
13 Year of substantial completion		•	•			-	-	2021	2020
14 Were the bonds issued as part of a refunding issue of tax-exempt bon	sfunding issue of tax-	exempt bonds	ids (or, Yes	N	Yes	N	Yes No	Yes	02
	ding issue)?	• • •	•	1	`		>		>
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?	refunding issue of ta	xable bonds (o	or, if	*		>	>		`
16 Has the final allocation of proceeds been made?	sen made?		•	>		/	/	>	
	uate books and reco	rds to support	: the /		1	4	~	`	
									0000 0000

			A A		:				
1 Wa wh	Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds?	Yes	% ≻	Yes	N0 /	Yes	0N >	Yes	02
2 Are bo	Are there any lease arrangements that may result in private business use of bond-financed property?		>		*		>		>
3a Ar bu	Are there any management or service contracts that may result in private business use of bond-financed property?		>		1		>		>
°,	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
n P D	Are there any research agreements that may result in private business use of bond-financed property?		^		~		>		>
а ц	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?								
4 단 달	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		%0		%0		%0		
ය සිහිසි	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		%0		% <b>0</b>		% <b>0</b>		
6 To	Total of lines 4 and 5		%0		%0		%0		
	Does the bond issue meet the private security or payment test?		~		*		>		>
70	Has there been a sale or disposition of any of the bond-financed property to a nongovernmental person other than a $501(c)(3)$ organization since the bonds were issued?		<b>*</b>	-	>	<i>.</i>	>		
ë ≝ ₽	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of		%		%		%		
Se f	was any remedial action taken and 1.145-2?		-						
5 2 2 5	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2?		`		>		>		>
Part IV	Arbitrage								4
	use the issue filed form 8038.T Arhiteare Behate Vield Beduction and	Yoc	A No	Vac	No	Yes	e z	Yes	2 2
ເັດ. -	Penalty in Lieu of Arbitrage Rebate?	3	~ >	3.	· >		>		
2	If "No" to line 1, did the following apply?		,				\ 		
	Rebate not due yet?	\ \	>	\ \	>	>	>	>	<b>&gt;</b>
	Exception to repare:		>		>		>		
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed								
			,	-	,	-	•		<u></u>

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Interlete to solutional rest:     A     B     C     D       Procedures To Undertake Corrective Action     Xes     No     Yes     D       Redeal tax requirements are timely identified and connected through the federal tax requirements are timely identified and connected through the untary closing agreement program if self-remediation isn't available under     Yes     No     Yes     D       Supplemental Information.     Provide additional information for responses to questions on Schedule K. See instructions.     Schedule K. See instructions.	And the function of the functin of the function of the function of the function of the function	Threateries to additionation       A       B       C       D         Procedures To Undertake Corrective Action       A       B       C       D         ready additionation       Yes       No       Yes       No       Yes         Supplemental Information.       Provide additional information for responses to questions on Schedule K. See instructions.       Supplemental Information.       Yes       No         risity monitors tax exempt bonds to ensure compliance with federal tax law. including arbitrage and private business use requirements.       A       A       A	Procedures To Undertake Corrective Action       A       B       C         Procedures To Undertake Corrective Action       A       B       C       No         Setter organization established with the procedures that violations for the available under that violations for examinent program if setter-renediation isn't available under program if setter-renediation information for responses to questions on Schedule K. See instructions.         Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.         Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions.	Trocedures 10 Undertate Corrective Action       A       B       C       No       Yes         The origination of a statistication of the intervention of the interven	Threatment of section         Procedures TO Undertate Corrective Action         Threatment of the section setablished multiple more actabilities of the section setablished and corrected through the federal tax matchines the section set are through the federal tax matchines?       No       Yes       No	he				N N
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Page 4 Schedule K (Form 390) 2020
Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. (continued)
Schedule K (Form 994) 2020

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SCHEDULE K (Form 990)	Supplemental Information on Tax-Exempt Bonds olete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide des explanations, and any additional information in Part VI.	ntal Infor tion answered anations, and	mation ol "Yes" on Form any additional ii	nental Information on Tax-Exempt mization answered "Yes" on Form 990, Part IV, line 24a explanations, and any additional information in Part VI.	Supplemental Information on Tax-Exempt Bonds Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.	otions,		OMB No. 1545-0047	45-0047 20
Department of the Treasury Internal Revenue Service	Go to www.	★ irs.gov/Form9	Attach to Form 990. 90 for instructions a	Attach to Form 990. Wnw.irs.gov/Form990 for instructions and the latest information.	t information.			Upen to rubit	on
Name of the organization The Dennevivania State I Iniversity							Employer	Employer identification number 24-6000376	n number
Parti Bond Issues									- H
	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(1) Descrip	(f) Description of purpose	(g) Defeased	ed (h) On behalf of issuer	(i) Pooled financing
<ul> <li>A Dennevelvania State I Iniversity</li> </ul>	24-6000376	709235YZ2	2017	184,998,57	184,998,576 Construction & renovation	novation	Yes No	No Yes No V V	Yes No
	24-6000376	709235XF7	2016	150,002,75	150,002,754 Construction & renovation	novation	>	>	`
	24-6000376	709235XBF	2016	278,718,89	278,718,899 Refunding		~	>	>
D Pennsvivania State University	24-6000376	709235VL6	2015	74,996,31	74,996,315 Construction & renovation	novation	` 	>	>
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	•••••••••••••••••••••••••••••••••••••••	•••••	•	7,540,000	11,060,000		38,400,000		7,650,000
2 Amount of bonds legally defeased	· · ·	•	•						
3 Total proceeds of issue	· · ·	•	•	184,997,371	150,011,132		278,718,899		75,004,034
4 Gross proceeds in reserve funds			•						
5 Capitalized interest from proceeds	•		•						
6 Proceeds in refunding escrows			•						
7 Issuance costs from proceeds				711,346	530,497	197	998,107		346,137
9 Working capital expenditures from proceeds	ds		•						
10 Capital expenditures from proceeds			•	184,286,025	149,480,635	335			14,051,631
11 Other spent proceeds	•		•						
	· · · ·	•	•						
13 Year of substantial completion	· · ·		•	2019	5	2018	2016		2016
			Yes	No	Yes No	Yes	No	Yes	No
14 Were the bonds issued as part of a refunding issue of if issued prior to 2018, a current refunding issue)?		tax-exempt bonds (or,	s (or, · · ·	>	>	>	1		>
15 Were the bonds issued as part of a refunding issue	ď	taxable bonds (	(or, if						
issued prior to 2018, an advance refunding issue)?	g issue)?		•	>	>	>			>
16 Has the final allocation of proceeds been made?	made?	•	>		>	>		>	
17 Does the organization maintain adequate books and final allocation of proceeds?		records to support the	t the · · <i>·</i>		*	>		7	
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	ictions for Form 99			Cat. N	Cat. No. 50193E		Sc	hedule K (Fo	Schedule K (Form 990) 2020

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Arbitrage       A       B       C       D         as the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Inte of Arbitrage Rebate?       Yes       No       Yes       No       Yes       No       Yes       No       Yes	Has th nonqu require	e organization established written procedures to ensure that all alified bonds of the issue are remediated in accordance with the ments under Regulations sections 1.141-12 and 1.145-2?		`		>	Ŷ	>		>
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Date?       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       .       . <td>Rebat</td> <td>: not due yet?</td> <td></td> <td>&gt;</td> <td></td> <td>&gt;</td> <td>`</td> <td>&gt;</td> <td></td> <td>&gt;</td>	Rebat	: not due yet?		>		>	`	>		>
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Is the bond issue a variable rate issue?	If "Ye	are due		•		•				
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Has the organization or the governmental issue entered into a qualified <u>Yean No Yean You Yaan You Yaan Yaan Yaan Yaan Yaa Yaa Yaa Yaa Yaa</u>	Ammental issuer entered into a qualified sete?       Among the image of the image
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schedule K (Form 850) 2020 Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. ( <i>continued</i> )	Page 4
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Schedule K (Form 990) 2020	(Form 990) 2020

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as the bond issue meet the private security or payment test?			%0		%0		%0		%0	
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Yes" to line 8a, enter the percentage of bond-financed property sold or sposed of			1		7		`			
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Arbitrage       A       B       C       D         as the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and the issuer filed form 8038-T, Arbitrage Rebate?       Yes       No       Yes       Yes <td></td> <td></td> <td>*</td> <td></td> <td>&gt;</td> <td></td> <td>&gt;</td> <td></td> <td>&gt;</td> <td></td>			*		>		>		>	
Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Yes No										
If "No" to line 1, did the following apply?	Uto the inner find Earn 8038.T Arhitrare Rehate Vield R					Yes				
If "No" to line 1, did the following apply?         a Rebate not due yet?          b Exception to rebate?          c No rebate due?	Penalty in Lieu of Arbitrage Rebate?	103	1	3	>		>		>	÷
a Rebate not due yet?									\ \	
b Exception to rebate?			>	,	>	`	>	`	>	
No rebate due?		>	,	>	`	>	`	>	>	
ls the hond issue a variable rate issue?		÷								
	In the hand issue a variable rate issue?		>		>		>		>	

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Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?	A			В		0		
ssue?	Yes	No	Yes	No	Yes	No	Yes	No
r		>		>		>		>
Were proceeds invested in a guaranteed investment contract (GIC)?		1		>		>		>
Name of provider								
Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
Were any gross proceeds invested beyond an available temporary period?		>		>		>		>
nonitor		,		7		7		>
Deconditions To Hunderfacte Corrective Action								
	A			В		0		Ω
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to should have use when use the offederal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under	3							
applicable regulations?	o ut searc		on Sched	ule K. See i	l instruction			•
The University monitors tax exempt bonds to ensure compliance with federal tax law, including arbitrage and private business use requirements.	ng arbitrag	e and privat	te business	use requiren	nents.		2	
	*			2				
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	Schedule K (Form 980) 2020 Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K. See instructions. <i>(continued)</i>															Schedule K (Form 390) 2020	
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SCHEDULE L	ransaction	ie W	ith In	tereste	d Pe	ersons		I	OME	3 No. 1	545-00	047
(Form 990 or 990-EZ) ► Complete if the	organization ans	wered '	"Yes" on	Form 990,	Part IV.	line 25a, 25b, 2	6, 27,	28a,	G	20	20	)
	28b, or 28c, o	r Form	990-EZ,	Part V, line	38a or	40b.					o Pub	
Department of the Treasury Internal Revenue Service	► Attai o to www.irs.gov/F	orm990	for instru	or Form 990 octions and the	he lates	t information.			Ins	spect		
Name of the organization						Employ	er iden	tificati	on num	iber		
The Pennsylvania State University									00037			
Part I Excess Benefit Transact	ons (section 501	(c)(3), s	section {	501(c)(4), ar	nd sec	tion 501(c)(29)	organ	izatio	ns on	ly).	104	
Complete if the organization					ine 25a	a or 25b, or For	m 990	J-EZ,	Part	, ine		
1 (a) Name of disqualified person	(b) Relationship be	etween di organizat		person and		(c) Description	n of tran	saction	1.		(d) Corr Yes	No
(4)		orguniza									105	110
(1)												
(2) (3)				1								
(4)												
(5)			2									
(6)											1	
2 Enter the amount of tax incur	red by the organ	nizatior	n manag	gers or disc	qualifie	ed persons du	ring th	ne ye	ar			
under section 4958							• •		\$			
3 Enter the amount of tax, if any,	on line 2, above,	reimbu	ursed by	the organi	zation		• •	)	▶ \$			
Part II Loans to and/or From In Complete if the organizati	terested Person	IS. s" on F	Form 99	0-F7 Part	V line	38a or Form 99	90. Pa	rt IV.	line 20	6: or i	f the	
organization reported an a	mount on Form	990, Pa	art X, line	e 5, 6, or 22	2.	ood of i official						
							1.1.1.	la (aulia)	(h) App	round	(i) W	ritton
(a) Name of interested person (b) Relationsh with organizat			an to or m the	(e) Origin principal am		(f) Balance due	(g) in a	ielault?	by bo	ard or	agree	
With organization			ization?						comm	ittee?	E.	
		То	From				Yes	No	Yes	No	Yes	No
(1)												
(2)												
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(7)												
(8)												
(9) (10)												
Total					\$	6			11435	No.4	1 March	
Part III Grants or Assistance Be	nefiting Interest	ted Per	rsons.									
Complete if the organizati	on answered "Ye	es" on I	Form 99	0, Part IV, I	line 27.	•	-					
	tionship between inter on and the organization		(c) Amount	t of assistance	(c	l) Type of assistant	се	(e	) Purpo	se of a	issistar	ice
(1)	÷											
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(10) For Paperwork Beduction Act Notice, se	a the Instructions	for For	m 000 o	r 990-F7	Ca	t. No. 50056A	Sche	dule L	(Form	990 or	990-E	Z) 2020

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part IV	Business Transactions Inv	volving Interested Persons. n answered "Yes" on Form 990	Port IV line 28a	28b or 28c		
	Complete if the organization (a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sha organiz rever	
		t guine and			Yes	No
(1) Nina	Redding	see below	132,250	Employment		1
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(3)	( <b>v</b> )					-
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(8)				· ·		-
(9) 10)						
Part V	Supplemental Information					2
	Provide additional informati	on for responses to questions	on Schedule L (see	e instructions).		
		đ)				
art IV(1)	Spouse of Russell Redding, U	niversity Trustee, Mrs. Nina Red	ding is a District Di	ector within Penn State Extension	<u>ı.</u>	
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				5 60.0		

### SCHEDULE M (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047 2020 Open to Public Inspection

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
 Attach to Form 990.

Department of the Treasury	► Attach to Form 990.	
Internal Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.	

Name of	the organization				Employer id	entification num	iber		
The Pe	nnsylvania State University					24600037	6		
Part									
2		<b>(a)</b> Check if applicable	<b>(b)</b> Number of contributions or items contributed	(c) Noncash con amounts repo Form 990, Part	orted on	Method of noncash cont			
1	Art—Works of art								
2	Art—Historical treasures								
3	Art-Fractional interests								
4	Books and publications	-							
5	Clothing and household goods				2			12	
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities-Publicly traded				) į				
10	Securities-Closely held stock .				_				
11	Securities—Partnership, LLC, or trust interests								
12	Securities-Miscellaneous	1			33,114,798	fair market va	alue		
13	Qualified conservation contribution—Historic								
	structures								
14	Qualified conservation contribution—Other								
15	Real estate-Residential								
16	Real estate-Commercial								
17	Real estate-Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies					1			
21	Taxidermy				1				
22	Historical artifacts		8						
23	Scientific specimens								
24	Archeological artifacts								
25	Other ► (not securities )	1			26,486,612	fair market v	alue		
26	Other ► ()								
27	Other ► ()								
28	Other ► ( )		8						
29	Number of Forms 8283 received	d by the or	ganization during the tax	year for contrib	utions for				
	which the organization complete	d Form 828	3, Part V, Donee Acknowle	dgement		29			
							1	Yes	No
30a	During the year, did the organiza	ation receiv	e by contribution any prop	erty reported in	Part I, line	s 1 through		1 Sec	
004	28. that it must hold for at least	three vears	from the date of the initial	l contribution, ar	nd which is	n't required			
	to be used for exempt purposes	for the enti	ire holding period?				30a	12.50	1
b	If "Yes," describe the arrangeme	nt in Part II.						24	
31	Does the organization have a	gift acce	ptance policy that requi	res the review	of any n	onstandard	82.53		
	contributions?						31	1	
32a	Does the organization hire or us contributions?	se third par	ties or related organizatio	ns to solicit, pro	ocess, or s	ell noncash	32a		1

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Cat. No. 51227J

	Form 990) 2020	
Part II	Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether	
	the organization is reporting in Part I, column (b), the number of contributions, the number of items received,	
	or a combination of both. Also complete this part for any additional information.	
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	Schedule M (Form 990) 24	
	Schedule M (Form 990) 20	
SCHEDULE O (Form 990 or 990-EZ)	Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on	OMB No. 1545-0047
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	Form 990 or 990-EZ or to provide any additional information.	2020
Department of the Treasury Internal Revenue Service	 Attach to Form 990 or 990-EZ. Go to www.irs.gov/Form990 for the latest information. 	Open to Public Inspection
Name of the organization		er identification number
The Pennsylvania State Univer	rsity	246000376
Part IV, Line 1 - Described in s	ection 501(c)(3)	
The University is exempt from	federal income tax as a governmental entity under IRC section 115. It is an instrum	entality
of the Commonwealth of Penn	sylvania.	
Part VI, Line 7(a) - Election of	Governing Body	
Penn State's 38-member Board	d of Trustees is composed of the following: Five trustees serve in an ex-officio capa	city by virtue of their
position within the University	or the Commonwelath of Pennsylvania. They are the President of the University (no	n-voting); the
	th (non-voting); and the state secretaries of the departments of Agriculture; Educati	
	ustees are appointed by the Governor; nine trustees are elected by the alumni; six a	
	es within the Commonwealth; six are elected by the Board of Trustees representing	
industry endeavors. Additiona	ally, one student trustee, one academic trustee, the past president of the Penn State	Alumni Association
and three at-large trustees are	e also members of the Board.	
Part VI, Line 11(b) - Form 990	Review	
A draft of the organization's for	orm 990 is provided to Board members for review. Board members are able to ask g	uestions and comment.
Part VI, Line 12(c) - Monitoring	g of conflicts of interest	
Consistent with University by	laws, officers, trustees and key employees complete "Conflict of Interest Disclosure	Verification" on
an annual basis. This form pr	ovides for disclosure of family members and/or related businesses having dealings	with the University.
Part VI, Line 15(a & b) - Deterr	nination of Officer Compensation	
The compensation of University	ity officers is determined by a compensation committee comprised of Board	
members who consider perform	rmance, salaries of executives in similar positions as well as the advice of outside	
advisors and data found in co	mpensation surveys.	

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) 2020

Schedule O (Form 990 or 990-EZ) 2020	Page 2
Name of the organization	Employer Identification number 24-6000376
The Pennsylvania State University	24 000070
Part VI, Line 19 - Document availability to the public	
The University makes its governing documents, conflict of interest policy, and financial statements available	able to the
	B
public upon request. In addition, financial statements are available on the University's website.	
Schedule H, Part V - Hospital Facility Information	
Schedule H contains hospital information for the Penn State Milton S. Hershey Medical Center. As provide	led in Schedule R, the St.
Joseph Regional Health Network, Penn State Health Hampden Medical Center, Penn State Health Lancas	ter Medical Center, and Holy Spirit
Medical Center are affiliated with the University. The St. Joseph Regional Health Network, Penn State Hea	alth Hampden Medical Center,
Penn State Lancaster Medical Center, and Holy Spirit Medical Center are separately incorporated from th	e University and file form 990s
990s with the Internal Revenue Service that include a completed Schedule H.	
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Schedule O (Form 990 or 990-EZ) 2020

Department of the Treasury Internal Reviews	 Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990. Go to <i>www.irs.gov/Form</i>990 for instructions and the latest information. 	on Form 990, Part IV Form 990. structions and the lat	Granization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, ► Attach to Form 990. www.irs.gov/Form990 for instructions and the latest information.	i, or 37.		2020 Open to Public Inspection
	2	•			Employer id	Employer identification number
Part I Identification of Disregarded Entities. Complete	plete if the organization answered "Yes"	answered "Yes" o	on Form 990, Part IV, line 33	t IV, line 33.	-	÷.
(a) Name, address, and EIN (ff applicable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)Penn State Health Comm Med Grp, LLC 30-0976099 Hershev. PA 17033	Phys Practice	PA		187,669,727	77,069,050	77,069,050 Penn State Health
(2)Central PA Health Network, LLC 46-5750407	Clinical Network	ork .		950,009	156,119	156,119 Penn State Health
(3)Penn State Health Life Lion LLC 85-1607822 Lorebox DA 17033	Life Support	nsport. Srvcs		6,576,621	4,838,301	4,838,301 Penn State Health
(4)Hampden Medical Center LLC 82-3189759						
Hershey, PA 17033	Real Estate	PA		0		Penn State Health
(5)LPADC, Inc. 83-2746880	Deal Ectato		÷	c		O Penn State Health
Hershey, PA 17033 (A)	keal Estate	¥				
(o)						
Part II Identification of Related Tax-Exempt Organizations. Complete one or more related tax-exempt organizations during the tax year.	tions. Complete if the ring the tax year.	Complete if the organization answered e tax year.	"Yes"	n Form 990, Pa	on Form 990, Part IV, line 34, because it had	cause it had
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	ng Section 512(b)(13) controlled entity?
						Yes No
(1)The Corporation for Penn State 25-1500292 University Park, PA 16802	Holding Company	PA	501(c)(3)	-	509(a)(3) Penn State Univ	iv 🖌
of Technology 23-2564508	Education	PA	501(c)(3)		509(a)(1) Corp for Penn St	st 🗸
e of Technology Community Arts Center, Inc.	Art Center	PA	501(c)(3)		509(a)(1) Penn Coll of Tech	ech 🗸
1 23-1359185	Research	PA	501(c)(3)		509(a)(3) Corp for Penn St	st 🖌
of Central and Northern PA 25-1618093	Technology	PA	501(c)(3)		509(a)(1) Corp for Penn St	St 🗸
e University Philanthropic Fund	Fundraising	PA	501(c)(3)		509(a)(1)Corp for Penn St	St 🗸
85	Promote Recycling	ΡΔ	501(c)(3)		509(a)(1) Corp for Penn St	St 🗸

SCHEDULE R (Form 990) Department of the Treasury Internal Revenue Service Name of the organization	 Related Organizations and Unrelated Partnerships Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. Attach to Form 990. Go to <i>www.irs.gov/Form990</i> for instructions and the latest information. 	ganizations nization answered " ► Attac v.irs.gov/Form990 fo	Related Organizations and Unrelated Partnerships nplete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.	Partnerships V, line 33, 34, 35b, 36 ttest information	or 37.	0 0 1 Employer ider	202000 2020 Open to Public Inspection Employer identification number
Part I Identification of Disregarded Entities. Complete if the organization answered "Yes"	arded Entities. Complet	e if the organizati	ion answered "Yes"	on Form 990, Part IV, line 33.	IV, line 33.		
(a) Name, address, and EIN (if applicable) of disregarded entity	icable) of disregarded entity		(b) Primary activity	(c) Legal domicile (state or foreign country) ·	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)					. 5		8
(2)					5		
(3)			-			г. (4	
(4)		-					
(5)					1		,
(6)							
Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.	d Tax-Exempt Organiza exempt organizations du	ations. Complete Iring the tax year.	if the organization a	inswered "Yes" or	l Form 990, Part I	V, line 34, bec	ause it had
(a) Name, address, and EIN of related organization	ed organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	- (e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity? Yes No
(1)Penn State Health Holy Spirit Medical Center 23-1512747 Hershey, PA 17033	Center 23-1512747	Healthcare	PA	501(c)(3)	509(a)(1)	509(a)(1) Penn State Health	h <
(2)Holy Spirit Corporation 23-2214540 Hershev. PA 17033		Real Estate	РА	501(c)(2)		PSH Holy Sp MC	>
(3) Spirit Physician Services, Inc. 25-1766971 Herchev PA 17033	6971	Physician Services	PA	501(c)(3)	509(a)(2	509(a)(2)Penn State Health	th 🗸
(4)Holy Spirit Health System 25-1865142 Hershey, PA 17033		Philanthropy	PA	501(c)(3)	509(a)(3	509(a)(3) Penn State Health	th <
(5)						*	
(6)			•		4		~
(1)							
For Paperwork Reduction Act Notice, see the Instructions for Form 990.	the Instructions for Form 99	90.	Cat	Lat. No. 50135Y	c	Schedule	Schedule R (Form 990) 2020

m 980) 2020 Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.	Legal Direct controlling Predominant Call Call		PA CGH Realty Co PA Nittany Health		s Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV,	(b) (c) (c) <th>PA Corp for P.S. C corp</th> <th>PA Corp for P.S.</th> <th>PA Res Park Mgmt</th> <th>Penn State Univ</th> <th>tearation PA</th> <th>PA St Joe's RHN</th> <th></th>	PA Corp for P.S. C corp	PA Corp for P.S.	PA Res Park Mgmt	Penn State Univ	tearation PA	PA St Joe's RHN	
janization ans vear					e if the organiz	(e) Type of entity corp, S corp, or trust)	corp	corp	corp	corp	corp	corp	
nplete if the org	(1) (1) (1) (1) (1) (1) (1) (1)				rust. Complete	Direct controlling entity (C				enn State Univ C (enn St Health		
artnership. Cor as a partnershir	1) 1) 1) 1) 1) 1) 1) 1) 1) 1)	lealth	aity Co lealth		orporation or _	(c) Legal domicile ate or foreign country)							
ons Taxable as a Parcanizations treated	(c)				ions Taxable as a C	(b) Primary activity (st	Real Estate	Insurance		o Mamt	tearation		~
elated Organizatio	Primary activity	Healthcare	Real Estate Healthcare		elated Organizati	l organization					Hor		
Schedule R (Form 990) 2020 Part III Identification of Related Organizations Tax hecause it had one or more related organizati	Name, address, and EIN of related organization)51 occiates	Reading, PA 19601 Real Estate (3)Nittany Health-ValueHealth Leawood, KS 66211 85-1154159 Healthcare (4)	(5)	(7) Part IV Identification of Related Organizations Tax line 34 hecause it had one of more related or	(a) Name, address, and EIN of related organization	(1)Research Park Mgmt Corporation 25-1625696 University Park, PA 16802	(2)Nittany Insurance Company 25-1718998 Burlington. VT 05406	(3)Research Park Hotel Corporation 25-1673018 University Park. PA 16802	(4)PS Research Park Tech Center 25-1723275 University Park: PA 16802	(5)Nittany Health Inc. 25-1769611 University Park. PA 16802	(6)CGH Realty Co., Inc. 23-2326801 Reading: PA 19603	(7)Holy Spirit Ventures, Inc. 23-2407709

Schedule R (Form 990) 2020			Page 3
Part V Transactions With Related Organizations. Complete if the organization answered	"Yes" on	Form 990, Part IV, line 34, 35b, or 36.	
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.	more related	ordanizations listed in Parts IL-IV?	Yes No
Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	•	•	1a 🗸
			1b <
c Gift, grant, or capital contribution from related organization(s)			
d Loans or loan guarantees to or for related organization(s)	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	1a 1e <
 Dividende from related organization(c) 			16
Dividends in on the leaved organization(s)	 	· · · · · · · · · · · · · · · · · · ·	1g <
			1h /
i Exchange of assets with related organization(s)			11 <
j Lease of facilities, equipment, or other assets to related organization(s)			1 1
k Lease of facilities. equipment, or other assets from related organization(s)		•	1k /
			11 🗸
m Performance of services or membership or fundraising solicitations by related organization(s)	•		1m 🗸
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			1n 🗸
o Sharing of paid employees with related organization(s)			10 <
p Reimbursement paid to related organization(s) for expenses	•	• • • • • • • • •	1p 1 2
d Heimbursement paid by related organization(s) for expenses	•		- -
r Other transfer of cash or property to related organization(s)	 		1r 🗸 1s 🗸
2 If the answer to any of the above is "Yes," see the instructions for information on who must cor	nplete this line, inclu	nation on who must complete this line, including covered relationships and transaction thresholds.	tion thresholds.
(a) Name of related organization	(b) Transaction type (a—s)	(c) (d) Amount involved Method of determining amount involved) ng amount involved
(1)Penn State Health	a,l,n,o,r	178,896,692 FMV	
(2)Penn State Health	,	42,906,356 FMV	
(3)Ben Franklin Tech Ctr of Central and Northern PA	j,l,n,o,r	4,690,002 FMV	
(4)Nittany Insurance	L	9,201,389 FMV	
(5)Nittany Insurance	s	2,088,905 FMV	
(S)Doccords Dark Management Comparation	ر) . د	279.894 FMV	
	2		Schedule R (Form 990) 2020

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule. 1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	ed "Yes" on Form more related organi	m seo) 2020 Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36. The line 1 if any entity is listed in Parts II, III, or IV of this schedule. If the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV? fipt of (i) interest, (ii) annuities, (iii) royatties, or (iv) rent from a controlled entity	
Gift, grant, or capital contribution to related organization(s)	· · · · ·	· · · · · · · · · · · · · · · · · · ·	
Dividends from related organization(s)			++++++++++++++++++++++++++++++++++++++
Lease of facilities, equipment, or other assets from related organization(s) Performance of services or membership or fundraising solicitations for related organization(s) . Performance of services or membership or fundraising solicitations by related organization(s) . Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) Sharing of paid employees with related organization(s)			· · · · · · · · · · · · · · · · · · ·
Other transfer of cash or property to related organization(s) · · · · · · · · · · · · · · · · · · ·	mplete this line, inclu Transaction type (a-s)	ding covered relationship	
(1)Penn State Research Foundation	j,m,n,o,q.r,s	1,372,560 FMV	

Schedule H (Form 990) 2020											
Part VI Unrelated Organizations Taxable as a	Taxable as a	Ра	Complete if th	he org:	anizat	ion answered	"Yes" on Fo	m 990, F	rtnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.		
Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.	entity taxed as ganization. See	a partnership t instructions re	hrough which the section of the sect	he orga ion for (nizatic certair	on conducted n investment pe	ore than five μ utnerships.	bercent of	its activities (mea	isured by t	otal assets
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicite (state or foreign country)	(d) Predominant income (related, unnelated, excluded from tax under	(e) Are all partners section 501(c)(3)	n thes (3)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	() ate Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Ceneral or managing partner?	(k) Percentage ownership
			4	Yes No	No			Yes No		Yes No	
(1)											-
(2)										-	
(3)											
(4)											- - -
(5)											
(9)											
(1)											
(8)											
(6)				,					,		
(10)											
(11)								-			
(12)											
(13)											
(14)											
(15)											
(16)										·	
									Sch	iedule R (Fo	Schedule R (Form 990) 2020

Page 4

Schedule R (Form 990) 2020

Schedule R (F	orm 990) 2020	Page 5
Part VII	Supplemental Information Provide additional information for responses to questions on Schedule R. See Instructions.	
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Schedule R (Form 990) 2020

## Section 2:

## The salaries of all officers and directors of the State-related institution.

*No member of the Board of Trustees received a salary for services rendered as a Trustee.

	<u>Salary</u>
President of the University	855,228
VP & General Counsel	551,364
Sr. VP - Finance & Business	537,372
Executive VP & Provost	570,000
CEO - Penn State Health	1,285,930
	VP & General Counsel Sr. VP - Finance & Business Executive VP & Provost

## Section 3:

## The highest 25 salaries paid to employees of the institution that are not included under Section 2.

Employee		Salary
Sandy Barbour	Athletic Director	1,172,217
Robert Harbaugh, M.D.	Chair Department of Neurosurgery	1,080,900
Kevin Black, M.D.	Dean - College of Medicine	940,859
Joseph Clark, M.D.	Staff Physician - Pediatric Surgery	861,423
Behzad, Soleimani, M.D.	Staff Physician - HVI CT Surgery	812,833
Jesse Bible, M.D.	Staff Physician - Orthopaedics	779,427
John Myers, M.D.	Staff Physician - Pediatric Surgery	766,247
John Kelleher, M.D.	Staff Physician - Neurosurgery	761,289
Elias Rizk, M.D.	Staff Physician - Neurosurgery	751,928
James McInerney, M.D.	Staff Physician - Neurosurgery	751,928
Christie Travelute, M.D.	Staff Physician - Dermatology	748,496
Rodney Ellis, M.D.	Chair Department of Radiation Oncology	725,012
Raymond Hohl, M.D.	Director Penn State Hershey Cancer Institute	719,853
Lawrence Sinoway, M.D.	Director Penn State Heart & Vascular Institute	715,256
Michael Sather, M.D.	Staff Physician - Neurosurgery	708,517
Robert Dowling, M.D.	Staff Physician - HVI CT Surgery	703,005
Kevin Cockroft, M.D.	Staff Physician - Neurosurgery	702,027
Scott Simon, M.D.	Staff Physician - Neurosurgery	695,267
John Weaver, M.D.	Staff Physician - Neurosurgery	689,213
Brad Zacharia, M.D.	Staff Physician - Neurosurgery	689,027
Christopher Zacko, M.D.	Staff Physician - Neurosurgery	688,527
William Hennrikus, M.D.	Staff Physician - Orthopaedics	675,79 <u>7</u>
Mark lantosca, M.D.	Staff Physician - Neurosurgery	669,536
Greg Thompson, M.D.	Staff Physician - Neurosurgery	667,676
Peter Dillon	Executive Vice President - Penn State Health	662,311